Financial Information
April 10, 2015

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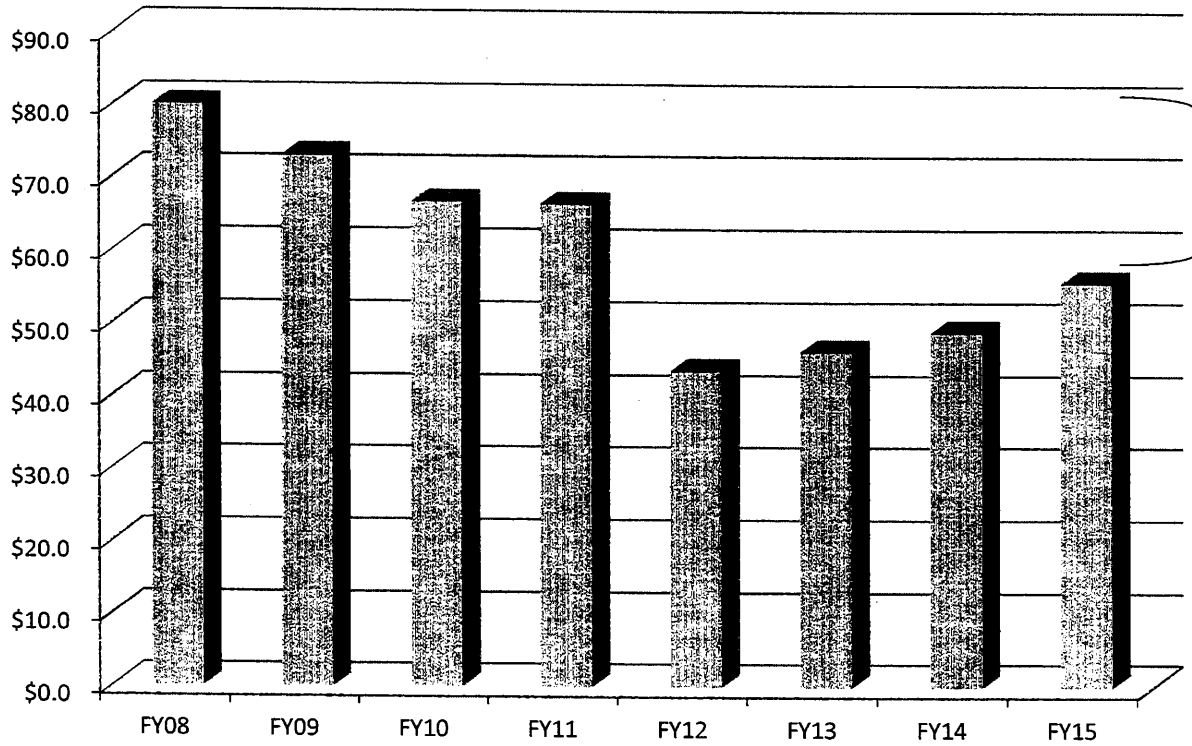
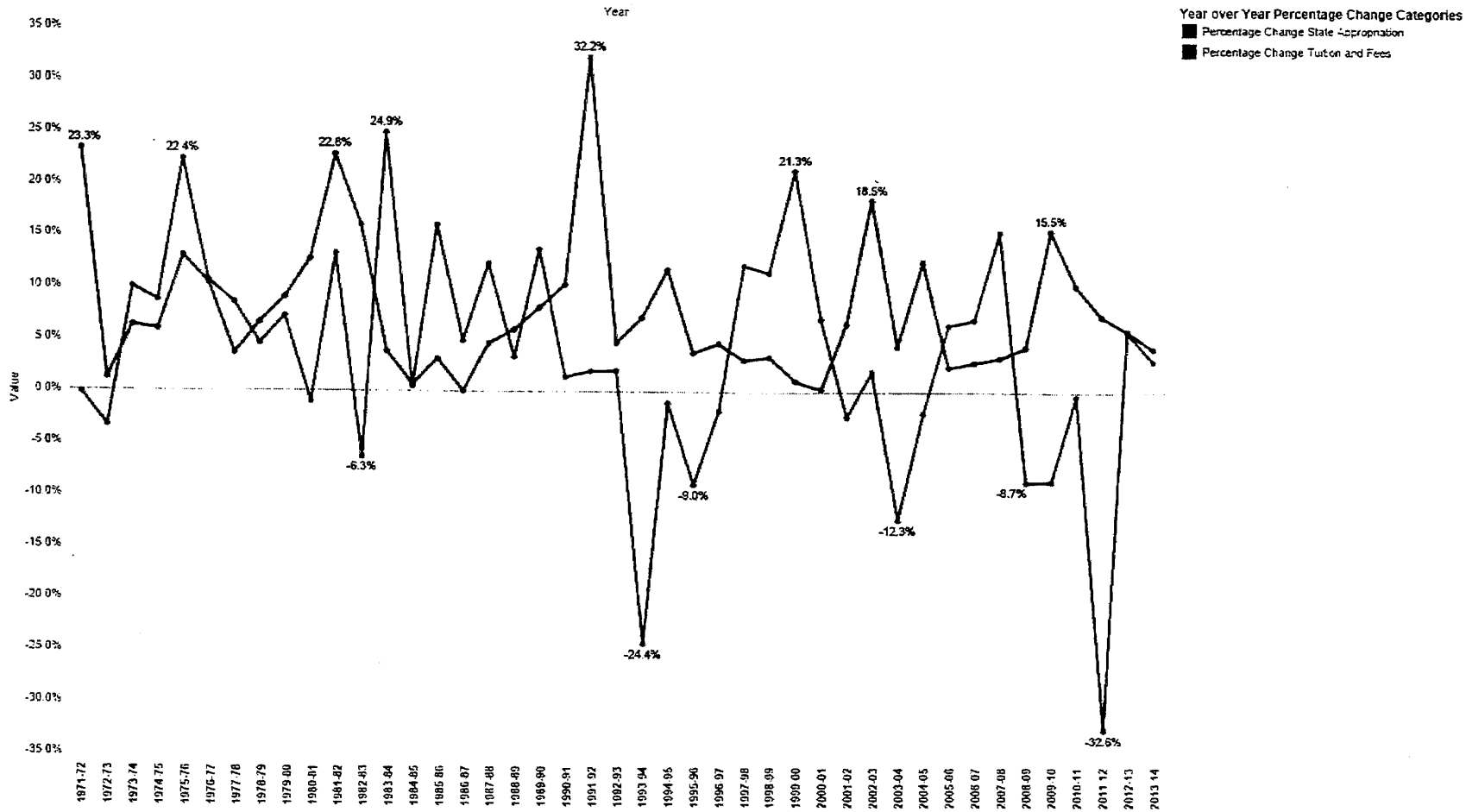
Decreased levels of State Appropriation



Loss of over $24 million of annual support per year

State Appropriation and Tuition

UNIVERSITY OF OREGON
Year over Year Percentage Changes in State Appropriation and Tuition and Fees



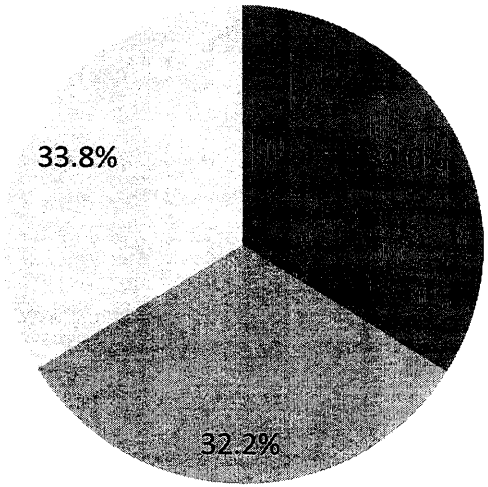
Source UO Office of Institutional Research.

University Resources
FY2014 Major Revenue Streams (E&G Fund)

State Appropriation	$49.1 million
Resident Tuition	$121.5 million
Non-resident Tuition	$255.8 million

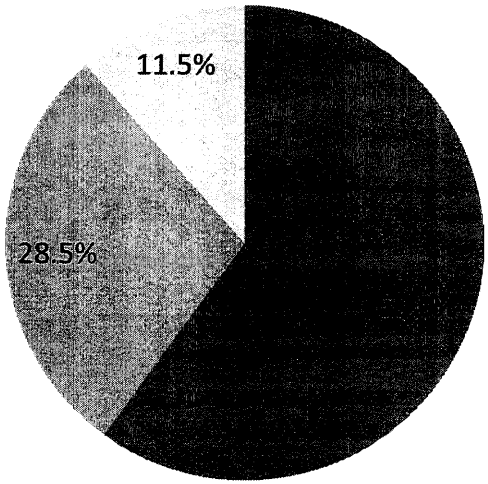
Increasing Dependence Upon Non-Resident Tuition

FY2004 - Revenue Breakdown



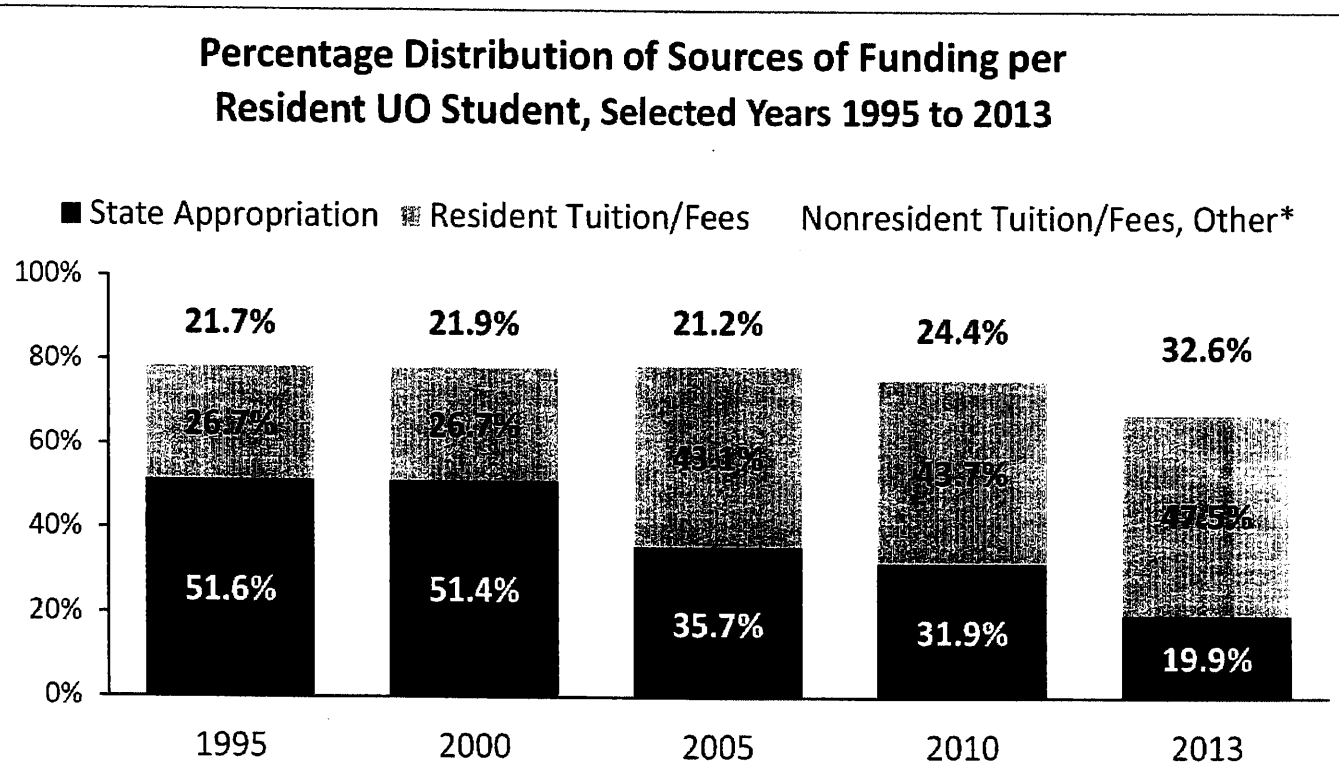
- Nonresident Tuition as % of Total Three sources
- Resident Tuition as % of Total Three sources
- State Appropriation as % of Total Three sources

FY2014 – Revenue Breakdown



- Non-Resident Tuition as % of Total Three Sources
- Resident Tuition as % of Total Three Sources
- State Appropriation as % of Total Three Sources

Funding Education for Resident Students

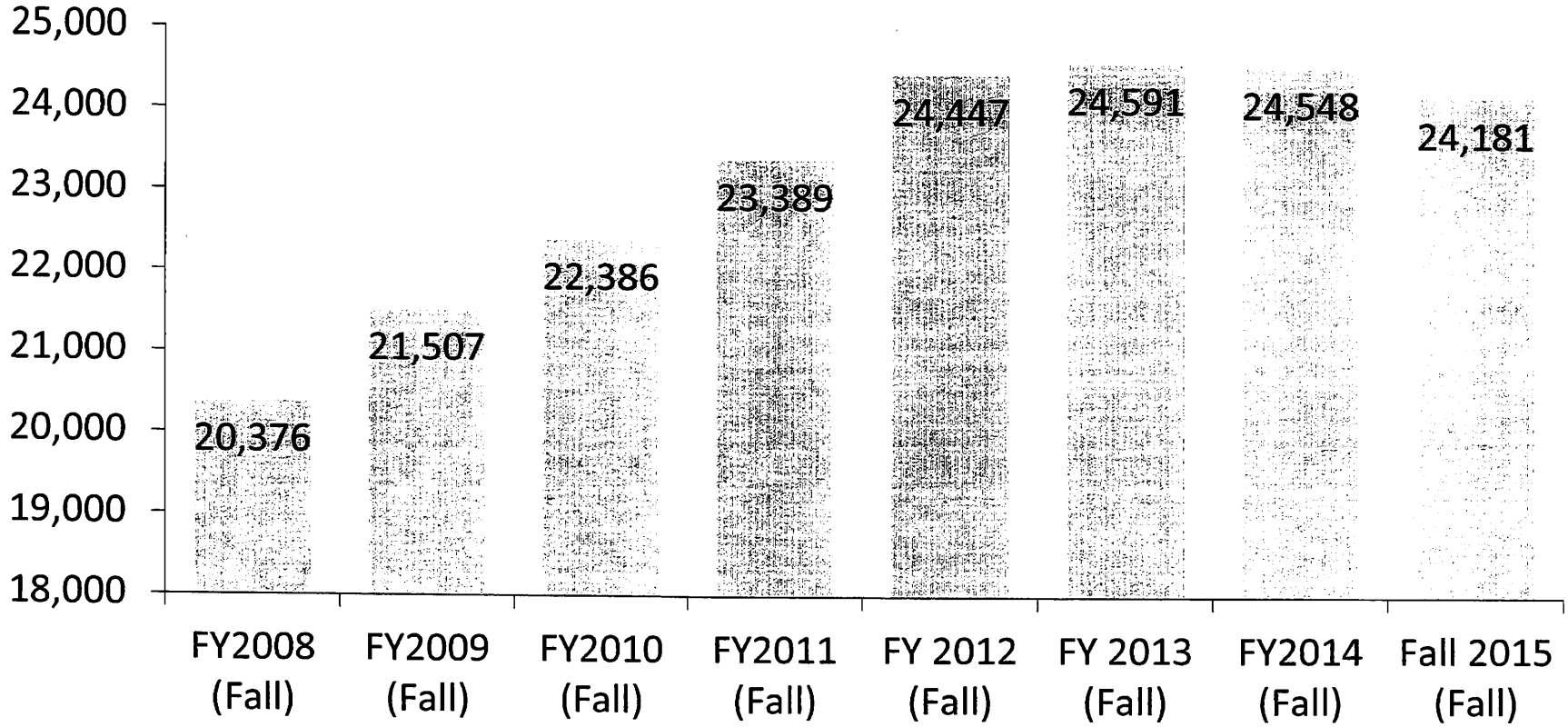


Nonresident students contribute nearly a third of the cost of educating a resident student.

* Other sources include course fees, application fees, matriculation fees, and other miscellaneous fee categories.

Source: UO Institutional Research

Student Enrollment

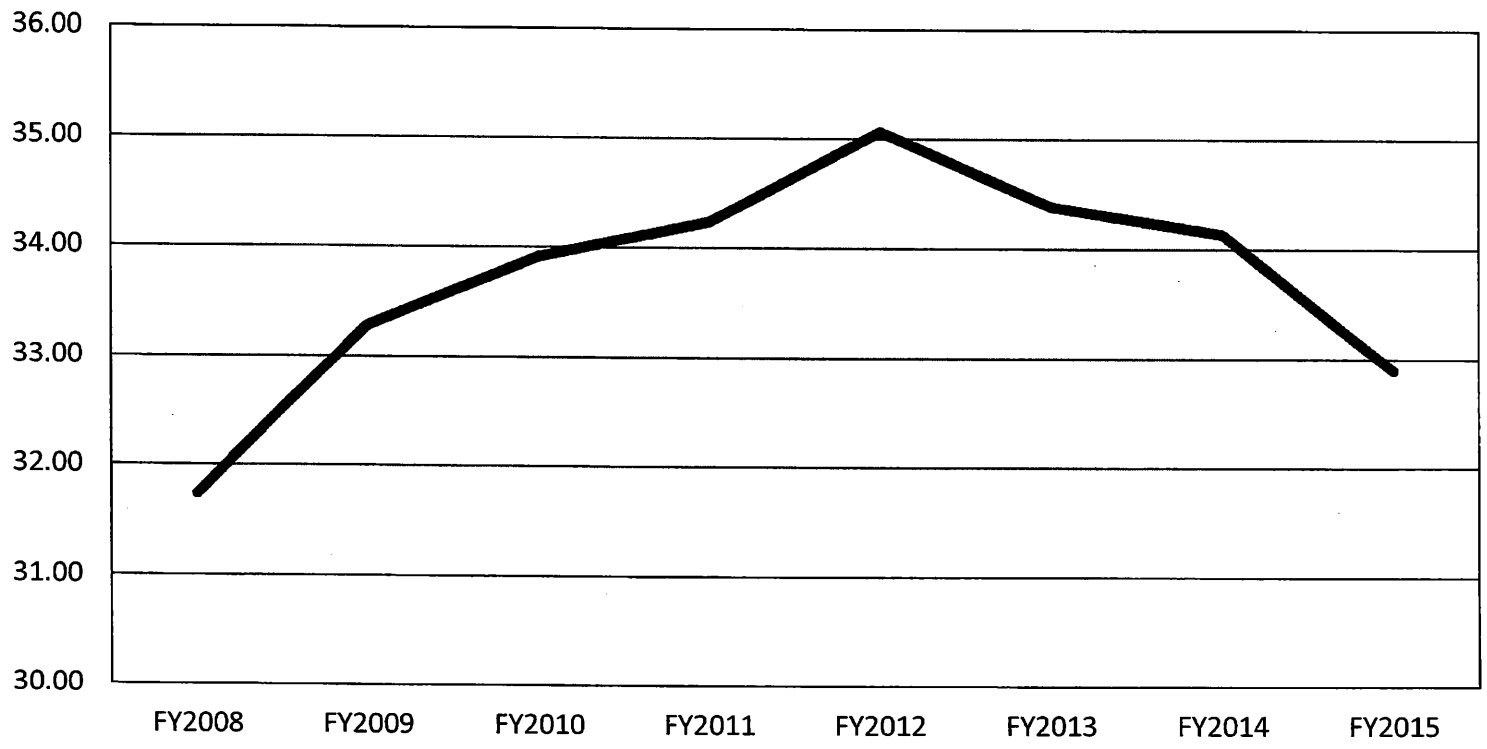


UO Office of Enrollment Management, November 4, 2011

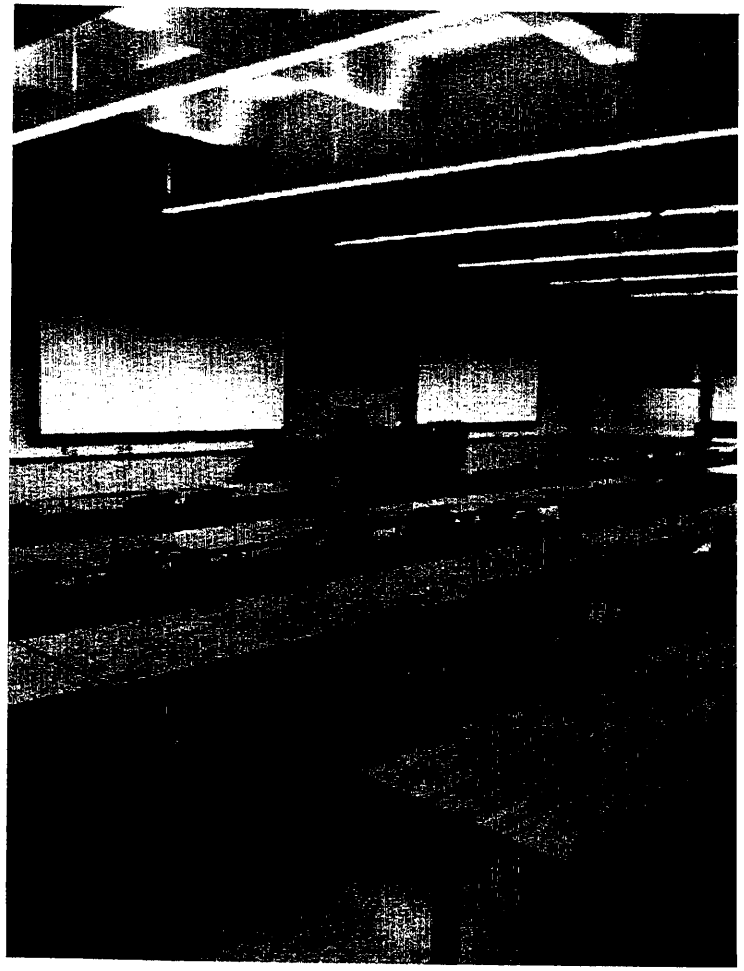
Additional Tenure-Related Faculty Hiring

Year	Students	Tenure Related Faculty	Student / Tenure Related Faculty Ratio
FY2008	20,376	642	31.74
FY2009	21,507	646	33.29
FY2010	22,386	660	33.92
FY2011	23,389	683	34.24
FY2012	24,447	697	35.07
FY2013	24,591	715	34.39
FY2014	24,548	719	34.14
FY2015	24,181	735	32.90

Student / Tenure Related Faculty Ratio -



Classroom Infrastructure



- Over 1,300 new classroom seats needed in addition to new classroom seats coming on line with Straub Hall Classroom Project

UO Budget Structure

E&G Funds

- *Tuition revenue*
- *State Appropriation*
- *F&A Return*
- *Overhead revenue*
- *Fee revenue, interest earnings*

School & College Budgets

Central Admin Budgets

Institutional Expenses (Debt, assessments, utilities, leases)

Other Funds

- *Grants and Contracts revenue*
- *Auxiliary Revenue*
- *Service Center Revenue*
- *Designated Operations Revenue*
- *Restricted gifts*

Grants & Contracts

Plant Funds

Auxiliary, Service Centers, and Designated Ops Funds

Restricted Gifts

UNIVERSITY OF OREGON

Agenda Item #4

Quarterly Financial Report

UNIVERSITY OF OREGON

FY13 Year End Report - All Funds except Agency

	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Total
State Appropriation	$ 46,483,995	$ 1,216,032	$ 813,332	$ 127,083	$ -	$ -	$ -	$ 48,640,442
Tuition and Fees	$ 356,652,968	$ 12,998,016	$ 29,292,426	$ -	$ -	$ -	$ 3,401,846	$ 402,345,256
Gifts Grants & Contracts	$ 347,726	$ 3,883,565	$ 51,345	$ 115,978,455	$ 57,756,710	$ 2,556	$ 23,053,072	$ 201,073,429
ICC Revenue	$ 17,010,913	$ -	$ -	$ -	$ -	$ -	$ 1,134,022	$ 18,144,936
Federal Student Aid	$ -	$ -	$ -	$ 24,778,597	$ -	$ -	$ -	$ 24,778,597
Interest and Investment	$ 4,081,591	$ 11,437,803	$ 304,504	$ 20,101	$ 1,222,034	$ 2,596,371	$ 3,917,918	$ 23,580,322
Internal Sales	$ 67,403	$ 33,863,435	$ 10,135,146	$ 23,722	$ 9,015	$ -	$ -	$ 44,098,722
Sales & Services	$ 2,459,429	$ 9,670,025	$ 118,013,263	$ 1,851,812	$ 1,512,398	$ 6	$ 9,000	$ 133,515,933
Other Revenues	$ 1,135,824	$ 1,314,374	$ 5,416,008	$ 30,633	$ 317,018	$ 2,660	$ 392,209	$ 8,608,725
Transfers From Ore State Agencies	$ -	$ -	$ -	$ 7,106,460	$ -	$ -	$ 2,897,043	$ 10,003,503
Total Revenue	**$ 428,239,850**	**$ 74,383,250**	**$ 164,026,023**	**$ 149,916,864**	**$ 60,817,174**	**$ 2,601,594**	**$ 34,805,110**	**$ 914,789,865**

	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Total
Salaries and Wages	$ 206,459,492	$ 19,873,598	$ 48,128,440	$ 36,984,596	$ 12,411,687	$ -	$ -	$ 323,857,813
OPE Health Benefits	$ 44,390,090	$ 5,039,690	$ 10,907,913	$ 7,673,853	$ 1,181,418	$ -	$ -	$ 69,192,964
OPE Retirement	$ 33,009,825	$ 3,421,111	$ 6,640,552	$ 5,319,549	$ 1,555,592	$ -	$ -	$ 49,946,629
OPE Other	$ 16,614,781	$ 1,814,604	$ 3,570,935	$ 2,252,972	$ 2,734,828	$ -	$ -	$ 26,988,120
OPE GTF Remissions	$ 19,387,591	$ 437,182	$ 89,813	$ 2,390,247	$ 190,361	$ -	$ -	$ 22,495,194
Total Personnel Services	**$ 319,861,779**	**$ 30,586,185**	**$ 69,337,653**	**$ 54,621,217**	**$ 18,073,886**	**$ -**	**$ -**	**$ 492,480,720**
Service & Supplies	$ 88,863,921	$ 29,662,198	$ 65,530,783	$ 26,360,060	$ 22,719,008	$ 89,979	$ 6,317,038	$ 239,542,986
Merchandise-Resale/Redistribution	$ 1,367	$ 15,560,837	$ 10,930,940	$ 487,191	$ -	$ -	$ -	$ 26,980,335
Internal Sales Reimbursements	$ (16,953,832)	$ (3,892,038)	$ (10,130)	$ (26,302)	$ (40,387)	$ -	$ -	$ (20,922,689)
Indirect Costs	$ 2,435	$ 2,442,578	$ 6,504,454	$ 19,043,757	$ -	$ 262,787	$ -	$ 28,256,010
Depreciation/Amortization Expense	$ -	$ 3,800,978	$ 19,074,925	$ -	$ -	$ -	$ 24,093,246	$ 46,969,149
Student Aid	$ 1,956,489	$ 784,360	$ 1,655,414	$ 37,978,726	$ 20,529,326	$ 335,113	$ -	$ 63,239,428
Total General Expense	**$ 73,870,379**	**$ 48,358,913**	**$ 103,686,386**	**$ 83,843,431**	**$ 43,207,947**	**$ 687,879**	**$ 30,410,283**	**$ 384,065,218**
Net Transfers	**$ 26,338,805**	**$ (4,254,277)**	**$ 7,884,931**	**$ 8,616,566**	**$ (360,627)**	**$ (2,200)**	**$ (44,436,452)**	**$ (6,213,254)**
Total Expense	**$ 420,070,963**	**$ 74,690,821**	**$ 180,908,970**	**$ 147,081,214**	**$ 60,921,206**	**$ 685,679**	**$ (14,026,169)**	**$ 870,332,684**
Net	**$ 8,168,887**	**$ (307,571)**	**$ (16,882,947)**	**$ 2,835,650**	**$ (104,032)**	**$ 1,915,915**	**$ 48,831,279**	**$ 44,457,181**
Beginning Fund Balance	$ 62,854,217	$ 53,682,062	$ 186,649,147	$ 1,596,936	$ 11,275,016	$ 53,727,287	$ 312,033,220	$ 681,817,885
Capital Expenditures	$ (8,147,625)	$ (178,562)	$ (28,997)	$ (3,869,966)	$ (1,088,924)	$ -	$ (60,219,099)	$ (73,533,173)
Net (from above)	$ 8,168,887	$ (307,571)	$ (16,882,947)	$ 2,835,650	$ (104,032)	$ 1,915,915	$ 48,831,279	$ 44,457,181
Fund Additions/Deductions *	$ -	$ (2,665,356)	$ 30,829,484	$ -	$ -	$ -	$ 45,377,242	$ 73,541,370
Ending Fund Balance	**$ 62,875,479**	**$ 50,530,573**	**$ 200,566,688**	**$ 562,620**	**$ 10,082,059**	**$ 55,643,202**	**$ 346,022,642**	**$ 726,283,263**
Year-End Accounting Entries **	$ (25,746,730)	$ (2,873,605)	$ (5,254,720)	$ (483,324)	$ (119,185)	$ (2,077,910)	$ (19,884,476)	$ (56,439,951)
Net Capital Assets	$ -	$ 29,400,860	$ 179,587,264	$ -	$ -	$ -	$ 282,731,448	$ 491,719,572
Other Restricted Net Assets	$ -	$ -	$ -	$ 79,295	9,962,874	$ 53,051,048	$ 37,511,712	$ 100,604,928
Unrestricted Net Assets	$ 37,128,751	$ 18,256,106	$ 15,724,704	$ -	$ -	$ 514,244	$ 5,895,006	$ 77,518,811
Total Net Assets	**$ 37,128,751**	**$ 47,656,967**	**$ 195,311,967**	**$ 79,295**	**$ 9,962,874**	**$ 53,565,292**	**$ 326,138,166**	**$ 669,843,311**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

Changes from September, 2014

$5M liability for OPEB and SLGRP reclassified from Other Restricted to Unrestricted.

$12.7M moved from Other Other Restricted to Net Capital to offset accrued expenses for capital projects.

OPEB and SLGRP liability reallocated across unrestricted fund groups based upon Total Personnel Services expense

UNIVERSITY OF OREGON

FY14 Year End Report - All Funds except Agency

	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total
State Appropriation	$ 49,104,143	$ 1,216,032	$ 440,000	$ 60,000	$ -	$ -	$ -	$ -	$ 50,820,175
Tuition and Fees	$ 371,310,700	$ 14,211,039	$ 33,815,963	$ 135	$ (38,600)	$ -	$ 3,402,193	$ -	$ 422,701,430
Gifts Grants & Contracts	$ 360,994	$ 3,180,953	$ 14,113	$ 108,204,511	$ 64,486,128	$ 10,000	$ 104,473,149	$ -	$ 280,729,848
ICC Revenue	$ 18,354,414	$ -	$ -	$ -	$ -	$ -	$ 1,224,107	$ -	$ 19,578,521
Federal Student Aid	$ -	$ -	$ -	$ 24,645,596	$ -	$ -	$ -	$ -	$ 24,645,596
Interest and Investment	$ 4,224,202	$ 11,890,838	$ 373,140	$ 11,486	$ 1,191,941	$ 4,801,799	$ 3,744,088	$ 19,355	$ 26,256,849
Internal Sales	$ 61,839	$ 34,146,799	$ 10,983,499	$ 19,034	$ 6,830	$ -	$ -	$ 10,477,400	$ 55,695,401
Sales & Services	$ 2,406,902	$ 9,557,767	$ 124,238,652	$ 2,222,595	$ 1,573,355	$ -	$ 4,767	$ -	$ 140,004,038
Other Revenues	$ 1,184,293	$ 951,967	$ 3,317,468	$ 19,682	$ 345,663	$ -	$ 1,226,267	$ -	$ 7,045,340
Transfers From Ore State Agencies	$ 4,578	$ -	$ -	$ 7,335,473	$ -	$ 109,877	$ 445,872	$ -	$ 7,895,800
Total Revenue	**$ 447,012,065**	**$ 75,155,395**	**$ 173,182,835**	**$ 142,518,512**	**$ 67,565,317**	**$ 4,921,676**	**$ 114,520,443**	**$ 10,496,755**	**$ 1,035,372,998**
Salaries and Wages	$ 222,608,462	$ 20,741,342	$ 49,622,815	$ 37,778,645	$ 12,515,270	$ -	$ -		$343,266,535
OPE Health Benefits	$ 47,844,892	$ 5,086,990	$ 11,610,757	$ 7,868,962	$ 1,315,226	$ -	$ -		$73,726,826
OPE Retirement	$ 36,488,423	$ 3,608,959	$ 7,381,773	$ 5,554,447	$ 1,576,478	$ -	$ -		$54,610,080
OPE Other	$ 19,722,274	$ 1,461,930	$ 2,805,213	$ 2,461,604	$ 2,972,415	$ -	$ -		$29,423,436
OPE GTF Remissions	$ 20,511,551	$ 393,205	$ 80,321	$ 2,590,211	$ 205,240	$ -	$ -		$23,780,529
Total Personnel Services	**$ 347,175,602**	**$ 31,292,427**	**$ 71,500,878**	**$ 56,253,869**	**$ 18,584,629**	**$ -**	**$ -**		**$524,807,405**
Service & Supplies	$ 88,132,382	$ 27,619,023	$ 71,426,924	$ 25,029,442	$ 27,279,769	$ 1,027,214	$ 19,371,605	$ 695,703	$ 260,582,062
Merchandise-Resale/Redistributior	$ 1,821	$ 14,853,103	$ 11,635,261	$ 447,137	$ 1,421	$ -	$ -	$ -	$ 26,938,743
Internal Sales Reimbursements	$ (16,399,583)	$ (2,678,293)	$ -	$ (31,316)	$ (50,245)	$ -	$ (1,024)	$ -	$ (19,160,461)
Indirect Costs	$ 408,552	$ 1,980,379	$ 5,316,448	$ 20,424,850	$ -	$ 297,638	$ -	$ -	$ 28,427,867
Depreciation/Amortization Expens	$ -	$ 4,294,350	$ 22,455,449	$ -	$ -	$ -	$ 26,091,170	$ -	$ 52,840,969
Student Aid	$2,524,270	$652,210	$7,452,501	$38,015,452	$16,893,700	$292,630	$ -	$ -	$ 65,830,763
Total General Expense	**$ 74,667,442**	**$ 46,720,772**	**$ 118,286,583**	**$ 83,885,565**	**$ 44,124,645**	**$ 1,617,482**	**$ 45,461,751**	**$ 695,703**	**$ 415,459,943**
Net Transfers	**$ 6,419,081**	**$ (707,525)**	**$ 989,854**	**$ 521,561**	**$ 78,349**	**$ 4,995**	**$ (103,814,413)**	**$ (10,855,811)**	**$ (107,363,909)**
Total Expense	**$ 428,262,125**	**$ 77,305,674**	**$ 190,777,315**	**$ 140,660,995**	**$ 62,787,623**	**$ 1,622,477**	**$ (58,352,662)**	**$ (10,160,108)**	**$ 832,903,440**
Net	**$ 18,749,940**	**$ (2,150,279)**	**$ (17,594,480)**	**$ 1,857,517**	**$ 4,777,694**	**$ 3,299,199**	**$ 172,873,105**	**$ 20,656,863**	**$ 202,469,559**
Beginning Fund Balance	$ 62,875,481	$ 50,530,572	$ 200,566,687	$ 562,619	$ 10,082,059	$ 55,643,202	$ 346,022,642	$ -	$ 726,283,262
Capital Expenditures	$ (4,345,158)	$ (54,213)	$ (5,519)	$ (1,985,398)	$ (432,527)	$ -	$ (155,198,110)	$ -	$ (162,020,925)
Net (from above)	$ 18,749,939	$ (2,150,278)	$ (17,594,482)	$ 1,857,517	$ 4,777,695	$ 3,299,200	$ 172,873,104	$ 20,656,864	$ 202,469,559
Fund Additions/Deductions*	$ -	$ 4,441,981	$ 64,141,031	$ -	$ -	$ -	$ 21,269,572	$ (42,074,697)	$ 47,777,887
Ending Fund Balance	**$ 77,280,262**	**$ 52,768,062**	**$ 247,107,717**	**$ 434,738**	**$ 14,427,227**	**$ 58,942,402**	**$ 384,967,208**	**$ (21,417,833)**	**$ 814,509,783**
Year-End Accounting Entries **	$ (28,198,502)	$ (2,770,026)	$ 23,111,722	$ (513,972)	$ (168,742)	$ 149,105	$ (62,468,753)	$ 31,780,996	$ (39,078,172)
Net Capital Assets	$ -	$ 26,483,441	$ 254,559,573	$ -	$ -	$ -	$ 266,560,464	$ -	$ 547,603,478
Other Restricted Net Assets	$ -	$ -	$ -	$ 2,141,227	$ 12,038,024	$ 58,328,958	$ 48,760,138	$ -	$ 121,268,347
Unrestricted Net Assets	$ 49,081,760	$ 23,514,594	$ 15,659,867	$ -	$ -	$ 762,549	$ 7,177,852	$ 10,363,163	$ 106,559,786
Total Net Assets	**$ 49,081,760**	**$ 49,998,035**	**$ 270,219,440**	**$ 2,141,227**	**$ 12,038,024**	**$ 59,091,507**	**$ 322,498,454**	**$ 10,363,163**	**$ 775,431,611**

*- Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

Changes from September, 2014

Split UO Internal Bank into a distinct fund group

Moved anticipated Internal Bank accounting entries from operating results to Year-End Accounting Entries line item

UNIVERSITY OF OREGON

FY15 Budget Projection - September - All Funds except Agency and Clearing

	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total
State Appropriation	$ 55,759,261	$ 1,027,194	$ 440,000	$ 64,600	$ -	$ -	$ -	$ -	$ 57,291,055
Tuition and Fees	$ 383,374,761	$ 15,388,535	$ 34,860,284	$ -	$ -	$ -	$ 3,400,000	$ -	$ 437,023,580
Gifts Grants & Contracts	$ 500,000	$ 3,544,171	$ -	$ 106,400,000	$ 55,000,000	$ 3,000	$ 10,000,000	$ -	$ 175,447,171
ICC Revenue	$ 15,603,750	$ -	$ -	$ -	$ -	$ -	$ 1,225,000	$ -	$ 16,828,750
Federal Student Aid	$ -	$ -	$ -	$ 24,350,000	$ -	$ -	$ -	$ -	$ 24,350,000
Interest and Investment	$ 4,000,000	$ 11,442,053	$ 306,210	$ 16,000	$ 1,712,000	$ 3,000,000	$ 1,750,000	$ -	$ 22,226,263
Internal Sales	$ 50,000	$ 34,180,832	$ 12,047,647	$ 24,000	$ 54,000	$ -	$ -	$ -	$ 46,356,479
Sales & Services	$ 2,323,000	$ 9,976,000	$ 128,166,409	$ 2,006,400	$ (309,000)	$ -	$ 5,000	$ -	$ 142,167,809
Other Revenues	$ 700,000	$ 946,700	$ 899,951	$ 31,000	$ 270,000	$ -	$ 1,000,000	$ -	$ 3,847,651
Transfers From Ore State Agencies	$ -	$ -	$ -	$ 7,000,000	$ -	$ -	$ 28,800,000	$ -	$ 35,800,000
Total Revenue	**$ 462,310,772**	**$ 76,505,485**	**$ 176,720,501**	**$ 139,892,000**	**$ 56,727,000**	**$ 3,003,000**	**$ 46,180,000**	**$ -**	**$ 961,338,758**
Salaries and Wages	$ 234,611,732	$ 21,831,402	$ 52,634,720	$ 38,716,519	$ 14,016,013	$ -	$ -	$ -	$ 361,810,386
OPE Health Benefits	$ 50,248,565	$ 5,259,714	$ 12,147,555	$ 8,488,336	$ 1,319,878	$ -	$ -	$ -	$ 77,464,048
OPE Retirement	$ 40,859,827	$ 3,809,836	$ 7,772,486	$ 5,276,274	$ 1,728,983	$ -	$ -	$ -	$ 59,447,406
OPE Other	$ 20,293,628	$ 2,000,912	$ 3,802,888	$ 2,708,968	$ 2,178,607	$ -	$ -	$ -	$ 30,985,003
OPE GTF Remissions	$ 21,376,620	$ 163,627	$ -	$ 2,467,777	$ 96,053	$ -	$ -	$ -	$ 24,104,077
Total Personnel Services	**$ 367,390,372**	**$ 33,065,491**	**$ 76,357,649**	**$ 57,657,874**	**$ 19,339,534**	**$ -**	**$ -**	**$ -**	**$ 553,810,920**
Service & Supplies	$ 92,000,000	$ 27,026,253	$ 75,000,000	$ 25,417,630	$ 20,000,000	$ 50,000	$ 10,000,000	$ -	$ 249,493,883
Merchandise-Resale/Redistribution	$ -	$ 17,038,541	$ 11,724,074	$ 500,000	$ 510,000	$ -	$ -	$ -	$ 29,772,615
Internal Sales Reimbursements	$ (14,500,000)	$ 2,854,210	$ (1,125,000)	$ (31,350)	$ (47,000)	$ -	$ -	$ -	$ (12,849,140)
Indirect Costs	$ 413,201	$ (2,538,365)	$ 6,141,621	$ 19,576,000	$ -	$ -	$ -	$ -	$ 23,592,457
Depreciation/Amortization Expense	$ -	$ 4,339,551	$ 22,444,912	$ -	$ -	$ -	$ 25,895,778	$ -	$ 52,680,241
Student Aid	$ 2,225,000	$ (890,782)	$ 5,000,000	$ 38,000,000	$ 17,000,000	$ 154,174	$ -	$ -	$ 61,488,392
Total General Expense	**$ 80,138,201**	**$ 47,829,408**	**$ 119,185,607**	**$ 83,462,280**	**$ 37,463,000**	**$ 204,174**	**$ 35,895,778**	**$ -**	**$ 404,178,448**
Net Transfers Out(In)	**$ 10,000,000**	**$ 1,385,465**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (11,385,465)**	**$ -**	**$ -**
Total Expense	**$ 457,528,573**	**$ 82,280,364**	**$ 195,543,256**	**$ 141,120,154**	**$ 56,802,534**	**$ 204,174**	**$ 24,510,313**	**$ -**	**$ 957,989,368**
Net	**$ 4,782,199**	**$ (5,774,879)**	**$ (18,822,755)**	**$ (1,228,154)**	**$ (75,534)**	**$ 2,798,826**	**$ 21,669,687**	**$ -**	**$ 3,349,390**
Beginning Fund Balance	$ 77,280,262	$ 52,768,062	$ 247,107,717	$ 434,738	$ 14,427,227	$ 58,942,402	$ 384,967,208	$ (21,417,833)	**$ 814,509,783**
Capital Expenditures	$ (4,515,453)	$ -	$ -	$ -	$ (781,000)	$ -	$ (100,000,000)	$ -	**$ (105,296,453)**
Net (from above)	$ 4,782,199	$ (5,774,879)	$ (18,822,755)	$ (1,228,154)	$ (75,534)	$ 2,798,826	$ 21,669,687	$ -	**$ 3,349,390**
Fund Additions/Deductions*	$ -	$ -	$ -	$ -	$ -	$ -	$ 105,296,453	$ -	**$ 105,296,453**
Ending Fund Balance	**$ 77,547,008**	**$ 46,993,183**	**$ 228,284,962**	**$ (793,416)**	**$ 13,570,693**	**$ 61,741,228**	**$ 411,933,348**	**$ (21,417,833)**	**$ 817,859,173**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 Actual's Quarter 2 (July - December) Report - All Funds except Agency and Clearing

	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total
State Appropriation	$ 32,824,583	$ 608,008	$ 220,000	$ 30,000	$ -	$ -	$ -	$ 333,948	$ 34,016,539
Tuition and Fees	$ 254,862,119	$ 9,691,989	$ 25,960,259	$ -	$ (3,952)	$ -	$ 210,489	$ -	$ 290,720,904
Gifts Grants & Contracts	$ 30,800	$ 2,111,290	$ 93,005	$ 54,998,654	$ 30,086,964	$ 2,000	$ 1,878,481	$ -	$ 89,201,194
ICC Revenue	$ 10,130,884	$ -	$ -	$ -	$ -	$ -	$ 733,997	$ -	$ 10,864,881
Federal Student Aid	$ -	$ -	$ -	$ 9,118,267	$ -	$ -	-	$ -	$ 9,118,267
Interest and Investment	$ 2,096,335	$ 6,774,362	$ 42,705	$ 715	$ 1,064,831	$ (942,885)	$ (1,891,897)	$ 912,479	$ 8,056,645
Internal Sales	$ 19,477	$ 16,337,427	$ 5,756,505	$ 18,101	$ 1,300	$ -	-	$ 10,242,754	$ 32,375,564
Sales & Services	$ 963,878	$ 6,182,858	$ 79,270,756	$ 672,621	$ 606,113	$ -	$ -	$ -	$ 87,696,226
Other Revenues	$ 401,279	$ 395,756	$ 1,352,863	$ -	$ 347,018	$ -	$ (21,477)	$ -	$ 2,475,439
Transfers From Ore State Agencies	$ 32,009	$ -	$ -	$ 4,833,851	$ -	$ -	$ 8,998,000	$ 5,746,505	$ 19,610,365
Total Revenue	**$ 301,361,364**	**$ 42,101,690**	**$ 112,696,093**	**$ 69,672,209**	**$ 32,102,274**	**$ (940,885)**	**$ 9,907,593**	**$ 17,235,686**	**$ 584,136,024**
Salaries and Wages	$ 108,427,585	$ 11,840,775	$ 25,109,744	$ 19,953,308	$ 6,845,290	$ -	$ -	$ 72,500	$ 172,249,202
OPE Health Benefits	$ 23,887,770	$ 2,589,137	$ 5,731,448	$ 3,710,881	$ 622,890	$ -	$ -	$ 7,585	$ 36,549,711
OPE Retirement	$ 17,676,684	$ 2,018,031	$ 3,536,365	$ 2,948,115	$ 814,315	$ -	$ -	$ 9,031	$ 27,002,541
OPE Other	$ 7,632,644	$ 916,733	$ 1,659,314	$ 1,378,685	$ 358,742	$ -	$ -	$ 4,907	$ 11,951,025
OPE GTF Remissions	$ 13,637,126	$ 161,835	$ 42,472	$ 821,365	$ 102,198	$ -	$ -	$ -	$ 14,764,996
Total Personnel Services	**$ 171,261,809**	**$ 17,526,511**	**$ 36,079,343**	**$ 28,812,354**	**$ 8,743,435**	**$ -**	**$ -**	**$ 94,023**	**$ 262,517,475**
Service & Supplies	$ 41,476,481	$ 13,260,781	$ 38,398,069	$ 12,838,547	$ 12,829,043	$ 31,425,736	$ 1,300,648	$ (141,574)	$ 151,387,731
Merchandise-Resale/Redistribution	$ 570	$ 6,332,950	$ 5,524,973	$ 4,000	$ 1,274	$ -	$ -	$ -	$ 11,863,767
Internal Sales Reimbursements	$ (6,510,046)	$ (258,612)	$ (766,000)	$ (25,991)	$ (44,485)	$ -	$ -	$ -	$ (7,605,134)
Indirect Costs	$ 216,369	$ 897,371	$ 2,787,670	$ 10,864,882	$ -	$ -	$ -	$ -	$ 14,766,292
Depreciation/Amortization Expense	$ -	$ 2,163,667	$ 11,307,190	$ -	$ -	$ -	$ 12,924,636	$ -	$ 26,395,493
Student Aid	$ 1,472,250	$ 428,617	$ 639,793	$ 22,592,616	$ 14,612,010	$ 56,158	$ -	$ -	$ 39,801,444
Total General Expense	**$ 36,655,624**	**$ 22,824,774**	**$ 57,891,695**	**$ 46,274,054**	**$ 27,397,842**	**$ 31,481,894**	**$ 14,225,284**	**$ (141,574)**	**$ 236,609,593**
Net Transfers Out/(In)	**$ 5,830,650**	**$ (2,989,952)**	**$ (18,202)**	**$ 207,368**	**$ 349,801**	**$ -**	**$ (30,279,209)**	**$ 26,899,543**	**$ (1)**
Total Expense	**$ 213,748,083**	**$ 37,361,333**	**$ 93,952,836**	**$ 75,293,776**	**$ 36,491,078**	**$ 31,481,894**	**$ (16,053,925)**	**$ 26,851,992**	**$ 499,127,067**
Net	**$ 87,613,281**	**$ 4,740,357**	**$ 18,743,257**	**$ (5,621,567)**	**$ (4,388,804)**	**$ (32,422,779)**	**$ 25,961,518**	**$ (9,616,306)**	**$ 85,008,957**
Beginning Fund Balance	$ 77,280,262	$ 52,768,061	$ 247,107,718	$ 434,738	$ 14,427,227	$ 58,942,402	$ 384,967,207	$ (21,417,833)	$ 814,509,782
Capital Expenditures	$ (2,778,463)	$ (568)	$ (50)	$ (802,157)	$ (117,006)	$ -	$ (40,866,354)	$ -	$ (44,564,598)
Net (from above)	$ 87,613,281	$ 4,740,357	$ 18,743,257	$ (5,621,567)	$ (4,388,804)	$ (32,422,779)	$ 25,961,518	$ (9,616,306)	$ 85,008,957
Fund Additions/Deductions*	$ -	$ 607,113	$ 1,250,753	$ -	$ 3,590,046	$ -	$ (56,612,751)	$ 31,682,754	$ (19,482,085)
Ending Fund Balance	**$ 162,115,080**	**$ 58,114,963**	**$ 267,101,678**	**$ (5,988,986)**	**$ 13,511,463**	**$ 26,519,623**	**$ 313,449,620**	**$ 648,615**	**$ 835,472,056**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Education and General

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ 55,759,261	$ 32,824,583	58.9%	$ 27,832,662	17.9%	$ 49,104,143	13.6%	$ 55,759,261
Tuition and Fees	$ 380,762,896	$ 254,862,119	66.9%	$ 251,881,483	1.2%	$ 371,310,700	2.5%	$ 377,204,928
Gifts Grants & Contracts	$ 500,000	$ 30,800	6.2%	$ 33,257	-7.4%	$ 360,994	38.5%	$ 500,000
ICC Revenue	$ 18,401,440	$ 10,130,884	55.1%	$ 9,585,670	5.7%	$ 18,354,414	0.3%	$ 18,401,440
Federal Student Aid	$ -	$ -		$ -		$ -		$ -
Interest and Investment	$ 4,000,000	$ 2,096,335	52.4%	$ 2,139,564	-2.0%	$ 4,224,202	-5.3%	$ 4,000,000
Internal Sales	$ 50,000	$ 19,477	39.0%	$ 40,181	-51.5%	$ 61,839	-19.1%	$ 50,000
Sales & Services	$ 2,323,000	$ 963,878	41.5%	$ 1,360,602	-29.2%	$ 2,406,902	-3.5%	$ 2,323,000
Other Revenues	$ 700,000	$ 401,279	57.3%	$ 288,041	39.3%	$ 1,184,293	-40.9%	$ 700,000
Transfers From Ore State Agencies	$ -	$ 32,009		$ -		$ 4,578	-100.0%	$ -
Total Revenue	**$ 462,496,597**	**$ 301,361,364**	**65.2%**	**$ 293,161,461**	**2.8%**	**$ 447,012,065**	**3.5%**	**$ 458,938,629**
								$ -
Salaries and Wages	$ 234,611,732	$ 108,427,585	46.2%	$ 101,403,316	6.9%	$ 222,608,462	5.4%	$ 237,911,732
OPE Health Benefits	$ 50,248,565	$ 23,887,770	47.5%	$ 22,149,133	7.8%	$ 47,844,892	5.0%	$ 50,898,565
OPE Retirement	$ 40,859,827	$ 17,676,684	43.3%	$ 16,457,172	7.4%	$ 36,488,423	12.0%	$ 38,959,827
OPE Other	$ 20,293,628	$ 7,632,644	37.6%	$ 7,577,480	0.7%	$ 19,722,274	2.9%	$ 19,893,628
OPE GTF Remissions	$ 21,376,620	$ 13,637,126	63.8%	$ 12,212,494	11.7%	$ 20,511,551	4.2%	$ 21,376,620
Total Personnel Services	**$ 367,390,372**	**$ 171,261,809**	**46.6%**	**$ 159,799,595**	**7.2%**	**$ 347,175,602**	**5.8%**	**$ 369,040,372**
Service & Supplies	$ 92,000,000	$ 41,476,481	45.1%	$ 39,566,748	4.8%	$ 88,132,382	4.4%	$ 92,000,000
Merchandise-Resale/Redistribution	$ -	$ 570		$ 1,966	-71.0%	$ 1,821	-100.0%	$ -
Internal Sales Reimbursements	$ (14,500,000)	$ (6,510,046)	44.9%	$ (6,227,009)	4.5%	$ (16,399,583)	-11.6%	$ (15,100,000)
Indirect Costs	$ 413,201	$ 216,369	52.4%	$ 192,936	12.1%	$ 408,552	1.1%	$ 413,201
Depreciation/Amortization Expense	$ -	$ -		$ -		$ -		$ -
Student Aid	$ 2,225,000	$ 1,472,250	66.2%	$ 1,178,361	24.9%	$ 2,524,270	-11.9%	$ 2,225,000
Total General Expense	**$ 80,138,201**	**$ 36,655,624**	**45.7%**	**$ 34,713,002**	**5.6%**	**$74,667,442**	**7.3%**	**$ 79,538,201**
Net Transfers Out(In)	**$ 10,000,000**	**$ 5,830,650**	**58.3%**	**$ 4,922,640**	**18.4%**	**$ 6,419,081**	**55.8%**	**$ 10,000,000**
								$ -
Total Expense	**$ 457,528,573**	**$ 213,748,083**	**46.7%**	**$ 199,435,237**	**7.2%**	**$ 428,262,125**	**6.8%**	**$ 458,578,573**
Net	**$ 4,968,024**	**$ 87,613,281**	**1763.5%**	**$ 93,726,223**	**-6.5%**	**$ 18,749,940**	**-73.5%**	**$ 360,056**
Beginning Fund Balance	$ 77,280,262	$ 77,280,262	100.0%	$ 62,875,481	22.9%	$ 62,875,481	22.9%	$ 77,280,262
Capital Expenditures	$ (4,515,453)	$ (2,778,463)	61.5%	$ (2,273,068)	22.2%	$ (4,345,158)	3.9%	$ (4,515,453)
Net (from above)	$ 4,782,199	$ 87,613,281	1832.1%	$ 93,726,223	-6.5%	$ 18,749,939	-74.5%	$ 360,056
Fund Additions/Deductions*	$ -	$ -		$ -		$ -		$ -
Ending Fund Balance	**$ 77,547,008**	**$ 162,115,080**	**209.1%**	**$ 154,328,636**	**5.0%**	**$ 77,280,262**	**0.3%**	**$ 73,124,865**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Designated Operations and Service Centers

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ 1,027,194	$ 608,008	59.2%	$ 608,016	0%	$ 1,216,032	-15.5%	$ 1,027,194
Tuition and Fees	$ 14,890,503	$ 9,691,989	65.1%	$ 8,948,057	8%	$ 14,211,039	4.8%	$ 14,890,503
Gifts Grants & Contracts	$ 3,544,171	$ 2,111,290	59.6%	$ 1,680,133	26%	$ 3,180,953	11.4%	$ 4,505,055
ICC Revenue	$ -	$ -		$ -		$ -		$ -
Federal Student Aid	$ -	$ -		$ -		$ -		$ -
Interest and Investment	$ 11,442,053	$ 6,774,362	59.2%	$ 6,570,906	3%	$ 11,890,838	-3.8%	$ 11,442,053
Internal Sales	$ 34,180,832	$ 16,337,427	47.8%	$ 15,847,927	3%	$ 34,146,799	0.1%	$ 34,180,832
Sales & Services	$ 9,976,000	$ 6,182,858	62.0%	$ 4,937,820	25%	$ 9,557,767	4.4%	$ 10,741,000
Other Revenues	$ 946,700	$ 395,756	41.8%	$ 186,985	112%	$ 951,967	-0.6%	$ 946,700
Transfers From Ore State Agencies	$ -	$ -		$ -		$ -		$ -
Total Revenue	**$ 76,007,453**	**$ 42,101,690**	**55.4%**	**$ 38,779,844**	**9%**	**$ 75,155,395**	**1.1%**	**$ 77,733,337**
Salaries and Wages	$ 21,831,402	$ 11,840,775	54.2%	$ 10,155,051	17%	$ 20,741,342	5.3%	$ 22,771,402
OPE Health Benefits	$ 5,259,714	$ 2,589,137	49.2%	$ 2,350,972	10%	$ 5,086,990	3.4%	$ 5,259,714
OPE Retirement	$ 3,809,836	$ 2,018,031	53.0%	$ 1,735,465	16%	$ 3,608,959	5.6%	$ 3,809,836
OPE Other	$ 2,000,912	$ 916,733	45.8%	$ 855,067	7%	$ 1,461,930	36.9%	$ 2,021,796
OPE GTF Remissions	$ 163,627	$ 161,835	98.9%	$ 172,835	-6%	$ 393,205	-58.4%	$ 400,000
Total Personnel Services	**$ 33,065,491**	**$ 17,526,511**	**53.0%**	**$ 15,269,391**	**15%**	**$ 31,292,426**	**5.7%**	**$ 34,262,748**
Service & Supplies	$ 27,026,253	$ 13,260,781	49.1%	$ 11,517,160	15%	$ 27,619,023	-2.1%	$ 27,026,253
Merchandise-Resale/Redistribution	$ 17,038,541	$ 6,332,950	37.2%	$ 5,025,909	26%	$ 14,853,103	14.7%	$ 17,038,541
Internal Sales Reimbursements	$ (2,854,210)	$ (258,612)	9.1%	$ (258,052)	0%	$ (2,678,293)	6.6%	$ (2,854,210)
Indirect Costs	$ 2,538,365	$ 897,371	35.4%	$ 805,224	11%	$ 1,980,379	28.2%	$ 2,538,365
Depreciation/Amortization Expense	$ 4,339,551	$ 2,163,667	49.9%	$ 2,115,034	2%	$ 4,294,350	1.1%	$ 4,339,551
Student Aid	$ 890,782	$ 428,617	48.1%	$ 561,885	-24%	$ 652,210	36.6%	$ 890,782
Total General Expense	**$ 48,979,282**	**$ 22,824,774**	**46.6%**	**$ 19,767,160**	**15%**	**$ 46,720,772**	**4.8%**	**$ 48,979,282**
Net Transfers Out(In)	**$ 1,385,465**	**$ (2,989,952)**	**-215.8%**	**$ (912,150)**	**228%**	**$ (707,525)**	**-295.8%**	**$ 1,385,465**
Total Expense	**$ 83,430,238**	**$ 37,361,333**	**44.8%**	**$ 34,124,400**	**9%**	**$ 77,305,673**	**7.9%**	**$ 84,627,495**
Net	**$ (7,422,785)**	**$ 4,740,357**	**-63.9%**	**$ 4,655,444**	**2%**	**$ (2,150,278)**	**245.2%**	**$ (6,894,158)**
Beginning Fund Balance	$ 52,768,062	$ 52,768,061	100.0%	$ 50,530,572	4%	$ 50,530,572	4.4%	$ 52,768,062
Capital Expenditures	$ -	$ (568)		$ (5,545)	-90%	$ (54,213)	-100.0%	$ -
Net (from above)	$ (7,422,785)	$ 4,740,357	-63.9%	$ 4,655,444	2%	$ (2,150,278)	245.2%	$ (6,894,158)
Fund Additions/Deductions*	$ -	$ 607,113		$ -		$ 4,441,981	-100.0%	$ -
Ending Fund Balance	**$ 45,345,277**	**$ 58,114,963**	**128.2%**	**$ 55,180,470**	**5%**	**$ 52,768,062**	**-14.1%**	**$ 45,873,904**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Auxiliaries

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ 440,000	$ 220,000	50.0%	$ 220,000	0.0%	$ 440,000	0.0%	$ 440,000
Tuition and Fees	$ 40,140,035	$ 25,960,259	64.7%	$ 22,243,089	16.7%	$ 33,815,963	18.7%	$ 40,140,035
Gifts Grants & Contracts	$ -	$ 93,005		$ 9,237	906.9%	$ 14,113	-100.0%	$ -
ICC Revenue	$ -	$ -		$ -		$ -		$ -
Federal Student Aid	$ -	$ -		$ -		$ -		$ -
Interest and Investment	$ 306,210	$ 42,705	13.9%	$ 194,625	-78.1%	$ 373,140	-17.9%	$ 306,210
Internal Sales	$ 12,047,647	$ 5,756,505	47.8%	$ 5,096,304	13.0%	$ 10,983,499	9.7%	$ 12,047,647
Sales & Services	$ 128,166,409	$ 79,270,756	61.8%	$ 74,500,410	6.4%	$ 124,238,652	3.2%	$ 128,466,409
Other Revenues	$ 899,951	$ 1,352,863	150.3%	$ 2,250,083	-39.9%	$ 3,317,468	-72.9%	$ 1,500,000
Transfers From Ore State Agencies	$ -	$ -		$ -		$ -		$ -
Total Revenue	**$ 182,000,252**	**$ 112,696,093**	**61.9%**	**$ 104,513,748**	**7.8%**	**$ 173,182,835**	**5.1%**	**$ 182,900,301**
Salaries and Wages	$ 52,634,720	$ 25,109,744	47.7%	$ 23,618,058	6.3%	$ 49,622,815	6.1%	$ 52,634,720
OPE Health Benefits	$ 12,147,555	$ 5,731,448	47.2%	$ 5,521,755	3.8%	$ 11,610,757	4.6%	$ 12,147,555
OPE Retirement	$ 7,772,486	$ 3,536,365	45.5%	$ 3,348,694	5.6%	$ 7,381,773	5.3%	$ 7,772,486
OPE Other	$ 3,802,888	$ 1,659,314	43.6%	$ 1,700,914	-2.4%	$ 2,805,213	35.6%	$ 3,802,888
OPE GTF Remissions	$ -	$ 42,472		$ 28,382	49.6%	$ 80,321	-100.0%	$ -
Total Personnel Services	**$ 76,357,649**	**$ 36,079,343**	**47.3%**	**$ 34,217,803**	**5.4%**	**$ 71,500,879**	**6.8%**	**$ 76,357,649**
Service & Supplies	$ 77,600,000	$ 38,398,069	49.5%	$ 36,026,989	6.6%	$ 71,426,924	8.6%	$ 77,600,000
Merchandise-Resale/Redistribution	$ 11,724,074	$ 5,524,973	47.1%	$ 4,746,845	16.4%	$ 11,635,261	0.8%	$ 12,924,074
Internal Sales Reimbursements	$ (1,125,000)	$ (766,000)	68.1%	$ (263)	291443.0%	$ -		$ (1,125,000)
Indirect Costs	$ 6,141,621	$ 2,787,670	45.4%	$ 2,542,370	9.6%	$ 5,316,448	15.5%	$ 6,141,621
Depreciation/Amortization Expense	$ 22,444,912	$ 11,307,190	50.4%	$ 10,029,372	12.7%	$ 22,455,449	0.0%	$ 22,800,000
Student Aid	$ 5,000,000	$ 639,793	12.8%	$ 517,746	23.6%	$ 7,452,501	-32.9%	$ 5,000,000
Total General Expense	**$ 121,785,607**	**$ 57,891,695**	**47.5%**	**$ 53,863,060**	**7.5%**	**$ 118,286,583**	**3.0%**	**$ 123,340,695**
Net Transfers Out(In)	$ -	**$ (18,202)**		**$ 599,792**	-103.0%	**$ 989,854**	**-100.0%**	$ -
		$ -						
Total Expense	**$ 198,143,256**	**$ 93,952,836**	**47.4%**	**$ 88,680,655**	**5.9%**	**$ 190,777,316**	**3.9%**	**$ 199,698,344**
Net	**$ (16,143,004)**	**$ 18,743,257**	**-116.1%**	**$ 15,833,093**	**18.4%**	**$ (17,594,481)**	**-8.2%**	**$ (16,798,043)**
								$ -
Beginning Fund Balance	$ 247,107,717	$ 247,107,718	100.0%	$ 200,566,687	23.2%	$ 200,566,687	23.2%	$ 247,107,717
Capital Expenditures	$ -	$ (50)		$ -		$ (5,519)	-100.0%	$ -
Net (from above)	$ (16,143,004)	$ 18,743,257	-116.1%	$ 15,833,093	18.4%	$ (17,594,482)	-8.2%	$ (16,798,043)
Fund Additions/Deductions*	$ (27,000,000)	$ 1,250,753		$ -		$ 64,141,031	-142.1%	$ (27,000,000)
Ending Fund Balance	**$ 203,964,713**	**$ 267,101,678**	**131.0%**	**$ 216,399,780**	**23.4%**	**$ 247,107,717**	**-17.5%**	**$ 203,309,674**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Grant Funds

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ 64,600	$ 30,000	46.4%	$ 30,000	0.0%	$ 60,000	7.7%	$ 64,600
Tuition and Fees	$ -	$ -		$ -		$ 135	-100.0%	$ -
Gifts Grants & Contracts	$ 106,400,000	$ 54,998,654	51.7%	$ 53,876,655	2.1%	$ 108,204,511	-1.7%	$ 106,400,000
ICC Revenue	$ -	$ -		$ -		$ -		$ -
Federal Student Aid	$ 24,350,000	$ 9,118,267	37.4%	$ 8,748,468	4.2%	$ 24,645,596	-1.2%	$ 24,350,000
Interest and Investment	$ 16,000	$ 715	4.5%	$ 5,586	-87.2%	$ 11,486	39.3%	$ 16,000
Internal Sales	$ 24,000	$ 18,101	75.4%	$ 11,821	53.1%	$ 19,034	26.1%	$ 24,000
Sales & Services	$ 2,006,400	$ 672,621	33.5%	$ 1,218,569	-44.8%	$ 2,222,595	-9.7%	$ 2,006,400
Other Revenues	$ 31,000	$ -	0.0%	$ 3,090		$ 19,682	57.5%	$ 31,000
Transfers From Ore State Agencies	$ 7,000,000	$ 4,833,851	69.1%	$ 3,305,741	46.2%	$ 7,335,473	-4.6%	$ 7,000,000
Total Revenue	**$ 139,892,000**	**$ 69,672,209**	**49.8%**	**$ 67,199,930**	**3.7%**	**$ 142,518,512**	**-1.8%**	**$ 139,892,000**
Salaries and Wages	$ 38,716,519	$ 19,953,308	51.5%	$ 19,762,096	1.0%	$ 37,778,645	2.5%	$ 38,716,519
OPE Health Benefits	$ 8,488,336	$ 3,710,881	43.7%	$ 3,613,703	2.7%	$ 7,868,962	7.9%	$ 8,488,336
OPE Retirement	$ 5,276,274	$ 2,948,115	55.9%	$ 2,894,483	1.9%	$ 5,554,447	-5.0%	$ 5,276,274
OPE Other	$ 2,708,968	$ 1,378,685	50.9%	$ 1,373,102	0.4%	$ 2,461,604	10.0%	$ 2,708,968
OPE GTF Remissions	$ 2,467,777	$ 821,365	33.3%	$ 1,100,198	-25.3%	$ 2,590,211	-4.7%	$ 2,467,777
Total Personnel Services	**$ 57,657,874**	**$ 28,812,354**	**50.0%**	**$ 28,743,581**	**0.2%**	**$ 56,253,869**	**2.5%**	**$ 57,657,874**
Service & Supplies	$ 25,417,630	$ 12,838,547	50.5%	$ 12,097,117	6.1%	$ 25,029,442	1.6%	$ 23,417,630
Merchandise-Resale/Redistribution	$ 500,000	$ 4,000	0.8%	$ 197,094	-98.0%	$ 447,137	11.8%	$ 500,000
Internal Sales Reimbursements	$ (31,350)	$ (25,991)	82.9%	$ (43,405)	-40.1%	$ (31,316)	0.1%	$ (31,350)
Indirect Costs	$ 19,576,000	$ 10,864,882	55.5%	$ 10,607,114	2.4%	$ 20,424,850	-4.2%	$ 19,576,000
Depreciation/Amortization Expense	$ -	$ -		$ -		$ -		$ -
Student Aid	$ 38,000,000	$ 22,592,616	59.5%	$ 23,534,442	-4.0%	$ 38,015,452	0.0%	$ 38,000,000
Total General Expense	**$ 83,462,280**	**$ 46,274,054**	**55.4%**	**$ 46,392,361**	**-0.3%**	**$ 83,885,565**	**-0.5%**	**$ 81,462,280**
Net Transfers Out(In)	**$ -**	**$ 207,368**		**$ 196,870**	**5.3%**	**$ 521,561**	**-100.0%**	**$ -**
Total Expense	**$ 141,120,154**	**$ 75,293,776**	**53.4%**	**$ 75,332,812**	**-0.1%**	**$ 140,660,995**	**0.3%**	**$ 139,120,154**
Net	**$ (1,228,154)**	**$ (5,621,567)**	**457.7%**	**$ (8,132,882)**	**-30.9%**	**$ 1,857,517**	**-166.1%**	**$ 771,846**
Beginning Fund Balance	$ 434,738	$ 434,738	100.0%	$ 562,619	-22.7%	$ 562,619	-22.7%	$ 434,738
Capital Expenditures	$ -	$ (802,157)		$ (632,024)	26.9%	$ (1,985,398)	-100.0%	$ (2,000,000)
Net (from above)	$ (1,228,154)	$ (5,621,567)	457.7%	$ (8,132,882)	-30.9%	$ 1,857,517	-166.1%	$ 771,846
Fund Additions/Deductions*	$ -	$ -		$ -		$ -		$ -
Ending Fund Balance	**$ (793,416)**	**$ (5,988,986)**	**754.8%**	**$ (8,202,287)**	**-27.0%**	**$ 434,738**	**-282.5%**	**$ (793,416)**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Restricted Gift Funds

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ -	$ -		$ -		$ -		$ -
Tuition and Fees	$ -	$ (3,952)		$ (21,150)		$ (38,600)	-100.0%	$ -
Gifts Grants & Contracts	$ 55,000,000	$ 30,086,964	54.7%	$ 29,427,743	2.2%	$ 64,486,128	-14.7%	$ 55,000,000
ICC Revenue	$ -	$ -		$ -		$ -		$ -
Federal Student Aid	$ -	$ -		$ -		$ -		$ -
Interest and Investment	$ 1,712,000	$ 1,064,831	62.2%	$ 1,089,688	-2.3%	$ 1,191,941	43.6%	$ 1,712,000
Internal Sales	$ 54,000	$ 1,300	2.4%	$ 1,000	30.0%	$ 6,830	690.6%	$ 54,000
Sales & Services	$ (309,000)	$ 606,113	-196.2%	$ 535,109	13.3%	$ 1,573,355	-119.6%	$ 1,000,000
Other Revenues	$ 270,000	$ 347,018	128.5%	$ 335,447	3.4%	$ 345,663	-21.9%	$ 400,000
Transfers From Ore State Agencies	$ -	$ -		$ -		$ -		$ -
Total Revenue	**$ 56,727,000**	**$ 32,102,274**	**56.6%**	**$ 31,367,837**	**2.3%**	**$ 67,565,317**	**-16.0%**	**$ 58,166,000**
Salaries and Wages	$ 14,016,013	$ 6,845,290	48.8%	$ 6,137,395	11.5%	$ 12,515,270	12.0%	$ 14,016,013
OPE Health Benefits	$ 1,319,878	$ 622,890	47.2%	$ 578,886	7.6%	$ 1,315,226	0.4%	$ 1,319,878
OPE Retirement	$ 1,728,983	$ 814,315	47.1%	$ 725,023	12.3%	$ 1,576,478	9.7%	$ 1,728,983
OPE Other	$ 2,178,607	$ 358,742	16.5%	$ 355,964	0.8%	$ 2,972,415	-26.7%	$ 2,178,607
OPE GTF Remissions	$ 96,053	$ 102,198	106.4%	$ 64,801	57.7%	$ 205,240	-53.2%	$ 200,000
Total Personnel Services	**$ 19,339,534**	**$ 8,743,435**	**45.2%**	**$ 7,862,069**	**11.2%**	**$18,584,629**	**4.1%**	**$ 19,443,481**
Service & Supplies	$ 20,000,000	$ 12,829,043	64.1%	$ 16,277,940	-21.2%	$ 27,279,769	-26.7%	$ 20,000,000
Merchandise-Resale/Redistribution	$ 510,000	$ 1,274	0.2%	$ -		$ 1,421	35790.2%	$ 510,000
Internal Sales Reimbursements	$ (47,000)	$ (44,485)	94.6%	$ (40,957)	8.6%	$ (50,245)	-6.5%	$ (60,000)
Indirect Costs	$ -	$ -		$ -		$ -		$ -
Depreciation/Amortization Expense	$ -	$ -		$ -		$ -		$ -
Student Aid	$ 17,000,000	$ 14,612,010	86.0%	$ 13,920,749	5.0%	$ 16,893,700	0.6%	$ 17,000,000
Total General Expense	**$ 37,463,000**	**$ 27,397,842**	**73.1%**	**$ 30,157,732**	**-9.2%**	**$ 44,124,645**	**-15.1%**	**$ 37,450,000**
Net Transfers Out(In)	**$ -**	**$ 349,801**		**$ (678,515)**	**-151.6%**	**$ 78,349**	**-100.0%**	**$ -**
Total Expense	**$ 56,802,534**	**$ 36,491,078**	**64.2%**	**$ 37,341,286**	**-2.3%**	**$ 62,787,623**	**-9.5%**	**$ 56,893,481**
Net	**$ (75,534)**	**$ (4,388,804)**	**5810.4%**	**$ (5,973,450)**	**-26.5%**	**$ 4,777,694**	**-101.6%**	**$ 1,272,519**
Beginning Fund Balance	$ 14,427,227	$ 14,427,227	100.0%	$ 10,082,059	43.1%	$ 10,082,059	43.1%	$ 14,427,227
Capital Expenditures	$ (781,000)	$ (117,006)	15.0%	$ (158,649)	-26.2%	$ (432,527)	80.6%	$ (781,000)
Net (from above)	$ (75,534)	$ (4,388,804)	5810.4%	$ (5,973,450)	-26.5%	$ 4,777,695	-101.6%	$ 1,272,519
Fund Additions/Deductions*	$ -	$ 3,590,046		$ -		$ -		$ -
Ending Fund Balance	**$ 13,570,693**	**$ 13,511,463**	**99.6%**	**$ 3,949,961**	**242.1%**	**$ 14,427,227**	**-5.9%**	**$ 14,918,746**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Other Funds

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ -	$ -		$ -		$ -		$ -
Tuition and Fees	$ -	$ -		$ -		$ -		$ -
Gifts Grants & Contracts	$ 3,000	$ 2,000	66.7%	$ 5,000		$ 10,000	-70.0%	$ 3,000
ICC Revenue	$ -	$ -		$ -		$ -		$ -
Federal Student Aid	$ -	$ -		$ -		$ -		$ -
Interest and Investment	$ 3,000,000	$ (942,885)	-31.4%	$ 298,197	-416.2%	$ 4,801,799	-37.5%	$ 3,000,000
Internal Sales	$ -	$ -		$ -		$ -		$ -
Sales & Services	$ -	$ -		$ -		$ -		$ -
Other Revenues	$ -	$ -		$ -		$ -		$ -
Transfers From Ore State Agencies	$ -	$ -		$ -		$ 109,877	-100.0%	$ -
Total Revenue	**$ 3,003,000**	**$ (940,885)**	**-31.3%**	**$ 303,197**	**-410.3%**	**$ 4,921,676**	**-39.0%**	**$ 3,003,000**
Salaries and Wages	$ -	$ -		$ -		$ -		$ -
OPE Health Benefits	$ -	$ -		$ -		$ -		$ -
OPE Retirement	$ -	$ -		$ -		$ -		$ -
OPE Other	$ -	$ -		$ -		$ -		$ -
OPE GTF Remissions	$ -	$ -		$ 64,801	-100.0%	$ -		$ -
Total Personnel Services	**$ -**	**$ -**		**$ 64,801**	**-100.0%**	**$ -**		**$ -**
Service & Supplies	$ 50,000	$ 31,425,736	62851.5%	$ 24,760	126820.8%	$ 1,027,214	-95.1%	$ 50,000
Merchandise-Resale/Redistribution	$ -	$ -		$ -		$ -		$ -
Internal Sales Reimbursements	$ -	$ -		$ -		$ -		$ -
Indirect Costs	$ -	$ -		$ -		$ 297,638	-100.0%	$ -
Depreciation/Amortization Expense	$ -	$ -		$ -		$ -		$ -
Student Aid	$ 154,174	$ 56,158	36.4%	$ 138,555	-59.5%	$ 292,630	-47.3%	$ 154,174
Total General Expense	**$ 204,174**	**$ 31,481,894**	**15419.1%**	**$ 163,315**	**19176.8%**	**$ 1,617,482**	**-87.4%**	**$ 204,174**
Net Transfers Out(In)	**$ -**	**$ -**		**$ (2,100)**	**-100.0%**	**$ 4,995**	**-100.0%**	**$ -**
Total Expense	**$ 204,174**	**$ 31,481,894**	**15419.1%**	**$ 226,016**	**13829.0%**	**$ 1,622,477**	**-87.4%**	**$ 204,174**
Net	**$ 2,798,826**	**$ (32,422,779)**	**-1158.4%**	**$ 77,181**	**-42109.0%**	**$ 3,299,199**	**-15.2%**	**$ 2,798,826**
Beginning Fund Balance	$ 58,942,402	$ 58,942,402	100.0%	$ 55,643,202	5.9%	$ 55,643,202	5.9%	$ 58,942,402
Capital Expenditures	$ -	$ -		$ -		$ -		
Net (from above)	$ 2,798,826	$ (32,422,779)	-1158.4%	$ 77,181	-42109.0%	$ 3,299,200	-15.2%	$ 2,798,826
Fund Additions/Deductions*	$ -	$ -		$ -		$ -		$ -
Ending Fund Balance	**$ 61,741,228**	**$ 26,519,623**	**43.0%**	**$ 55,720,383**	**-52.4%**	**$ 58,942,402**	**4.7%**	**$ 61,741,228**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	TBD

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Plant Funds

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ -	$ -		$ -		$ -		$ -
Tuition and Fees	$ -	$ 210,489	#DIV/0!	$ 2,302,714	-90.9%	$ 3,402,193	-100.0%	$ 210,500
Gifts Grants & Contracts	$ 10,000,000	$ 1,878,481	18.8%	$ 1,297,402	44.8%	$ 104,473,149	-90.4%	$ 10,000,000
ICC Revenue	$ 1,225,000	$ 733,997	59.9%	$ 634,865	15.6%	$ 1,224,107	0.1%	$ 1,225,000
Federal Student Aid	$ -	-		-		$ -		$ -
Interest and Investment	$ 1,750,000	$ (1,891,897)	-108.1%	$ 230,571	-920.5%	$ 3,744,088	-53.3%	$ 1,750,000
Internal Sales	$ -	-		-		$ -		$ -
Sales & Services	$ 5,000	$ -	0.0%	$ 4,767		$ 4,767	4.9%	$ 5,000
Other Revenues	$ 1,000,000	$ (21,477)	-2.1%	$ 507		$ 1,226,267	-18.5%	$ 1,000,000
Transfers From Ore State Agencies	$ 28,800,000	$ 8,998,000	31.2%	$ 5,000	179860.0%	$ 445,872	6359.3%	$ 28,800,000
Total Revenue	**$ 42,780,000**	**$ 9,907,593**	**23.2%**	**$ 4,475,825**	**121.4%**	**$ 114,520,443**	**-62.6%**	**$ 42,990,500**
Salaries and Wages	$ -	$ -		$ 575		$ -		$ -
OPE Health Benefits	$ -	$ -		$ -		$ -		$ -
OPE Retirement	$ -	$ -		$ -		$ -		$ -
OPE Other	$ -	$ -		$ 51		$ -		$ -
OPE GTF Remissions	$ -	$ -		$ -		$ -		$ -
Total Personnel Services	**$ -**	**$ -**		**$ 626**		**$ -**		**$ -**
Service & Supplies	$ 39,000,000	$ 1,300,648	3.3%	$ 1,168,584	11.3%	$ 19,371,605	101.3%	$ 39,000,000
Merchandise-Resale/Redistribution	$ -	$ -		$ -		$ -		$ -
Internal Sales Reimbursements	$ -	$ -		$ (1,024)	-100.0%	$ (1,024)	-100.0%	$ -
Indirect Costs	$ -	$ -		$ -		$ -		$ -
Depreciation/Amortization Expense	$ 25,895,778	$ 12,924,636	49.9%	$ 13,047,559	-0.9%	$ 26,091,170	-0.7%	$ 25,895,778
Student Aid	$ -	$ -		$ -		$ -		$ -
Total General Expense	**$ 64,895,778**	**$ 14,225,284**	**21.9%**	**$ 14,215,119**	**0.1%**	**$ 45,461,751**	**42.7%**	**$ 64,895,778**
Net Transfers Out(In)	**$ (40,446,465)**	**$ (30,279,209)**	74.9%	**$ (95,289,100)**	-68.2%	**$ (103,814,413)**	-61.0%	**$ (40,446,465)**
Total Expense	**$ 24,449,313**	**$ (16,053,925)**	**-65.7%**	**$ (81,073,355)**	**-80.2%**	**$ (58,352,662)**	**-141.9%**	**$ 24,449,313**
Net	**$ 18,330,687**	**$ 25,961,518**	**141.6%**	**$ 85,549,180**	**-69.7%**	**$ 172,873,105**	**-89.4%**	**$ 18,541,187**
Beginning Fund Balance	$ 384,967,208	$ 384,967,207	100.0%	$ 346,022,642	11.3%	$ 346,022,642	11.3%	$ 384,967,208
Capital Expenditures	$ (100,000,000)	$ (40,866,354)	40.9%	$ (18,674,984)	118.8%	$ (155,198,110)	-35.6%	$ (100,000,000)
Net (from above)	$ 18,330,687	$ 25,961,518	141.6%	$ 85,549,180	-69.7%	$ 172,873,104	-89.4%	$ 18,541,187
Fund Additions/Deductions*	$ 105,296,453	$ (56,612,751)	-53.8%	$ -		$ 21,269,572	395.1%	$ 105,296,453
Ending Fund Balance	**$ 408,594,348**	**$ 313,449,620**	**76.7%**	**$ 412,896,838**	**-24.1%**	**$ 384,967,208**	**6.1%**	**$ 408,804,848**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Internal Bank

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ 1,999,791	$ 333,948	16.7%	$ -	-	$ -	N/A	$ 1,999,791
Tuition and Fees	$ 3,400,000	$ -	0.0%	$ -	-	$ -	N/A	$ 3,400,000
Gifts Grants & Contracts	$ -	$ -	-	$ -	-	$ -	N/A	$ -
ICC Revenue	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Federal Student Aid	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Interest and Investment	$ 500,000	$ 912,479	182.5%	$ -	-	$ 19,355	N/A	$ 500,000
Internal Sales	$ 31,610,700	$ 10,242,754	32.4%	$ -	-	$ 10,477,400	N/A	$ 31,610,700
Sales & Services	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Other Revenues	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Transfers From Ore State Agencies	$ -	$ 5,746,505	-	$ -	-	$ -	N/A	$ -
Total Revenue	**$ 37,510,491**	**$ 17,235,686**	**45.9%**	**$ -**	**-**	**$ 10,496,755**	N/A	**$ 37,510,491**
Salaries and Wages	$ 195,000	$ 72,500	37.2%	$ -	-	$ -	N/A	$ 195,000
OPE Health Benefits	$ 20,800	$ 7,585	36.5%	$ -	-	$ -	N/A	$ 20,800
OPE Retirement	$ 39,800	$ 9,031	22.7%	$ -	-	$ -	N/A	$ 39,800
OPE Other	$ 1,800	$ 4,907	272.6%	$ -	-	$ -	N/A	$ 1,800
OPE GTF Remissions	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Total Personnel Services	**$ 257,400**	$ 94,023	36.5%	**$ -**	**-**	**$ -**	N/A	**$ 257,400**
Service & Supplies	$ 2,836,891	$ (141,574)	-5.0%	$ -	-	$ 695,703	N/A	$ 2,836,891
Merchandise-Resale/Redistribution	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Internal Sales Reimbursements	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Indirect Costs	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Depreciation/Amortization Expense	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Student Aid	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Total General Expense	**$ 2,836,891**	**$ (141,574)**	**-5.0%**	**$ -**	**-**	**$ 695,703**	**N/A**	**$ 2,836,891**
Net Transfers Out(In)	**$ 29,061,000**	**$ 26,899,543**	**92.6%**	**$ -**	**-**	**$ (10,855,811)**	**N/A**	**$ 29,061,000**
Total Expense	**$ 32,155,291**	**$ 26,851,992**	**83.5%**	**$ -**	**-**	**$ (10,160,108)**	**N/A**	**$ 32,155,291**
Net	**$ 5,355,201**	**$ (9,616,306)**	**-179.6%**	**$ -**	**-**	**$ 20,656,863**	**N/A**	**$ 5,355,201**
Beginning Fund Balance	$ (21,417,833)	$ (21,417,833)	100.0%	$ -	-	$ -	N/A	$ (21,417,833)
Capital Expenditures	$ -	$ -	-	$ -	-	$ -	N/A	$ -
Net (from above)	$ 5,355,201	$ (9,616,306)	-179.6%	$ -	-	$ 20,656,864	N/A	$ 5,355,201
Fund Additions/Deductions*	$ 27,000,000	$ 31,682,754	117.3%		-	$ (42,074,697)	N/A	$ 27,000,000
Ending Fund Balance	**$ 10,937,368**	**$ 648,615**	**5.9%**	**$ -**	**-**	**$ (21,417,833)**	**N/A**	**$ 10,937,368**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

FY15 UO BOT Quarter 2 - Total All Fund Groups

	FY15 Q1 Projection	FY15 Actual Q2	FY15 Q2 Actual as percent of projection	FY14 Actual Q2	FY15 Q2 inc/(dec) from FY14 Q2	FY14 Total Actual	FY15 Q1 Projection compared to FY14 Total as percent	FY15 Updated Projection Q2
State Appropriation	$ 59,290,846	$ 34,016,539	57%	$ 28,690,678	18.6%	$ 50,820,175	16.7%	$ 59,290,846
Tuition and Fees	$ 439,193,434	$ 290,720,904	66%	$ 285,354,194	1.9%	$ 422,701,430	3.9%	$ 435,845,966
Gifts Grants & Contracts	$ 175,447,171	$ 89,201,194	51%	$ 86,329,428	3.3%	$ 280,729,848	-37.5%	$ 176,408,055
ICC Revenue	$ 19,626,440	$ 10,864,881	55%	$ 10,220,535	6.3%	$ 19,578,521	0.2%	$ 19,626,440
Federal Student Aid	$ 24,350,000	$ 9,118,267	37%	$ 8,748,468	4.2%	$ 24,645,596	-1.2%	$ 24,350,000
Interest and Investment	$ 22,726,263	$ 8,056,645	35%	$ 10,529,137	-23.5%	$ 26,256,849	-13.4%	$ 22,726,263
Internal Sales	$ 77,967,179	$ 32,375,564	42%	$ 20,997,233	54.2%	$ 55,695,401	40.0%	$ 77,967,179
Sales & Services	$ 142,167,809	$ 87,696,226	62%	$ 82,557,276	6.2%	$ 140,004,038	1.5%	$ 144,541,809
Other Revenues	$ 3,847,651	$ 2,475,439	64%	$ 3,064,152	-19.2%	$ 7,045,340	-45.4%	$ 4,577,700
Transfers From Ore State Agencies	$ 35,800,000	$ 19,610,365	55%	$ 3,310,741	492.3%	$ 7,895,800	353.4%	$ 35,800,000
Total Revenue	**$ 1,000,416,793**	**$ 584,136,024**	**58%**	**$ 539,801,842**	**8.2%**	**$1,035,372,998**	**-3.4%**	**$ 1,001,134,258**
Salaries and Wages	$ 362,005,386	$ 172,249,202	48%	$ 161,076,492	6.9%	$ 343,266,535	5.5%	$ 366,245,386
OPE Health Benefits	$ 77,484,848	$ 36,549,711	47%	$ 34,214,448	6.8%	$ 73,726,826	5.1%	$ 78,134,848
OPE Retirement	$ 59,487,206	$ 27,002,541	45%	$ 25,160,837	7.3%	$ 54,610,080	8.9%	$ 57,587,206
OPE Other	$ 30,986,803	$ 11,951,025	39%	$ 11,862,579	0.7%	$ 29,423,436	5.3%	$ 30,607,687
OPE GTF Remissions	$ 24,104,077	$ 14,764,996	61%	$ 13,578,710	8.7%	$ 23,780,529	1.4%	$ 24,444,397
Total Personnel Services	**$ 554,068,319**	**$ 262,517,475**	**47%**	**$ 245,893,066**	**6.8%**	**$ 524,807,406**	**5.6%**	**$ 557,019,523**
Service & Supplies	$ 283,930,774	$ 151,387,731	53%	$ 116,679,298	29.7%	$ 260,582,062	9.0%	$ 281,930,774
Merchandise-Resale/Redistribution	$ 29,772,615	$ 11,863,767	40%	$ 9,971,814	19.0%	$ 26,938,743	10.5%	$ 30,972,615
Internal Sales Reimbursements	$ (18,557,560)	$ (7,605,134)	41%	$ (6,570,710)	15.7%	$ (19,160,461)	-3.1%	$ (19,170,560)
Indirect Costs	$ 28,669,187	$ 14,766,292	52%	$ 14,147,644	4.4%	$ 28,427,867	0.8%	$ 28,669,187
Depreciation/Amortization Expense	$ 52,680,241	$ 26,395,493	50%	$ 25,191,966	4.8%	$ 52,840,969	-0.3%	$ 53,035,329
Student Aid	$ 63,269,956	$ 39,801,444	63%	$ 39,851,737	-0.1%	$ 65,830,763	-3.9%	$ 63,269,956
Total General Expense	**$ 439,765,213**	**$ 236,609,593**	**54%**	**$ 199,271,748**	**18.7%**	**$ 415,459,943**	**5.9%**	**$ 438,707,301**
Net Transfers Out(In)	**$ -**	**$ (1)**		**$ (91,162,563)**	**-100.0%**	**$ (107,363,909)**	**-100.0%**	**$ -**
Total Expense	**$ 993,833,532**	**$ 499,127,067**	**50%**	**$ 354,002,251**	**41.0%**	**$ 832,903,440**	**19.3%**	**$ 995,726,824**
Net	**$ 6,583,261**	**$ 85,008,957**	**1291%**	**$ 185,799,591**	**-54.2%**	**$ 202,469,558**	**-96.7%**	**$ 5,407,434**
Beginning Fund Balance	$ 814,509,783	$ 814,509,782	100%	$ 726,283,263	12.1%	$ 726,283,262	12.1%	$ 814,509,783
Capital Expenditures	$ (105,296,453)	$ (44,564,598)	42%	$ (21,744,270)	104.9%	$ (162,020,925)	-35.0%	$ (107,296,453)
Net (from above)	$ 6,583,261	$ 85,008,957	1291%	$ 185,799,591	-54.2%	$ 202,469,559	-96.7%	$ 5,407,434
Fund Additions/Deductions*	$ 105,296,453	$ (19,482,085)		$ (66,375,609)		$ 47,777,887	120.4%	$ 105,296,453
Ending Fund Balance	**$ 821,093,044**	**$ 835,472,056**	**102%**	**$ 823,962,974**	**1.4%**	**$ 814,509,783**	**0.8%**	**$ 817,917,217**
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.q. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

UNIVERSITY OF OREGON

Updated Q2 Projections

	E&G	DO/SC	Aux	Grants	Gifts	Other	Plant	Internal Bank	Total
State Appropriation	$ 55,759,261	$ 1,027,194	$ 440,000	$ 64,600	$ -	$ -	$ -	$ 1,999,791	$ 59,290,846
Tuition and Fees	$ 377,204,928	$ 14,890,503	$ 40,140,035	$ -	$ -	$ -	$ 210,500	$ 3,400,000	$ 435,845,966
Gifts Grants & Contracts	$ 500,000	$ 4,505,055	$ -	$ 106,400,000	$ 55,000,000	$ 3,000	$ 10,000,000	$ -	$ 176,408,055
ICC Revenue	$ 18,401,440	$ -	$ -	$ -	$ -	$ -	$ 1,225,000	$ -	$ 19,626,440
Federal Student Aid	$ -	$ -	$ -	$ 24,350,000	$ -	$ -	$ -	$ -	$ 24,350,000
Interest and Investment	$ 4,000,000	$ 11,442,053	$ 306,210	$ 16,000	$ 1,712,000	$ 3,000,000	$ 1,750,000	$ 500,000	$ 22,726,263
Internal Sales	$ 50,000	$ 34,180,832	$ 12,047,647	$ 24,000	$ 54,000	$ -	$ -	$ 31,610,700	$ 77,967,179
Sales & Services	$ 2,323,000	$ 10,741,000	$ 128,466,409	$ 2,006,400	$ 1,000,000	$ -	$ 5,000	$ -	$ 144,541,809
Other Revenues	$ 700,000	$ 946,700	$ 1,500,000	$ 31,000	$ 400,000	$ -	$ 1,000,000	$ -	$ 4,577,700
Transfers From Ore State Agencies	$ -	$ -	$ -	$ 7,000,000	$ -	$ -	$ 28,800,000	$ -	$ 35,800,000
Total Revenue	**$ 458,938,629**	**$ 77,733,337**	**$ 182,900,301**	**$ 139,892,000**	**$ 58,166,000**	**$ 3,003,000**	**$ 42,990,500**	**$ 37,510,491**	**$ 1,001,134,258**
Salaries and Wages	$ 237,911,732	$ 22,771,402	$ 52,634,720	$ 38,716,519	$ 14,016,013	$ -	$ -	$ 195,000	$ 366,245,386
OPE Health Benefits	$ 50,898,565	$ 5,259,714	$ 12,147,555	$ 8,488,336	$ 1,319,878	$ -	$ -	$ 20,800	$ 78,134,848
OPE Retirement	$ 38,959,827	$ 3,809,836	$ 7,772,486	$ 5,276,274	$ 1,728,983	$ -	$ -	$ 39,800	$ 57,587,206
OPE Other	$ 19,893,628	$ 2,021,796	$ 3,802,888	$ 2,708,968	$ 2,178,607	$ -	$ -	$ 1,800	$ 30,607,687
OPE GTF Remissions	$ 21,376,620	$ 400,000	$ -	$ 2,467,777	$ 200,000	$ -	$ -	$ -	$ 24,444,397
Total Personnel Services	**$ 369,040,372**	**$ 34,262,748**	**$ 76,357,649**	**$ 57,657,874**	**$ 19,443,481**	**$ -**	**$ -**	**$ 257,400**	**$ 557,019,523**
Service & Supplies	$ 92,000,000	$ 27,026,253	$ 77,600,000	$ 23,417,630	$ 20,000,000	$ 50,000	$ 39,000,000	$ 2,836,891	$ 281,930,774
Merchandise-Resale/Redistribution	$ -	$ 17,038,541	$ 12,924,074	$ 500,000	$ 510,000	$ -	$ -	$ -	$ 30,972,615
Internal Sales Reimbursements	$ (15,100,000)	$ (2,854,210)	$ (1,125,000)	$ (31,350)	$ (60,000)	$ -	$ -	$ -	$ (19,170,560)
Indirect Costs	$ 413,201	$ 2,538,365	$ 6,141,621	$ 19,576,000	$ -	$ -	$ -	$ -	$ 28,669,187
Depreciation/Amortization Expense	$ -	$ 4,339,551	$ 22,800,000	$ -	$ -	$ -	$ 25,895,778	$ -	$ 53,035,329
Student Aid	$ 2,225,000	$ 890,782	$ 5,000,000	$ 38,000,000	$ 17,000,000	$ 154,174	$ -	$ -	$ 63,269,956
Total General Expense	**$ 79,538,201**	**$ 48,979,282**	**$ 123,340,695**	**$ 81,462,280**	**$ 37,450,000**	**$ 204,174**	**$ 64,895,778**	**$ 2,836,891**	**$ 438,707,301**
Net Transfers Out(In)	**$ 10,000,000**	**$ 1,385,465**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (40,446,465)**	**$ 29,061,000**	**$ -**
Total Expense	**$ 458,578,573**	**$ 84,627,495**	**$ 199,698,344**	**$ 139,120,154**	**$ 56,893,481**	**$ 204,174**	**$ 24,449,313**	**$ 32,155,291**	**$ 995,726,824**
Net	**$ 360,056**	**$ (6,894,158)**	**$ (16,798,043)**	**$ 771,846**	**$ 1,272,519**	**$ 2,798,826**	**$ 18,541,187**	**$ 5,355,201**	**$ 5,407,434**
Beginning Fund Balance	$ 77,280,262	$ 52,768,062	$ 247,107,717	$ 434,738	$ 14,427,227	$ 58,942,402	$ 384,967,208	$ (21,417,833)	$ 814,509,783
Capital Expenditures	$ (4,515,453)	$ -	$ -	$ (2,000,000)	$ (781,000)	$ -	$ (100,000,000)	$ -	$ (107,296,453)
Net (from above)	$ 360,056	$ (6,894,158)	$ (16,798,043)	$ 771,846	$ 1,272,519	$ 2,798,826	$ 18,541,187	$ 5,355,201	$ 5,407,434
Fund Additions/Deductions*	$ -	$ -	$ (27,000,000)	$ -	$ -	$ -	$ 105,296,453	$ 27,000,000	$ 105,296,453
Ending Fund Balance	$ 73,124,865	$ 45,873,904	$ 203,309,674	$ (793,416)	$ 14,918,746	$ 61,741,228	$ 408,804,848	$ 10,937,368	$ 817,917,217

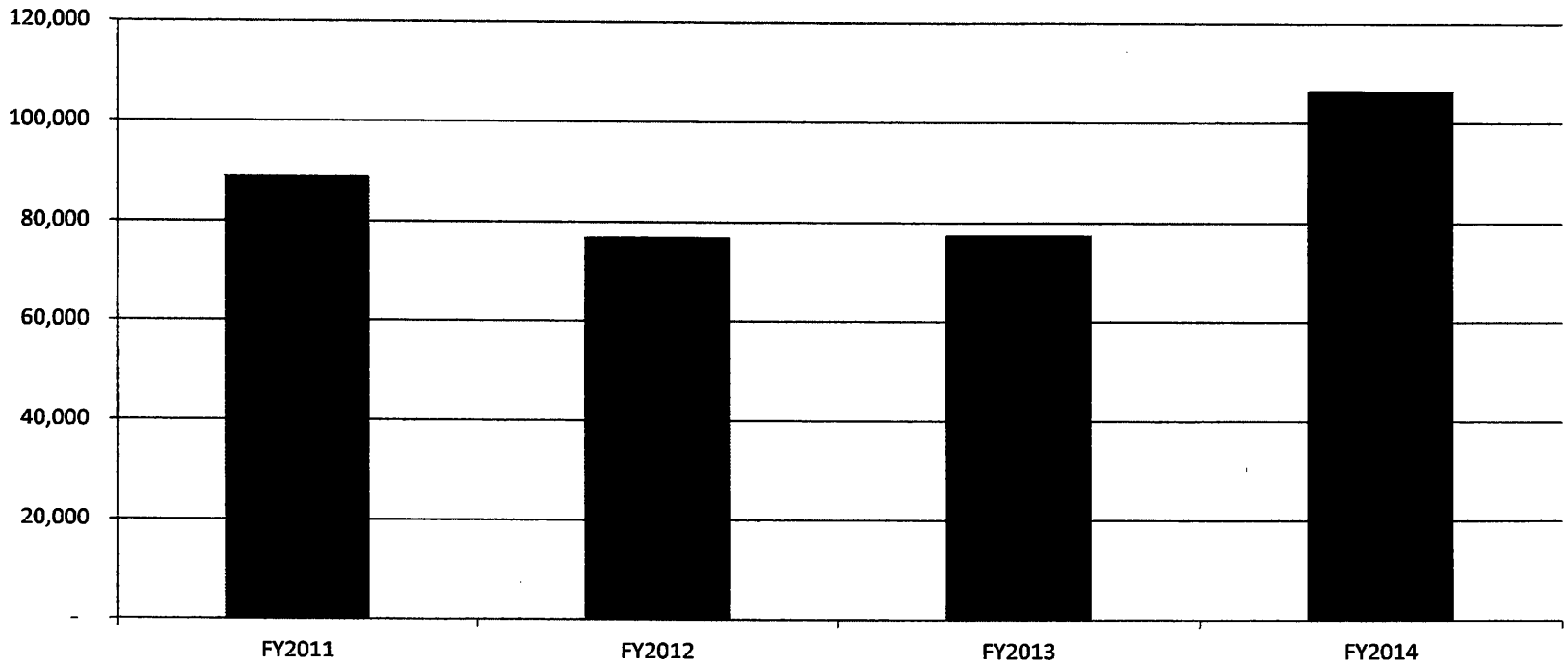
UNIVERSITY OF OREGON

FY15 Q2 Actual Expense and Capital Expenditures by ORG Level - All Funds except Agency and Clearing

Unit	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total
Architecture & Allied Arts	$ 10,498,840	$ 238,526	$ -	$ 1,551,310	$ 328,843	$ -	$ -	$ -	**$ 12,617,519**
College of Arts & Sciences	$ 59,768,741	$ 4,610,376	$ 27,206	$ 8,070,648	$ 1,152,185	$ -	$ -	$ -	**$ 73,629,156**
College of Business	$ 11,166,909	$ 611,794	$ -	$ 128,649	$ 1,889,964	$ -	$ -	$ -	**$ 13,797,316**
College of Education	$ 7,366,000	$ 3,311,225	$ 818	$ 13,106,769	$ 171,970	$ -	$ -	$ -	**$ 23,956,782**
Honors College	$ 1,620,717	$ 11,094	$ -	$ 94,884	$ 14,706	$ -	$ -	$ -	**$ 1,741,402**
School of Journalism and Communication	$ 5,870,415	$ 7,507	$ -	$ 1,573	$ 558,585	$ -	$ -	$ -	**$ 6,438,081**
School of Law	$ 7,878,131	$ 974	$ -	$ 4,244	$ 366,042	$ -	$ -	$ -	**$ 8,249,391**
School of Music and Dance	$ 4,764,566	$ 367,040	$ 2,359	$ 13,671	$ 176,318	$ -	$ -	$ -	**$ 5,323,954**
Academic Affairs	$ 2,407,056	$ 226,852	$ 33,711	$ 653,921	$ 320,972	$ -	$ -	$ -	**$ 3,642,512**
Academic Extension	$ 3,966,419	$ 850,141	$ -	$ 211,389	$ 32,050	$ -	$ -	$ -	**$ 5,060,000**
Affirmative Action	$ 392,665	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 392,665**
Athletics	$ -	$ 1,151,385	$ 39,791,024	$ -	$ 20,043,438	$ -	$ -	$ -	**$ 60,985,847**
Budget and Resource Planning	$ 357,105	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 357,105**
Business Affairs	$ 2,774,302	$ -	$ 145	$ -	$ -	$ -	$ -	$ -	**$ 2,774,446**
Campus Operations	$ 10,134,844	$ 10,189,026	$ 1,212,883	$ -	$ -	$ -	$ 5,696,999	$ -	**$ 27,233,752**
Campus Planning & Real Estate	$ 873,388	$ -	$ -	$ 88,385	$ -	$ -	$ -	$ -	**$ 961,773**
Career Center	$ 691,564	$ 86,391	$ -	$ (20,274)	$ -	$ -	$ -	$ -	**$ 757,681**
Clearing Funds	$ 2,334	$ -	$ 26,812	$ -	$ 2,796,859	$ 31,481,895	$ (12,884,569)	$ -	**$ 21,423,330**
Counseling & Testing Center	$ 242,841	$ -	$ 1,339,413	$ -	$ -	$ -	$ -	$ -	**$ 1,582,255**
Dean of Students & AVP Student Life	$ 969,090	$ 80,054	$ 2,168,271	$ 4,991	$ 2,272	$ -	$ -	$ -	**$ 3,224,678**
Enrollment Management	$ 6,535,967	$ 203,016	$ 42,295	$ 20,660,140	$ 4,977,758	$ -	$ -	$ -	**$ 32,419,175**
Enterprise Risk Services	$ 1,332,215	$ 10,361	$ -	$ 4,114	$ -	$ -	$ -	$ -	**$ 1,346,690**
General Counsel	$ 974,520	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 974,520**
Graduate School	$ 1,018,960	$ 18	$ 43	$ 346,685	$ (19,549)	$ -	$ -	$ -	**$ 1,346,159**
Holden Center	$ 224,041	$ 164,703	$ 13,219	$ -	$ -	$ -	$ -	$ -	**$ 401,962**
Human Resources	$ 2,369,599	$ -	$ 424,104	$ -	$ -	$ -	$ -	$ -	**$ 2,793,703**
Information Services	$ 5,987,885	$ 4,187,115	$ 139,190	$ 183,665	$ 7,121	$ -	$ -	$ -	**$ 10,504,977**
Institutional Expenditures	$ 16,248,703	$ (91,305)	$ -	$ -	$ -	$ -	$ -	$ -	**$ 16,157,398**
Institutional Research	$ 312,376	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 312,376**
International Affairs	$ 3,868,979	$ 2,699,462	$ 109,361	$ 893,165	$ 466,950	$ -	$ -	$ -	**$ 8,037,917**
Library	$ 12,359,158	$ 568,908	$ 85,100	$ 290,670	$ 1,183,269	$ -	$ -	$ -	**$ 14,487,105**
Office of Internal Audit	$ 151,423	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 151,423**
Office of the University Secretary	$ 207,846	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 207,846**
Parking and Transportation	$ 63,794	$ -	$ 968,636	$ -	$ -	$ -	$ -	$ -	**$ 1,032,430**
Physical Education and Recreation	$ 602,334	$ 22,776	$ 3,391,975	$ -	$ -	$ -	$ -	$ -	**$ 4,017,085**
Police Department	$ 2,555,907	$ 65,995	$ 364,966	$ -	$ -	$ -	$ -	$ -	**$ 2,986,868**
President Operations	$ 1,369,059	$ 546,079	$ -	$ 332,000	$ 72,349	$ -	$ -	$ -	**$ 2,319,487**
Printing & Mailing Services	$ 165,269	$ 2,056,477	$ 218	$ -	$ -	$ -	$ -	$ -	**$ 2,221,964**
Purchasing & Contracting Services	$ 566,889	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 566,889**
Research & Innovation	$ 10,099,901	$ 2,627,268	$ 94,258	$ 29,090,415	$ 755,961	$ -	$ -	$ -	**$ 42,667,803**
Senior Vice President and Provost Operations	$ 2,021,346	$ 1,234,959	$ -	$ 14,968	$ 142,057	$ -	$ -	$ -	**$ 3,413,330**
Student Union, EMU	$ 407,708	$ 1,500	$ 6,792,206	$ 8,202	$ -	$ -	$ -	$ -	**$ 7,209,616**

Unit	Education and General	Designated Ops and Service Center	Auxiliaries	Grant Funds	Restricted Gift Funds	Other Funds	Plant Funds	Internal Bank	Total
Undergraduate Studies	$ 2,705,830	$ 451	$ 2,818	$ 306,898	$ -	$ -	$ -	$ -	**$ 3,015,996**
University Advancement	$ 8,551,352	$ 1,116,193	$ 562,366	$ 47,348	$ 1,123,945	$ -	$ -	$ -	**$ 11,401,204**
University Health Center	$ -	$ -	$ 6,320,633	$ -	$ -	$ -	$ -	$ -	**$ 6,320,633**
University Housing	$ -	$ 6,000	$ 28,414,818	$ -	$ -	$ -	$ -	$ -	**$ 28,420,818**
UO Building/Property Management	$ 243,649	$ -	$ (96,474)	$ -	$ -	$ -	$ -	$ -	**$ 147,174**
UO Internal Bank	$ -	$ -	$ -	$ -	$ -	$ -	$ 32,000,000	$ 26,851,992	**$ 58,851,992**
UO Portland	$ 462,982	$ 52,670	$ 1,559,106	$ -	$ -	$ -	$ -	$ -	**$ 2,074,758**
Vice President Finance & Admin Operations	$ 800,533	$ 128,267	$ -	$ -	$ -	$ -	$ -	$ -	**$ 928,800**
Vice President for Equity & Inclusion	$ 1,107,375	$ -	$ -	$ -	$ 44,021	$ -	$ -	$ -	**$ 1,151,396**
Vice President Student Life Operations	$ 1,414,449	$ 18,604	$ 161,406	$ 7,500	$ -	$ -	$ -	$ -	**$ 1,601,958**
Vice Provost for Budget & Planning	$ 50,571	$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ 50,571**
Total Q2	**$ 216,526,546**	**$ 37,361,901**	**$ 93,952,886**	**$ 76,095,932**	**$ 36,608,086**	**$ 31,481,895**	**$ 24,812,430**	**$ 26,851,992**	**$ 543,691,667**

Unrestricted Net Assets (in thousands)



	FY2011	FY2012	FY2013	FY2014
Weeks of Operating Expenses	7.0	6.1	5.8	7.5

Institution	Year	Rating	Unrestricted Financial Resources ($, in millions)	Total Expenses ($, in millions)	Unrestricted financial resources-to-operations (x)	Weeks of Operating Expenses
Purdue University	2013	Aaa	1,367.81	1,847.87	0.74	38
University of Pittsburgh	2013	Aa1	1,264.28	1,880.72	0.67	35
Auburn University	2013	Aa2	588.92	882.03	0.67	35
Miami University, OH	2013	Aa3	332.01	498.37	0.67	35
Pennsylvania State University	2013	Aa2	2,760.31	4,469.29	0.62	32
University of Alabama	2013	Aa2	478.67	814.96	0.59	31
University of Alabama at Birmingham	2013	Aa2	1,393.37	2,684.45	0.52	27
Texas Tech University System	2013	Aa2	760.76	1,466.34	0.52	27
University of Missouri System	2013	Aa1	1,390.66	2,719.33	0.51	27
Ohio University	2014	Aa3	313.6	667.56	0.47	24
Michigan State University	2013	Aa1	885.37	2,003.57	0.44	23
Iowa State University of Science & Technology	2013	Aa2	428.35	1,017.58	0.42	22
University of Utah	2013	Aa1	1,329.90	3,204.18	0.42	22
University of Central Florida	2013	Aa3	273.01	700.04	0.39	20
Florida State University	2013	Aa2	336.78	885.4	0.38	20
University System of New Hampshire	2013	Aa3	282.24	746.05	0.38	20
University of Delaware	2013	Aa1	293.23	833.32	0.35	18
University of Houston System	2013	Aa2	376.82	1,064.37	0.35	18
University System of Maryland	2013	Aa1	1,442.11	4,237.88	0.34	18
University of South Carolina	2013	Aa2	347.81	1,016.05	0.34	18
Texas State University System	2013	Aa2	332.12	990.48	0.34	18
Temple University	2013	Aa3	873	2,604.50	0.34	18
Arizona State University	2014	Aa3	563.31	1,722.01	0.33	17
Ohio State University	2013	Aa1	1,490.39	4,793.00	0.31	16
Rutgers, The State University of New Jersey	2013	Aa3	621.83	1,995.75	0.31	16
University of New Mexico	2013	Aa2	544.4	1,812.43	0.30	16
Virginia Commonwealth University	2013	Aa2	258.44	870.81	0.30	16
Kansas State University	2013	Aa2	210.93	710.69	0.30	16
Oklahoma State University	2013	Aa3	279.57	920.99	0.30	16
University of Massachusetts	2013	Aa2	779.54	2,705.47	0.29	15
University of Kentucky	2013	Aa2	687.32	2,330.96	0.29	15
University of North Texas System	2013	Aa2	214.82	776.12	0.28	15
Minnesota State Colleges & Universities	2013	Aa2	515.02	1,848.00	0.28	15
University of Minnesota	2013	Aa1	820.15	3,057.82	0.27	14
University of Illinois	2013	Aa3	1,327.62	4,979.79	0.27	14
University of Nebraska	2013	Aa1	463.71	1,815.05	0.26	14
University of South Florida	2013	Aa2	259.79	1,011.87	0.26	14
New Mexico State University	2013	Aa3	131.16	508.84	0.26	14
Florida International University	2013	Aa3	182.32	692.25	0.26	14
Virginia Polytechnic Institute & State University	2013	Aa1	282.65	1,159.43	0.24	12
Georgia State University	2013	Aa3	141.09	584.92	0.24	12
Wayne State University	2013	Aa3	190.93	831.32	0.23	12
University of Arizona	2014	Aa2	373.1	1,689.27	0.22	11
University of Arkansas	2013	Aa2	497.59	2,394.12	0.21	11
University of Alaska	2013	Aa2	157.3	805.89	0.20	10
North Carolina State University at Raleigh	2013	Aa1	230.8	1,245.89	0.19	10
Colorado State University	2013	Aa3	181.82	952.62	0.19	10
University of Rhode Island	2013	Aa3	86.01	445.33	0.19	10
University of Cincinnati	2013	Aa3	166.81	1,030.95	0.16	8
Clemson University	2014	Aa2	114.95	758.05	0.15	8
University of Kansas	2013	Aa2	169.7	1,132.74	0.15	8
University of Connecticut	2013	Aa2	154.22	1,036.76	0.15	8
Montana State University	2013	Aa3	67.44	462.78	0.15	8
University of Oregon	2014	N/A	106.56	789.267	0.14	7
Washington State University	2013	Aa2	123.8	882.62	0.14	7
University of Georgia	2013	Aa2	160.5	1,217.99	0.13	7
University of Wyoming	2013	Aa2	45.22	446.3	0.10	5
Georgia Institute of Technology	2013	Aa3	116.45	1,294.54	0.09	5
University of Vermont & State Agricultural College	2013	Aa3	43.94	589.86	0.07	4
University of Florida	2013	Aa2	119.3	2,270.70	0.05	3
State System of Higher Education, PA	2013	Aa3	51.75	1,888.09	0.03	2
University of Louisville	2013	Aa3	9.75	834.13	0.01	1

TO: TIM NESBITT, CHAIR, HECC

BEN CANNON, EXECUTIVE DIRECTOR, HECC

FROM: BRIAN FOX, DIRECTOR, HECC - UNIVERSITY BUDGET AND FINANCE

SUBJECT: BACKGROUND ON STUDENT SUCCESS AND COMPLETION FUNDING MODEL

DATE: MARCH 30, 2015

Background and Overview

The following memo outline the Student Success and Completion Model (SSCM) which, when enacted, will distribute the Public University Support Fund (PUSF) to the seven public universities and include Mission Differentiation funding as well as distributions based in part on completion of student credit hours by resident students and in part on degree and certificate completions. The HECC is required by ORS 351.735(3)(d) to:

> "Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate."

Executive Director Cannon created the Outcomes-Based Funding Technical Workgroup in June 2014 after meeting with the seven university presidents. This workgroup was charged with developing an allocation model that will:

- Reflect the principles and priorities embedded in the strategic plan of the HECC and the OEIB Equity Lens;
- Focus on student access and success by supporting institutions to enroll, retain, and graduate Oregon resident students with a particular emphasis on underrepresented populations whose increased success is necessary to reach Oregon's attainment goals;
- Encourage completion of high demand and high reward degrees key to Oregon's economic future;
- Recognize and reward differentiation in institutional mission and scope;
- Use data that is clearly defined and currently available;
- Maintain clarity and simplicity;
- Be phased-in to ensure stability through transition, starting with the 2015-17 biennium.

The Workgroup concluded its efforts on February 27, 2015 having accomplished this task. The HECC issued proposed OARs 715-013-0025 and 715-013-0040 that, when taken in conjunction with each other, operationalize the SSCM for implementation beginning in Fiscal Year 2016.

Timeline to Implementation

The following table provides dates of previous and forthcoming actions required for adoption of administrative rules and allows for allocation of the Public University Support Fund through the Student Success and Completion Model. Items in italics reflect anticipated actions by the Commission.

Date	Action
Jan. 15, 2015	OAR 715-013-0025 filed with SOS (SSCM structure)
Feb. 12, 2015	HECC unanimously recommends weighting factors for SSCM
Feb. 15, 2015	OAR 715-013-0040 filed with SOS (SSCM Weighting factors)
Feb. 17, 2015	OAR 715-013-0025 Public Hearing
Feb. 27, 2015	Outcomes-Based Funding Technical Workgroup finalizes SSCM
Mar. 16, 2015	OAR 715-013-0040 Public Hearing
Mar. 27, 2015	OAR 715-013-0025 and -0040 public comment period ends
Apr. 2, 2015	*HECC Funding & Achievement Subcommittee recommendation*
Apr. 9, 2015	*HECC Action on OAR adoption*
Jun./Jul. 2015	Legislature adopts 2015-17 University Support Fund allocation
Jun./Jul. 2015	HECC votes on FY 2016 university allocation

Student Success and Completion Model Overview

The SSCM divides the PUSF into three parts for allocation purposes: Mission Differentiation, Activity-Based (student credit hour or SCH), and Completion funding. The SSCM serves as an evolutionary change to the current Resource Allocation Model (RAM), which distributes state resources based purely on Mission Differentiation and cost-weighted enrollment and has been in effect since 1999. These components are included, largely unaltered within the SSCM, with the addition of funding designed to incentivize and reward institutional focus on support and completion of resident students, particularly those that have been historically under-served and those graduating in high-demand and high-reward fields. Each component within the SSCM is discussed in more detail below.

Mission Differentiation Allocation

The Mission Differentiation Allocation tranche consists of PUSF resources reserved for specific purposes. Each line item within this allocation is assigned to one of three general categories: Regional Support, Research Support, and Mission Support.

Regional Support allocations provide resources for the higher cost missions of the four technical and regional universities (TRUs), which serve unique and critical public purposes. Regional support promotes access to higher education, provides support for those regional institutions whose size does not allow them to capture economies of scale, and funds retention and graduation-focused efforts. This allocation will house resources dedicated to funding TRU Shared Services after Fiscal Year 2016.

Research Support allocations provide resources for key economic development and innovation needs of the state. Specifically, the research allocation supports sponsored research activities and provides faculty salary support to promote research activities. These funds flow to all institutions, though are primarily focused at the three research universities.

Mission Support allocations provide funding for non-instructional activities that are consistent with the broad purpose of a public university yet are difficult or impractical to account for in outcomes metrics. For example programs such as NEW Leadership Oregon or the Oregon Biodiversity Research Center, both at Portland State University which are assets to the state as a whole, but could not be reasonably captured within a formula driven allocation system.

Three professional programs -- law, pharmacy, and veterinary medicine -- receive supplemental support beyond regular credit-hour and outcomes allocations. The SSCM focuses on the stability of these programs by directing state resources through Mission Support funding. Students in professional programs that complete credit hours of instruction and/or earn degrees will continue to earn SCH and/or completion allocations at the same rate as closely related non-professional disciplines. Funding in this category is also provided for several medical programs at Oregon Tech whose terminal degree is less than a bachelor's.

Supplemental support for Dual Credit Student Credit Hours is included within the Mission Differentiation Allocation. Support for Dual Credit SCH was determined by the workgroup to be vital for continued collaboration between universities and local school districts to ease and accelerate the transition of students between high school and college level coursework.

Base operational support will include an allocation to the TRU institutions at levels indicated in the letter signed by the seven public university presidents to the HECC dated February 23, 2015, and HECC's subsequent response as submitted to House Committee on Higher Education, Innovation and Workforce Development on March 3, 2015. These funds will be allocated separately from the allocation model for the first year of implementation and folded into Regional Support thereafter.

Funding in the Mission Differentiation Allocation that is not driven by components of the SSCM will increase at the lesser of the prior full year Portland CPI or the year-over-year change in total funding of the PUSF.

Activity-Based Allocation

Inclusion of an Activity-Based component in the SSCM recognizes the ongoing significance of course completion by students and provides an opportunity to smooth the transition to an allocation system that emphasizes successful outcomes for resident students as reflected in degree and certificate completion. Activity-Based component largely reflect the current Resource Allocation Model (RAM) methodology. Computation of the SCH allocation involves two factors: the three-year average of SCH generation by course type at an institution and a cost-of-instruction weighting factor. These factors dampen funding volatility and support high cost programs.

An index is created of an institution's total SCH output by considering the number of completed SCHs and the cost-of-instruction factor for the associated SCH level and type. This is compared to the same index for all institutions and a proportional allocation from the SCH allocation pool is assigned to each institution. This is similar to the legacy Resource Allocation Model (RAM) in place under the Oregon University System.

Completion Focused Allocation

Degree completions at all academic levels are funded in this section of the SSCM. Similar to SCH, each degree represents a unique share of the completion focused allocation determined by the relative cost-of-instruction and degree duration. Degrees and certificates awarded to community college transfer students are discounted relative to non-community college transfer students to normalize the incentive for enrolling and supporting all students.

Two additional factors are involved to support access and equity as well as priority degree types. Degrees in high demand high-reward disciplines (STEM, Health, and Bilingual Education) are assigned additional weighting. Similarly, degree completions by students who represent one or more traditionally underserved

student populations (Veteran, low-income (Pell grant recipient), rural, or under-represented minority students) are assigned additional weighting within the SSCM. Institutions which are successful in supporting traditionally underserved students and students in targeted programs are awarded additional resources. Using a three-year average of degree completions, the model calculates the total relative value of all degrees awarded by each of the institutions. These values drive the proportional distribution of the completion-focused allocation within the SSCM.

Academic Quality

Academic quality is of foremost importance to the HECC. Meaningful degree or certificate completions must be a prerequisite for Oregon's ambitious 40-40-20 plan to deliver its promise for Oregon students. The HECC is focused on ensuring the high level of academic quality and rigor currently signified by graduation at Oregon's public universities is maintained and enhanced. The Outcomes-Based Funding Technical Workgroup has worked with Dr. Jeff Dense, President of the Interinstitutional Faculty Senate (IFS), on a statement of academic quality which has been endorsed by IFS and the Provost's Council. The HECC, acting under its authority to evaluate institutions with institutional boards, will include a robust set of qualitative and quantitative measures of academic quality, including metrics focusing on process, capacity, externally validated measures and long-term outcomes. The development of this assessment is ongoing with expected conclusion in summer, 2015.

Transition Tools

Included in the mechanics of the model are both a Stop-Gain and a Stop-Loss function designed to smooth year-to-year allocation differences for institutions. The Stop-Loss and Stop-Gain may be used during the transition period to mitigate positive and/or negative shocks to institutions that would experience large year-to-year swings in allocations if the model were fully implemented in FY16. The HECC is committed to ensuring that all institutions, during a cycle of re-investment in higher education, see a real increase in state funding.

The Stop-Loss, which can either be a positive or negative percentage, provides assurance that an institution will not experience a dramatic decrease in allocation compared to the prior year. If the Stop-Loss is triggered, all institutions that receive an allocation change that exceeds the Stop-Loss threshold contribute a proportional amount of allocation to those institutions whose allocation fell below the threshold. Only the allocation amount required to bring all institutions at or above the Stop-Loss threshold is re-distributed.

Similarly, the Stop-Gain tool is designed to prevent an institution from receiving a disproportionately large positive spike in state when compared to the prior year. If the Stop-Gain is triggered, the excess allocation from the triggering institution is re-distributed proportionally to all institutions which do not trigger the Stop-gain. Only the amount of allocation necessary to bring all institutions within the Stop-Gain threshold is re-distributed. This spreads additional state support more broadly over all institutions, yet does so at the cost of institutions which are performing highly under the SSCM.

Lastly, a graduated increase from the almost exclusively enrollment based RAM funding system in place today to a primarily degree completion based funding methodology will be phased-in over the next several years. This process, along with the Stop-Gain and Stop-Loss tools will allow institutions to adjust support and retention strategies to reflect a funding model which provides a greater focus, and incentive, to supporting students through to completion. By allowing for a thoughtful transition period, the HECC in conjunction

with stakeholders will be able to identify and adjust for any unanticipated impacts. HECC staff, in conjunction with our university partners have positioned this transition to be an orderly evolution from the RAM funding system to a more student success focused completion model with the SSCM.

The model will be periodically reviewed, at an interval of no less than once every two years, to make technical adjustments as necessary to ensure the SSCM is effectively capturing the intent of the Commission. Once every six years, beginning in Fiscal Year 2020 a comprehensive process, including relevant stakeholders, will be undertaken to evaluate effectiveness and adjust the model as needed. This comports with national best practices, which allow for periodic reviews of funding models to ensure they match state strategy and goals, yet provide stability for institutional planning and long-term investment.

Additional Material

Attached to this document you will find an overview of the key components embedded within the SSCM, the weighting structure associated with each component and references to their definition and settings within the set of Administrative Rules which operationalize the SSCM. This document includes the Fiscal Year 2015 and forecast Fiscal Year 2016 funding levels for institutions in aggregate, on a per resident degree basis and a breakdown of year-over-year changes. A letter, signed by the seven public university presidents addressed to the HECC regarding TRU shared services is attached. Finally, a list of workgroup participants, the timeline of workgroup meetings and reports by HECC staff or others to the full Commission or the Funding and Achievement Subcommittee in regard to funding model development is attached. A separate packet of information including the Staff Recommendation regarding the adoption of OAR 715-013-0025 and OAR 715-013-0040, the administrative rule texts and public comment received related the adoption of the these rules will be provided Commissioners.

University Student Success & Completion Model (SSCM)

Information Packet

Introduction:

Below the primary components of the Student Success and Completion Model (SSCM), a rules based funding model for Oregon's public universities, are listed and the forecast funding levels given certain assumptions are provided. The SSCM provides a rational and structured funding system which focuses the state's investment in the Public University Support Fund on access and completion of resident students, with particular emphasis on those students which are hardest to reach and in areas of critical need for the state. The following table provides references to the major components of the SSCM and their location in proposed OAR 715-013-0025 and OAR 715-013-0040 for ease of reference. These OAR's, when taken together, provide the framework and weighting factors necessary to operationalize the SSCM. HECC Staff and members of the Outcomes-Based Funding Technical Workgroup have developed a model which meets the principles articulated by the HECC's strategic plan and provide predictability and clear incentives for Oregon's public universities.

SSCM Components and OAR Reference:

SSCM Component	Model Attribute	OAR 715-013-0025	OAR 715-013-0040
Transition:			
	Graduated Phase-In	Section 6	Section 2
	Stop Loss	Section 7	Section 11
	Stop Gain	Section 7	Section 11
Mission Differentiation:			
	Regional Support	Section 6(a)(i)	Section 3
	Mission Support	Section 6(a)(ii)	Section 3
	Research Support	Section 6(a)(iii)	Section 3
	Dual Credit Funding	Section 6(a)(iv)	Section 4
Student Credit Hour Completions:			
	Cost Weighting	Section 1(c) Section 6(b) Section 6(b)(iii)	Section 5
Degree Completions:		Section 6(c) Section 6(c)(vii)	
	Bachelor's Degree	Section 1(a) Section 6(c)(i)	Section 6
	Master's Degree	Section 1(n) Section 6(c)(i)	Section 6
	Doctoral Degree	Section 1(f) Section 6(c)(i)	Section 6
	First Professional Degree	Section 1(q) Section 6(c)(i)	Section 6
	Graduate Certificate	Section 1(h) Section 6(c)(i)	Section 6
	Transfer Degrees	Section 1(bb) Section 6(c)(v)	
	Cost Weighting	Section 1(c) Section 6(c)(ii)	Section 7

Targeted Degree Program Completions:		Section 6(c)(iii)	Section 8
	STEM	Section 6(c)(iii)	Section 8
	Health	Section 6(c)(iii)	Section 8
	Bilingual Education	Section 6(c)(iii)	Section 8
Priority Student Sub-Population Completions:		Section 1(aa) Section 6(c)(iv)	Section 9
	Veterans Students	Section 1(ee)	Section 9
	Underrepresented Minority Students	Section 1(cc)	Section 9
	Low Income Students	Section 1(k)	Section 9
	Rural Students	Section 1(u)	Section 9
TRU Shared Services		Section 6(a)(i)	Section 3
HB 5101 Tuition Offset Continuation		Section 9	
Reexamination Timeline		Section 11	

SSCM Settings and expected funding is as follows:

- Transition
  - Graduated Phase-In:

Table 1	Activity-Based and Outcomes-Based Funding Proportions				
Fiscal Year	**2016**	**2017**	**2018**	**2019**	**2020**
Outcomes-Based Allocation Proportion	20%	40%	60%	60%	60%
Activity-Based Allocation Proportion	80%	60%	40%	40%	40%

  - Stop Loss & Stop Gain:

(1) Table 10	Stop Loss and Stop-Gain				
Fiscal Year	**2016**	**2017**	**2018**	**2019**	**2020**
Stop Loss	4.5%	2.0%	1.0%	0.0%	Disengaged
Stop Gain	1.5 x |ΔPUSF|	2016+10%	2017+10%	2018+10%	Disengaged

Where |ΔPUSF| is equal to Fiscal Year 2016 PUSF allocation less legislative designated funds and TRU Shared Services as a proportion of total Fiscal Year 2015 PUSF allocation.

If, during Fiscal Year 2016 through Fiscal Year 2020 the year-over-year change in the PUSF is less than the Stop Loss threshold for that fiscal year the designated Stop Loss is reset to the year-over-year change in the PUSF, such that the change in funding level for all public universities is pro rata.

- Mission Differentiation:
  - Expected Allocation: $54.6M Mission Differentiation Funding (inflation adjusted)
  - Regional Support:
  - Mission Support:
  - Research Support:

Table 2	Mission Differentiation Funding						
	REGIONAL SUPPORT						
	EOU	**OIT**	**OSU**	**PSU**	**SOU**	**UO**	**WOU**
Regional University Support Adjustment[1]	$2,835,488	$ 2,696,084	$ 2,490,212		$ 1,907,486		$1,522,848
Retrenchment	$194,777	$194,874	$129,904		$194,867		$194,832
Retention & Graduation	$340,860	$ 341,028	$227,331		$341,019		$ 340,955
Underpinning	$340,860	$341,028	$227,331		$341,019		$340,955
11-13 Regional Support	$790,141	$790,141			$790,142		$790,141
Regional Access	$848,153	$365,155			$273,858		$91,272
EOU Supplemental Support[2]	$1,991,360						
IT Fifth Site	$478,020	$478,020			$478,020		$478,020
TRU Shared Services[3]	$1,489,522	$1,521,622			$1,681,992		$1,260,448

[1] Regional University Support Adjustment provides $601 per FTE for every FTE below 7,500 FTE at an institution. OSU-Cascades FTE is calculated separately from OSU Corvallis campus and is awarded 60% of per FTE value indicated above. The per FTE appropriation will change by the same rule as other Mission Differential Funding line items.

[2] EOU Supplemental Support begins in Fiscal Year 2016 at the dollar figure indicated and will change by the same rule as other Mission Differential Funding items thereafter.

[3] TRU Shared Services begin at Fiscal Year 2016 at the dollar figure indicated and are allocated after any Stop Loss or Stop Gain allocations for Fiscal Year 2016 only. Thereafter TRU Shared Services are allocated within the Mission Differentiation Allocation and shall change by the same rule as other Mission Differential Funding items.

RESEARCH SUPPORT

	EOU	OIT	OSU	PSU	SOU	UO	WOU
Sponsored Research	$43,308	$16,507	$2,119,115	$351,361	$33,012	$1,043,161	$124,459
Faculty Salaries - Research	$38,995	$65,026	$ 592,283	$509,955	$92,477	$694,197	$67,901

MISSION SUPPORT

	EOU	OIT	OSU	PSU	SOU	UO	WOU
UO Law Underpinning						$602,643	
OSU Pharmacy Underpinning			$1,035,077				
OSU Veterinary Medicine Underpinning			$3,454,488				
OIT Terminal Health Programs Underpinning[1]		$200,000					
Engineering Technology Undergraduate[2]		$1,504,281		$6,930			
Engineering Graduates[3]		$28,259	$2,267,071	$594,318			
Collaborative OUS Nursing Program	$ 22,049	$12,942			$ 37,239		$ 24,445
Regional Solutions	$13,092		$13,092	$13,092		$13,092	
Statewide Access		$ 830,642					
Campus Public Service Programs	$221,924			$570,890	$ 99,008	$541,094	$1,525
Bldg. Maintenance / SWPS			$1,784,820				
OCATE				$582,869			
Southwestern Oregon University Center (SOUC)	$112,718						
OWEN						$404,461	
Systemwide Expenses / Programs[4]	$55,268	$52,517	$780,126	$239,294	$126,784	$ 695,421	$147,622
Veterinary Diagnostic Lab			$1,226,077				
Health Professions Programs	$276,031	$2,264,004			$380,845		$307,927

PSU-NEW Leadership Oregon				$65,468			
Rural Access	$253,079						
PSU-Oregon Biodiversity Information Center				$49,334			

[1] OIT Terminal Health Programs Underpinning begins in Fiscal Year 2013 at the dollar figure indicated will change by the same rule as other Mission Differential Funding items thereafter.

[2] Engineering Technology Undergraduate provides supplemental FTE funding for undergraduate enrollment in Engineering Technology. Total funding will change by the same rule as Mission Differential Funding and is allocated based on institutional undergraduate FTE in CIP 15.

[3] Engineering Graduates provides supplemental FTE funding for graduate enrollment in Engineering. Total funding and will change by the same rule as Mission Differential Funding and is allocated based on institutional graduate FTE in CIP 14.

[4] State Assessments provided in Fiscal Year 15 will be discontinued from the Systemwide Expenses / Programs line.

- Dual Credit:

Table 3	**Dual Credits**
Allocation per SCH:	$50.00

- Student Credit Hour Completions: See OAR 715-013-0040 Section 5
  - Expected funding allocation: $183.6M

- Degree Completions
  - Expected funding allocations: $45.9M
  - Level:

Table 5	**Degree Level Weighting**		
Degree Level	**Weight**	**Funding per Completion**	**Share of Total Appropriations**
Baccalaureate Degrees	2.0	$2,797	7.5%
Masters Degrees	1.0	$ 1,607	1.2%
Doctorate Degrees	1.4	$ 4,415	0.6%
Professional Degrees	1.0	$ 2,165	0.1%
Graduate Certificates	0.2	$ 283	0.1%

  - Cost Weighting: See OAR 715-013-0040 Section 7
  - Targeted Degree Programs:

Table 7	**Priority Degrees**		
CIP	**Description**	**Area of Study Weight**	**Category**
11	Computer and Information Sciences	1.2	STEM
14	Engineering	1.2	STEM
15	Engineering Technologies	1.2	STEM
26	Biological and Biomedical Sciences	1.2	STEM
27	Mathematics and Statistics	1.2	STEM
30.01	Biological and Physical Sciences	1.2	STEM
30.06	Systems Science and Theory	1.2	STEM
30.08	Mathematics and Computer Science	1.2	STEM
30.18	Natural Sciences	1.2	STEM
40	Physical Sciences	1.2	STEM
51	Health Professions, Related Programs	1.2	Health
BLE	Bilingual Education	2.2	Bilingual Education

Priority Degree by Category			
Category	**Weighting**	**Funding per Completion**	**Share of Total Allocation**
STEM	120%	$ 803	0.6%
Bilingual Education	220%	$ 809	0.0%
Health	120%	$ 967	0.2%

- Priority Student Populations:

Table 8	Targeted Student Populations		
Number of Targeted Student Population Categories	**Weight**	**Funding per Completion**	**Share of Total Allocation**
1	0.8	$ 857	1.6%
2	1.0	$ 1,072	0.6%
3	1.1	$ 1,179	0.0%
4	1.2	$ 1,286	0.0%

- Transfer Students:

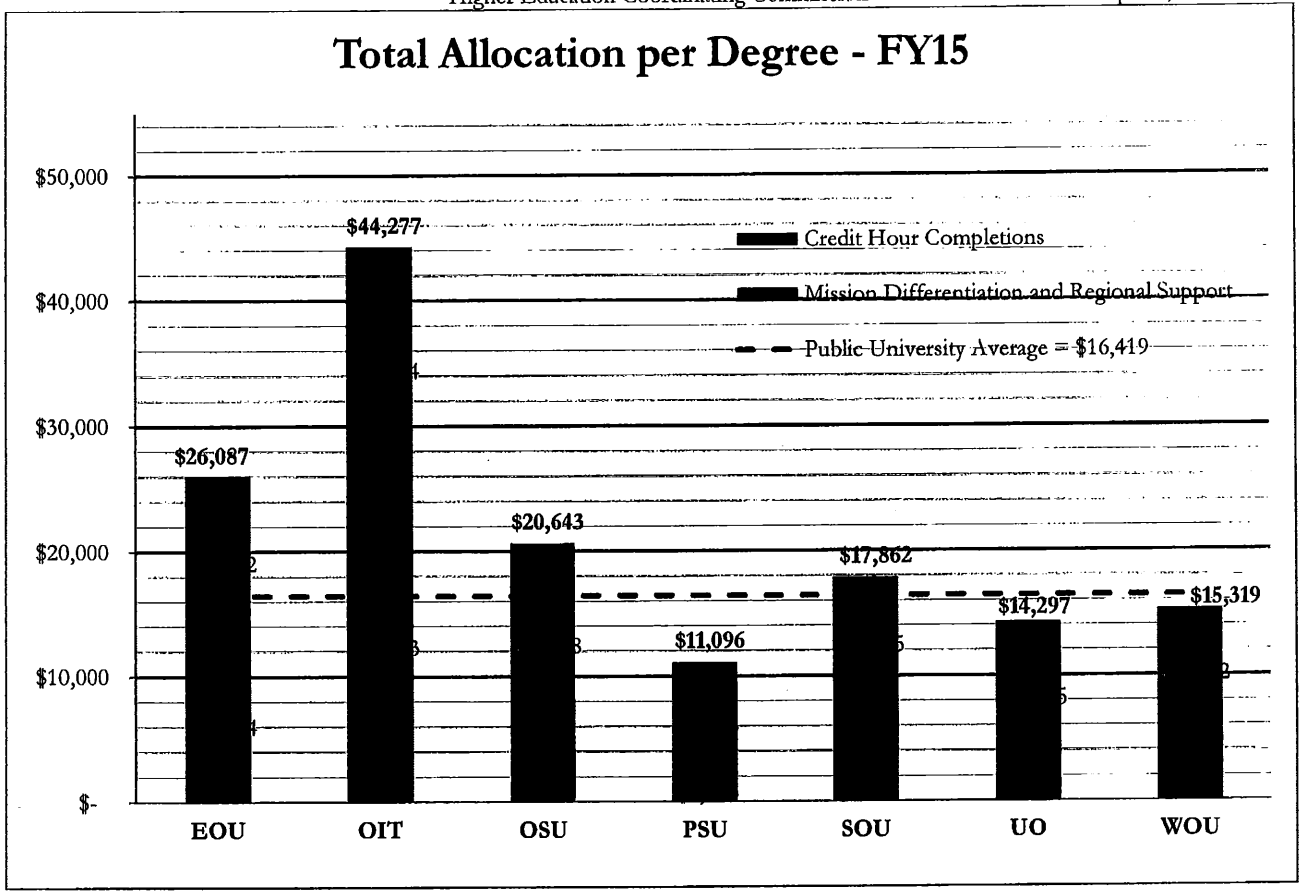
Table 9	Transfer Student Discount Factor		
		Funding per Completion	**Share of Total Appropriations**
Bachelor's Degree Discount Factor:	62.54%	$ 1,696	2.1%

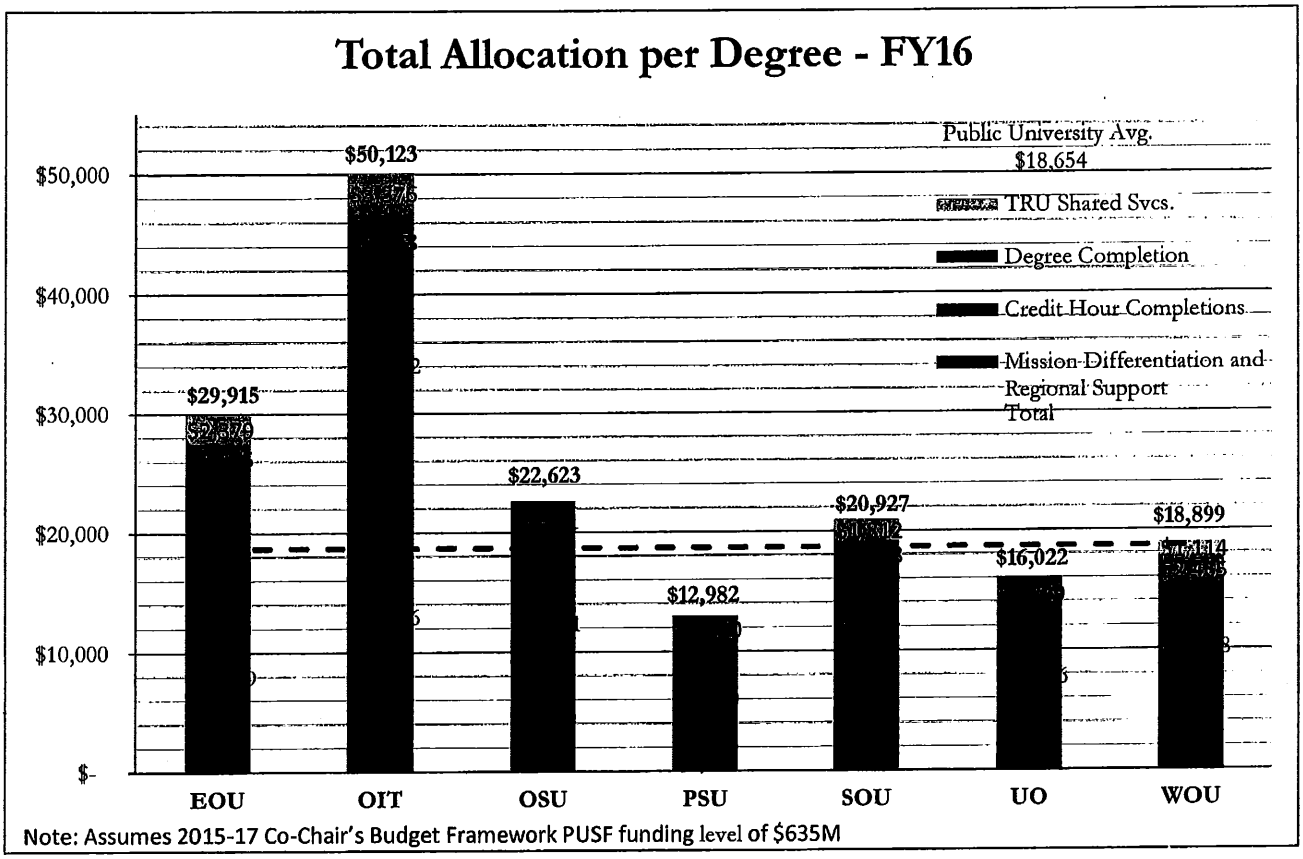
- TRU Shared Services: See OAR 715-013-0040 Section 3
  - Expected funding allocation: $6.0M FY16

- HB 5101 Tuition Offset Continuation: See OAR 715-013-0025 Section 9
  - Expected funding allocation: $21.0M FY16

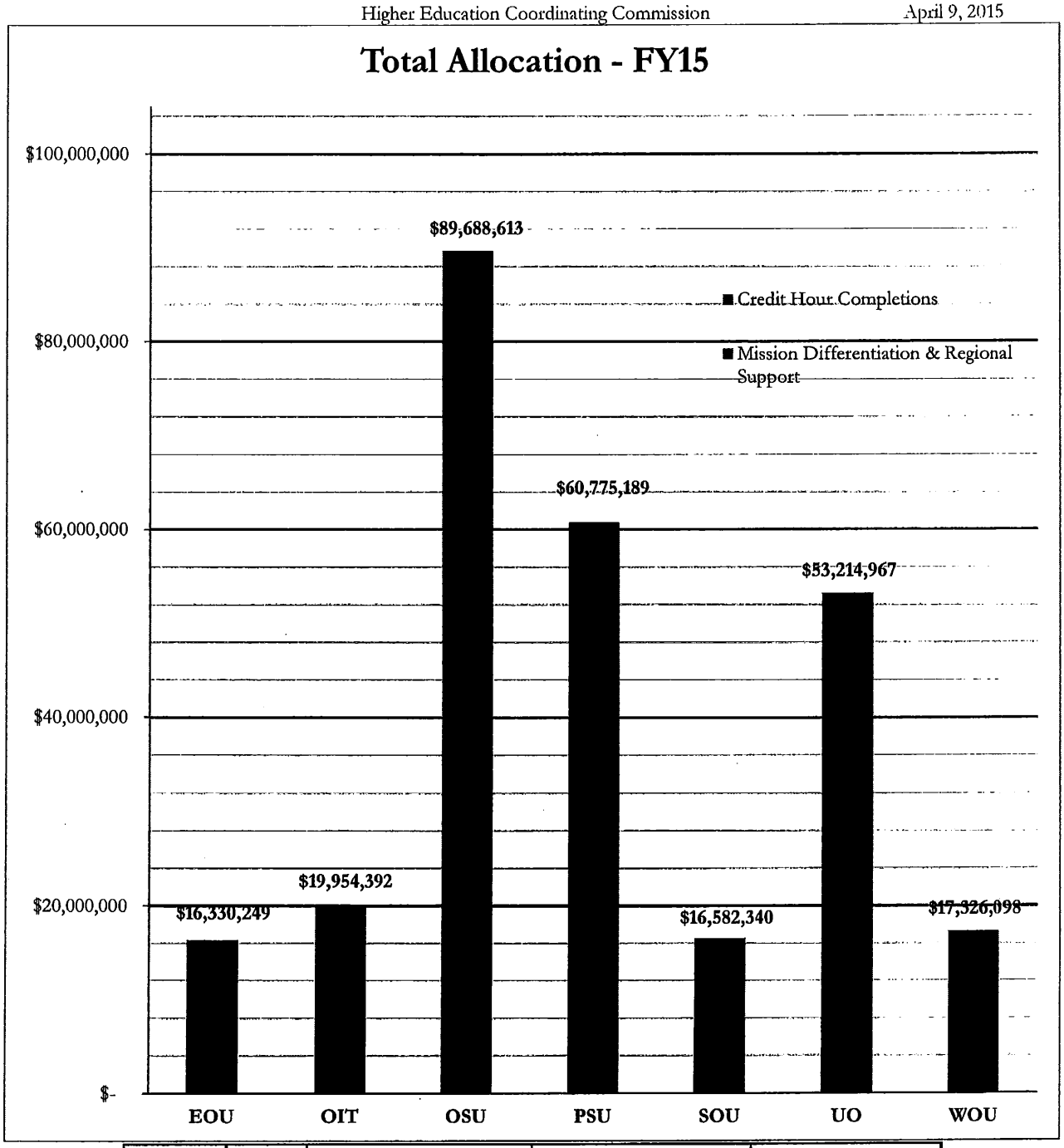
- Reexamination of SSCM Timeline: See OAR 715-013-0025: Section 11
  - Weighting factors will be reexamined no less than once every biennium
  - The Executive Director of the HECC will convene a group of stakeholders during the even numbered year of every third biennium (starting in 2020) to "recommend changes to the SSCM to match the strategic priorities of the state of Oregon and the HECC as appropriate."

- HECC Staff has agreed with university stakeholders to examine the cost-weighting factors embedded within the SSCM during Fiscal Year 2016 and implement changes beginning with Fiscal year 2017. This is not embedded within the OARs operationalizing the SSCM, however will be embedded in the Staff Recommendation.



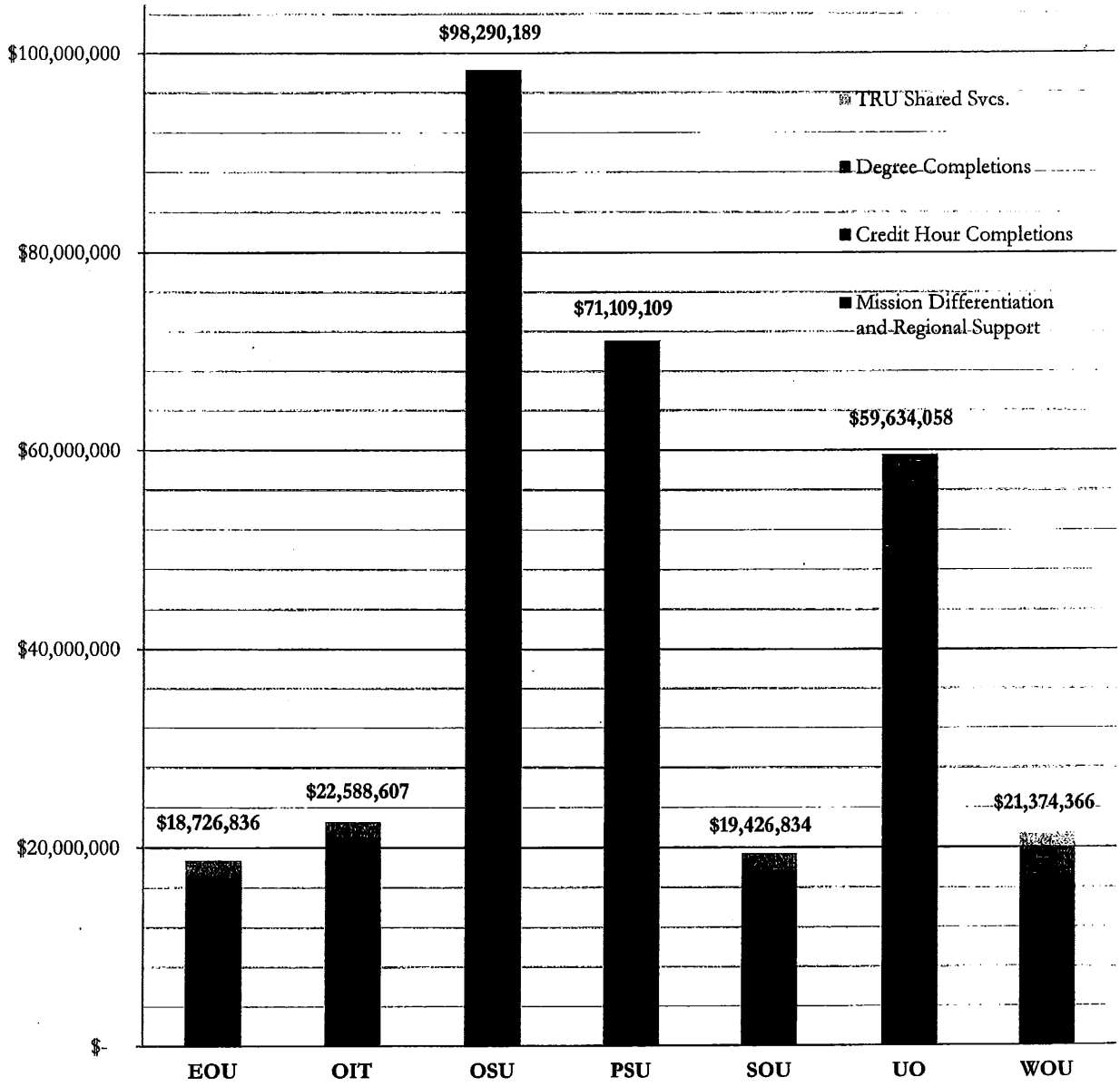


Note: Assumes 2015-17 Co-Chair's Budget Framework PUSF funding level of $635M



	Degrees	Mission Differentiation & Regional Support	Credit Hour Completions	Total PUSF Allocation
EOU	626	$ 7,546,022	$ 8,784,227	$ 16,330,249
OIT	451	$ 11,087,898	$ 8,866,494	$ 19,954,392
OSU	4,345	$ 18,617,477	$ 71,071,136	$ 89,688,613
PSU	5,477	$ 7,797,159	$ 52,978,030	$ 60,775,189
SOU	928	$ 6,588,637	$ 9,993,703	$ 16,582,340
UO	3,722	$ 7,899,195	$ 45,315,772	$ 53,214,967
WOU	1,131	$ 5,617,480	$ 11,708,618	$ 17,326,098
System Total	16,680	$ 65,153,868	$ 208,717,980	$ 273,871,848

Total Allocation - FY16



Note: Assumes 2015-17 Co-Chair's Budget Framework PUSF funding level of $635M

	Degrees	Mission Differentiation and Regional Support	Credit Hour Completions	Degree Completions	TRU Shared Svcs.	Total
EOU	626	$ 9,896,313	$ 5,791,729	$ 1,549,272	$ 1,489,522	$ 18,726,836
OIT	451	$ 11,720,253	$ 7,274,514	$ 2,072,217	$ 1,521,622	$ 22,588,607
OSU	4,345	$ 23,638,503	$ 60,179,858	$ 14,471,828	$ -	$ 98,290,189
PSU	5,477	$ 8,672,134	$ 49,731,717	$ 12,705,258	$ -	$ 71,109,109
SOU	928	$ 7,289,100	$ 8,368,420	$ 2,087,322	$ 1,681,992	$ 19,426,834
UO	3,722	$ 8,697,380	$ 40,703,055	$ 10,233,623	$ -	$ 59,634,058
WOU	1,131	$ 5,746,682	$ 11,579,546	$ 2,787,690	$ 1,260,448	$ 21,374,366
System Total	16,680	$ 75,660,366	$ 183,628,839	$ 45,907,210	$ 5,953,584	$ 311,149,999

FY 2015 Actual and FY 2016 Forecast Details:

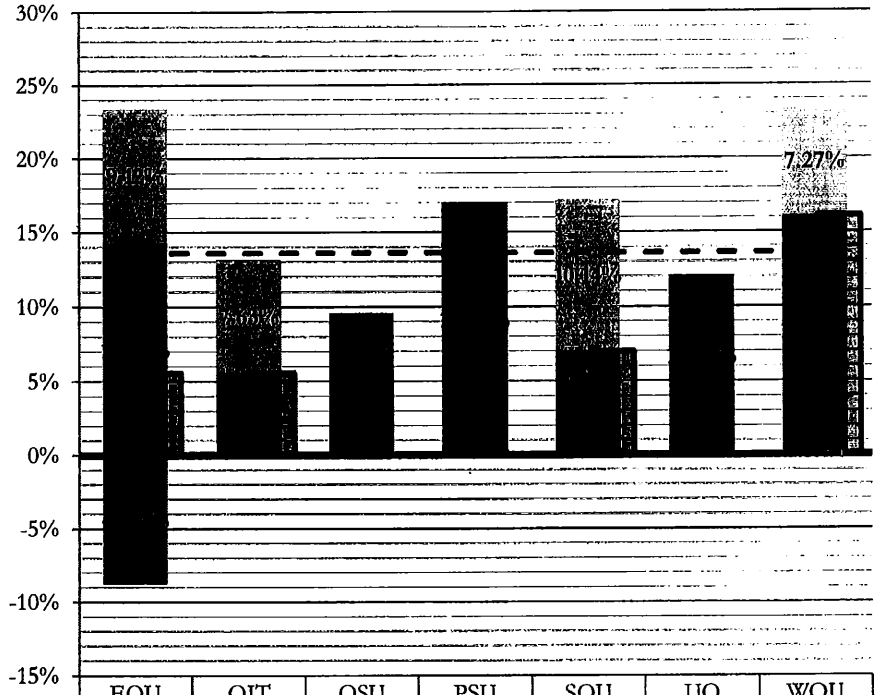
Total Allocation				
Institution	**FY15 RAM**	**FY16 SSCM**	**FY16 Shared Services[1]**	**FY16 Total Allocation**
EOU	$16,330,249	$17,237,314	$1,489,522	$18,726,836
OIT	$19,954,392	$21,066,985	$1,521,622	$22,588,607
OSU	$89,688,613	$98,290,189	N/A	$98,290,189
PSU	$60,775,189	$71,109,109	N/A	$71,109,109
SOU	$16,582,340	$17,744,842	$1,681,992	$19,426,834
UO	$53,214,967	$59,634,058	N/A	$59,634,058
WOU	$17,326,098	$20,113,918	$1,260,448	$21,374,366
Total	$273,871,848	$305,196,415	$5,953,584	$311,149,999

Allocation Change			
Institution	**FY16 SSCM Increase**	**FY16 Shared Services[1]**	**FY15 to FY16 Total Allocation**
EOU	5.6%	9.1%	14.7%
OIT	5.6%	7.6%	13.2%
OSU	9.6%	N/A	9.6%
PSU	17.0%	N/A	17.0%
SOU	7.0%	10.1%	17.2%
UO	12.1%	N/A	12.1%
WOU	16.1%	7.3%	23.4%
Total	11.4%	2.2%	13.6%

Notes:

[1] Shared Services refers to funding for the TRU universities which support costs associated with unbundled operational expenses, certain governance expenses and services rendered by the USSE. Many of these services were historically provided by the Chancellor's Office. A detailed account of costs associated with these services can be found in the letter signed by the Presidents of all seven public universities dated February 23, 2015 and appended to this packet.

Change from FY15 to FY16 by Funding By Category



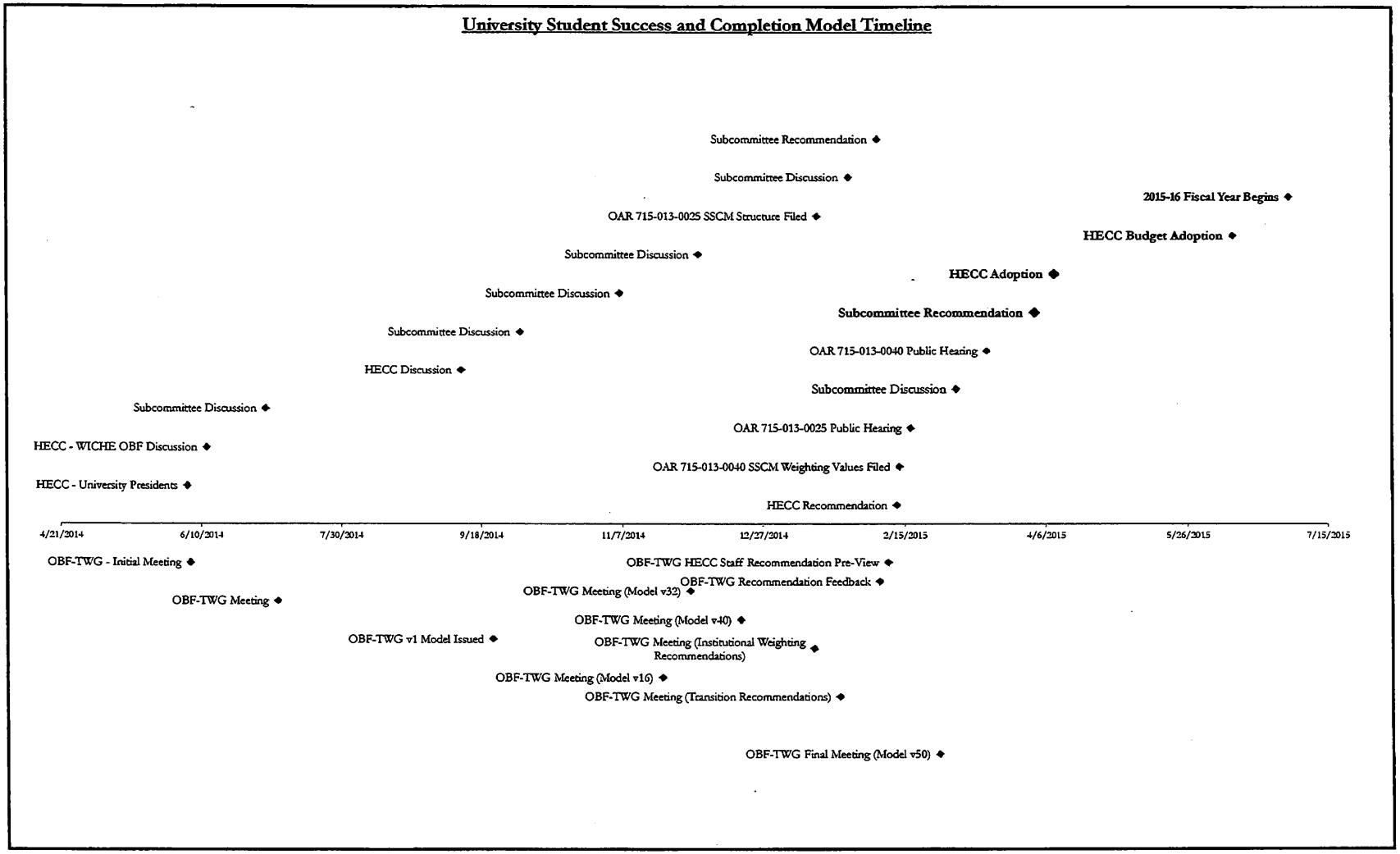
	EOU	OIT	OSU	PSU	SOU	UO	WOU
Shared Services	9.12%	7.63%	0.00%	0.00%	10.14%	0.00%	7.27%
Degree and Credit Completion Differentiation	-8.74%	2.53%	4.17%	15.75%	2.99%	10.76%	15.50%
Mission Differentiation	14.30%	3.04%	5.42%	1.26%	4.02%	1.31%	0.59%
Total Allocation	14.68%	13.20%	9.59%	17.00%	17.15%	12.06%	23.37%
Allocation without Shared Services	5.55%	5.58%	9.59%	17.00%	7.01%	12.06%	16.09%
'Average change'	13.61%	13.61%	13.61%	13.61%	13.61%	13.61%	13.61%

Notes:

- Forecast assumes 2015-17 Co-Chairs' Budget Framework PUSF funding level of $635M.
- Purple bars represent year-over-year forecast change at the TRU institutions excluding TRU shared services and support for unbundled operations and governance expense formerly provided by the Chancellor's Office.
- Decrease in Degree and Credit Completion funding at EOU is caused by shifting on non-resident subsidy from enrollment based category to Mission Differentiation and Regional Support category.
- Increase in "Shared Services" supports costs associated with unbundled operational expenses, certain governance and board expenses and services previously funded by the Chancellor's Office.

OBF Workgroup Roster

- Sherm Bloomer — Oregon State University
  Director, Budget and Fiscal Planning
- Brad Burda — Oregon Tech
  Provost and Vice-President for Academic Affairs
- Jeff Dense — Interinstitutional Faculty Senate
  President
- Brian Fox — Higher Education Coordinating Commission
  Administrator, University Budget and Finance
- Jan Lewis — Oregon State University
  Director, Administrative Services
- David McDonald — Western Oregon University
  Associate Provost
- Lara Moore — Eastern Oregon University
  Vice-President, Finance and Administration
- Craig Morris — Southern Oregon University
  Vice-President, Finance and Administration
- Eric Noll — Oregon Student Association
  President
- Kevin Reynolds — Portland State University
  Vice-President, Finance and Administration
- Brad Shelton — University of Oregon
  Interim Vice-President, Research and Innovation
- Sarah Witte — Eastern Oregon University
  Interim Provost and Senior Vice-President Academic Affairs
- Mary Ann Zemke — Oregon Tech
  Vice-President, Finance and Administration


University Student Success and Completion Model Timeline
Subcommittee Recommendation
Subcommittee Discussion
2015-16 Fiscal Year Begins
OAR 715-013-0025 SSCM Structure Filed
HECC Budget Adoption
Subcommittee Discussion
HECC Adoption
Subcommittee Discussion
Subcommittee Recommendation
Subcommittee Discussion
OAR 715-013-0040 Public Hearing
HECC Discussion
Subcommittee Discussion
Subcommittee Discussion
OAR 715-013-0025 Public Hearing
HECC - WICHE OBF Discussion
OAR 715-013-0040 SSCM Weighting Values Filed
HECC - University Presidents
HECC Recommendation
4/21/2014
6/10/2014
7/30/2014
9/18/2014
11/7/2014
12/27/2014
2/15/2015
4/6/2015
5/26/2015
7/15/2015
OBF-TWG - Initial Meeting
OBF-TWG HECC Staff Recommendation Pre-View
OBF-TWG Recommendation Feedback
OBF-TWG Meeting (Model v32)
OBF-TWG Meeting
OBF-TWG Meeting (Model v40)
OBF-TWG v1 Model Issued
OBF-TWG Meeting (Institutional Weighting Recommendations)
OBF-TWG Meeting (Model v16)
OBF-TWG Meeting (Transition Recommendations)
OBF-TWG Final Meeting (Model v50)

Oregon Public University Council

Post Office Box 751 503-725-4411
Portland, OR 97207

February 23, 2015

Chair Tim Nesbitt
Commission Members
Executive Director Ben Cannon
Higher Education Coordinating Commission

Dear Chair Nesbitt, Commissioners, and Executive Director Cannon,

The seven presidents of Oregon's public universities appreciate the opportunity to provide a recommendation to the Commission about the importance of covering the costs for the Technical and Regional Universities (TRUs) associated with the unbundling of the Oregon University System (OUS).

Each of us is now actively engaged with our institutional governing boards. We are grateful for the opportunity to work with such dedicated education leaders who are committed to guiding our institutions and exercising their fiscal stewardship. Our Vice Presidents of Finance and Administration (VPFAs) have been working diligently with the Higher Education Coordinating Commission staff to transition from the Oregon University System Resource Allocation Model to the Student Success and Completion Model that will promote alignment of university outcomes with the goals of the Governor, the Commission, and the universities. One outstanding issue is the ability of the TRUs to absorb the shared services and operational costs associated with the dissolution of the system, regardless of the outcomes-based funding model.

In 2014, the Legislature reduced the Public University Support Fund by the amount of the remaining funding for Chancellor's Office operations. The 2015-17 Public University Support Fund contains no funding for Chancellor's Office operations as it ceases to exist on 7/1/15. Chancellor's Office operations previously covered a number of activities that now must be borne by the individual universities. The VPFAs have worked together to identify the costs that the TRUs will bear without a dedicated resource for covering these expenses.

For these reasons, we are united in our recommendation to the HECC that ongoing and dedicated funding for the costs in the attached worksheet be added to HECC's Regional Support base allocation for the TRUs in the amount of $12,097,683 beginning with the 2015-17 biennium. The table itemizes the specific services and operating costs and the associated assumptions. Please note that a key assumption pertains to the $1.9M per year currently funded in the FY15 allocation to the TRUs. If this funding for the "5th site" does not continue, the request increases from $12.1M to $15.9M per biennium.

Eastern Oregon University
President Jay Kenton

Oregon Institute of Technology
President Chris Maples

Oregon State University
President Ed Ray

Portland State University
President Wim Wiewel

Southern Oregon University
President Roy H. Saigo

University of Oregon
President Scott Coltrane

Western Oregon University
President Mark Weiss

We would be happy to meet with you to discuss the details of the recommendation, and look forward to hearing from you about how this critical funding may be incorporated into the HECC's allocation formula.

Sincerely,

University Presidents

Jay Kenton
Eastern Oregon University

Chris Maples
Oregon Institute of Technology

Edward Ray
Oregon State University

Wim Wiewel
Portland State University

Roy Saigo
Southern Oregon University

Scott Coltrane
University of Oregon

Mark Weiss
Western Oregon University

Cc: Senator Richard Devlin, Co-Chair, Joint Committee on Ways & Means
Representative Peter Buckley, Co-Chair, Joint Committee on Ways & Means

	A	B	C	D	E	F	G	H	I	J
1		**TECHNICAL & REGIONAL (TRU)**								
2		**SHARED SERVICES & UNBUNDLED OPERATIONAL COSTS REQUEST**								
3				**EOU**	**OIT**	**SOU**	**WOU**	**ANNUAL TOTAL**	**BIENNIAL AMOUNT**	[1]
4	USSE Services [2]	Financial Reporting Services		$92,400	$92,400	$92,400	$92,400	$369,600	$751,027.20	
5		Information Technology Services (5th Site)		717,471	709,560	780,750	728,711	2,936,492	5,966,952	
6		Payroll & Related Tax Processing Services		62,770	44,020	44,020	43,270	194,080	394,371	
7		Collective Bargaining Services		47,250	47,250	47,250	47,250	189,000	384,048	
8		Optional Retirement Plan (ORP) Services		14,508	18,507	17,879	23,001	73,895	150,155	
9		Shared Legacy Debt Services		4,320	7,430	7,020	9,450	28,220	57,343	
10		Bank Reconciliation Services		16,290	16,290	16,290	16,290	65,160	132,405	
11		Endowment Services		2,380	450	3,310	120	6,260	12,720	
12		Public University Fund Administration (Treasury Debt Service Charges)		37,335	39,765	43,147	47,849	168,096	341,571	
19	Other Operating [3]	Financial Analyst/IR - 1 FTE per TRU		123,000	123,000	123,000	123,000	492,000	999,744	
20		Cooperative Contracting		9,200	9,200	9,200	9,200	36,800	74,778	
21		Statewide Student Services		37,500	37,500	37,500	37,500	150,000	304,800	
22		Legal Services		250,000	250,000	250,000	250,000	1,000,000	2,032,000	
23		Internal Audit		175,000	175,000	175,000	175,000	700,000	1,422,400	
24		External Audit		125,000	125,000	125,000	125,000	500,000	1,016,000	
25		Capital Construction Services/Analysis		80,000	80,000	80,000	80,000	320,000	650,240	
26	Other	PEBB Composite Rate Increase		222,527	295,759	399,478	113,565	1,031,329	2,095,661	
27		Insurance Premium Increase		22,596	16,458	34,351	26,913	100,318	203,846	
28		Direct Board of Trustee Costs		75,000	85,000	85,000	75,000	320,000	650,240	
29		**Total Before Offsets**		$2,114,547	$2,172,589	$2,370,595	$2,023,519	$8,681,250	$17,640,300	
30	Offsets	**Less Offset for Cost Reductions & Other Resources**								
31		Chancellor Office Prior Assessments [4]		47,005	72,947	110,583	185,051	415,586	844,471	
32		IT Fifth Site Funding in Outcome Based Funding Model [5]		478,020	478,020	478,020	478,020	1,912,080	3,885,347	
33		IT Fifth Site Costs Contributed by University		100,000	100,000	100,000	100,000	400,000	812,800	
34		**Total Offsets**		$625,025	$650,967	$688,603	$763,071	$2,727,666	$5,542,617	
35		**Total Net of Offsets**		**$1,489,522**	**$1,521,622**	**$1,681,992**	**$1,260,448**	**$5,953,584**	**$12,097,683**	
36										
37	Footnotes	[1] Includes 3.2% inflation (DAS) increase for second year of biennium 2016-2017								
38		[2] Does not imply specific service provider								
39		[3] Costs associated with unbundling of operating costs previously provided and paid by Chancellor's Office (not funded in university budgets)								
40		[4] Includes Indirect Cost Recovery & Auxiliary Assessments charged to each institution by Chancellor's Office								
41		[5] Included in the Mission Support section of the draft HECC Outcome Based Funding Model								

HIGHER EDUCATION COORDINATING COMMISSION
DIVISION 13
UNIVERSITY PROGRAMS AND FINANCE

715-013-0025
Public University Support Fund Distribution
(1) Definitions:

(a) "Baccalaureate Degree" or "Bachelor's Degree" is a degree that generally represents four years of college study, or it's equivalent in depth and quality of learning experience, or as promulgated by the Northwest Commission on Colleges and Universities.

(b) "Classification of Instructional Programs" or "CIP" code is a numerical identifier assigned by the National Center for Education Statistics to an academic discipline to support tracking and reporting data at the field-of-study level.

(c) "Cost Weighting" is a means by which the value of any Student Credit Hour or degree completion based allocation is adjusted to account for the relative cost to an institution of providing a degree or course. Cost weighting is the same at all institutions and is determined by CIP and by the type of course or degree taught or awarded.

(d) "Current Service Level (CSL) Budget" is the calculated cost of continuing only current legislatively-approved programs into future biennia while subtracting one-time allocations as determined by the Department of Administrative Services.

(e) "Doctoral Course" is a course completed by Ph.D. level students.

(f) "Doctoral Degree" or "Ph.D." is a degree that generally indicates the recipient has done, and is prepared to do, original research in a major discipline. Doctoral degrees usually require three years or more of graduate-level coursework and an original research thesis or project, or as promulgated by the Northwest Commission on Colleges and Universities.

(g) "Dual Credit" course is that which awards secondary and postsecondary credit as determined by both the granting secondary institution and granting public university.

(h) "Graduate Certificate" is an official recognition of less than one year of post-baccalaureate study, or it's equivalent in depth and quality, or as promulgated by the Northwest Commission on Colleges and Universities.

(i) "Higher Education Coordinating Commission," "HECC" or "Commission" is the body established by ORS 351.715 and appointed by the Governor.

(j) "Inflation" is defined as the previous full year CPI-U for the Portland, Oregon area as determined and defined by the US Bureau of Labor Statistics.

(k) "Low Income Student" is defined as resident undergraduate students who have received the Pell Grant at any point during their time enrolled within a public university in Oregon

(l) "Lower Division Undergraduate Course" is a course completed by freshman, sophomore, or nonadmitted undergraduate level students.

(m) "Master's Course" is a course completed by master's degree, other graduate, or nonadmitted graduate level students.

(n) "Master's Degree" is a degree that generally represents a first graduate degree, including one year or more of post-baccalaureate study, or its equivalent in depth and quality. Professional masters degrees generally require up to two years or equivalent of coursework beyond the baccalaureate level, or as promulgated by the Northwest Commission on Colleges and Universities.

(o) "Outcomes" is an indicator of student achievement or educational attainment for state funding purposes, as determined by the HECC.

(p) "Professional course" is a course completed by first professional degree students.

(q) "Professional degree" is a degree that emphasizes application of knowledge in the field, including three or more years of carefully prescribed graduate level coursework, or as promulgated by the Northwest Commission on Colleges and Universities.

(r) "Public university" or "University" is any institution of higher learning as defined in ORS 352.002, including; the University of Oregon (UO), Oregon State University (OSU), which includes Oregon State University's Cascades Campus (OSU-CC), Portland State University (PSU), Oregon Institute of Technology (OIT), Western Oregon University (WOU), Southern Oregon University (SOU), and Eastern Oregon University (EOU).

(s) "Public University Support Fund" or "PUSF" is the general fund appropriation to the HECC intended for distribution by HECC to public universities as defined in ORS 352.002.

(t) "Resident" student is a student classified as such by a public university's Residency Classification Officer, reviewed by the Inter-institutional Residency Committee, or students granted resident tuition under ORS 351.641 and all doctoral students.

(u) "Rural Student" are first time-freshmen resident undergraduate students who are graduates of an Oregon high school classified by the National Education Statistics Locale Codes as follows: (31) Town Fringe, (32) Town Distant, (33) Town Remote, (41) Rural Distant, (42) Rural Fringe, and (43) Rural Remote.

(v) "Settle-Up" is the process by which allocations determined and allotted using estimated completion data are reconciled with finalized allocations created using actual finalized end data.

(w) "Stop Gain" is designed to prevent an institution from receiving an increase in allocation in excess of a pre-determined threshold percentage. If the Stop Gain is triggered, the excess allocation from the triggering institution is distributed proportionally to all non-triggering institutions. Only the amount necessary to bring all institutions within the Stop Gain threshold is re-distributed.

(x) "Stop Loss" can be either a negative or positive percentage and is designed to prevent an institution from receiving a decrease in allocation beyond a pre-determined threshold. If Stop Loss is

triggered, all institutions that receive an allocation that exceeds the Stop Loss threshold contribute a proportional amount of allocation to those institutions whose allocation fell below the Stop Loss threshold. Only the amount necessary to bring all institutions at or above the Stop Loss threshold is re-distributed.

(y) "Student Credit Hour" or "SCH" is a unit of course completion as determined by a public university in accordance with standards promulgated by Northwest Commission on Colleges and Universities.

(z) "Student Success and Completion Model" or "SSCM" is a calculation-driven mechanism for determining the proportion of PUSF allocated to each public university.

(aa) "Targeted Student Populations" consist of undergraduate resident students which meet the criteria to be included in one or more of the following non-exclusive populations: (1) Underrepresented Minority students, (2) Low Income students, (3) Rural students and (4) Veteran students.

(bb) "Transfer student" is defined by the SCARF data dictionary as a resident student who has an associate's degree or as defined by a public university and accepted by HECC policy or Administrative Rule. Transfer students shall also include any student admitted with college credits and completion of an accepted English as a foreign language test, where appropriate, as well as some special or probationary admissions. Transfer students do not include any student who graduated from high school less than 5 2/3 months before the start of the Fall Term in which they first enroll or less than three months before the start of the Winter, Spring or Summer Term in which they first enroll regardless of how many college credits they have earned.
(cc) "Underrepresented Minority students" are those resident undergraduate students identified in as American Indian/Alaskan Native, Hispanic, Pacific Islander, Black, African American or two or more races if one of those two or more races is one of those established in this definition.

(dd) "Upper Division Undergraduate Course" is a course completed by junior, senior, or post baccalaureate undergraduate level students.

(ee) "Veteran students" are those resident undergraduate demarcated in the SCARF system as a veteran of the U.S. Armed Forces as determined by the University in accordance with HECC policy and administrative rules.

(2) Effective beginning July 1, 2015, the Student Success and Completion Model (SSCM) shall be the method for determining a public university's allocation of the PUSF.

(3) The SSCM will incorporate a public university's degree and SCH completion information for the three most recently completed fiscal years, or projections thereof, in determining allocation amounts.

(4) Whenever possible, projections will be completed on or about the third quarter of the prior fiscal year for the subsequent fiscal year that begins July 1st of the same calendar year. Projections may be used for determining the first quarterly allotment of a fiscal year.

(5) When projections are used to determine a public university's allocation, a Settle-Up procedure shall be used to prorate un-allotted payments to adjust for finalized data. The Settle-Up procedure may

alter the funding allocation of a public university from that which was originally allocated by the HECC. A Settle-Up procedure, if used will be executed in the second quarter, or as soon as practicable in every fiscal year, and as approved by vote of the HECC. If necessary, a Settle-Up may take place in subsequent fiscal years but will, in general, be avoided.

(6) The Student Success and Completion Model consists of three components, Mission Differentiation Funding Allocation, Activity-Based Allocation and Outcomes-Based Allocation. The methods and amounts of funds to be allocated to these three categories are established in OAR 715-013-0040 Section 2.

(a) Mission Differentiation Funding is determined by the HECC. Mission Differentiation Funding supports a public university's activities consistent with, but not limited to, any of three categories:

i. Regional Support – Provides an allocation that contributes to the financial stability of public universities and ensures geographic access to public higher education for Oregonians. Regional Support values are established in OAR 715-013-0040 Section 3, Table 2.

ii. Mission Support – Provides an allocation to support public university programming consistent with the mission of public higher education as articulated in ORS 351.001. This Section will support efforts consistent with, but not limited to public services, cross-sector or cross-institutional programs, undergirding of university operations support, specific academic programs or other efforts by public universities. Mission Support values are established in OAR 715-013-0040 Section 3 Table 2.

iii. Research Support – Provides an allocation to support research activities conducted by the public universities. Research Support values are established in OAR 715-013-0040 Section 3 Table 2.

iv. Dual Credit-Dual credit provides an allocation to support those students who are enrolled in Dual Credit programs. The value of SCH awarded in Dual Credit programs are is established in OAR 715-013-0040 Section 4 Table 3.

v. Mission Differential Funding will change from fiscal year to fiscal year by the lessor of Inflation or the change in PUSF funding.

(b) Activity-Based Allocation is determined by the total, cost weighted, completed, resident SCH at a public university consistent with the following methodology.

i. The most recent three-year average of resident SCH completions by CIP produced by each public university will be used to determine the Activity-Based Allocation.

ii. Relative cost weights, by CIP and SCH level, will be utilized to differentiate the weighted value of completed SCH. Relative values will be determined by the HECC for programs by CIP identified discipline and by level, including lower division undergraduate, upper division undergraduate, Master's, and Doctoral levels. Relative cost weights are established in OAR 715-013-0040 Section 5 Table 4.

iii. The combined value of completed SCH at a public university, relative to total completed SCH at all public universities, as adjusted by cost weighting will determine the proportional share of Activity-Based Allocation allocated to each institution.

(c) Outcomes-Based Allocation is determined by the total cost weighted degrees produced, student type and priority area consistent with the following methodology.

i. The most recent three-year average of degrees conferred by public universities to resident students will be used to determine the Outcomes-Based Allocation. Degrees are categorized by level, including Baccalaureate, Masters, Doctoral, Professional, and Graduate Certificates. The HECC will determine the relative weighting of degrees level as established in OAR 715-013-0040 Section 6 Table 5.

ii. The HECC will adjust the relative value of degrees due to the cost of delivering these degrees. These cost weighting factors of degrees are established in OAR 715-013-0040 Section 7 Table 6.

iii. The HECC will set the relative value of priority degrees which are of particular interest to the state of Oregon. This includes an emphasis on those that lead to employment in underserved high-demand and high-reward fields or those that fill a unique need. The HECC will solicit input from applicable state agencies, public universities and stakeholders to evaluate the expected labor force needs and identify what priority degree types, if any, exist. This will be reexamined by the HECC no less than once every five years. Degree areas of particular priority to the state and their relative value are established in OAR 715-013-0040 Section 8 Table 7.

iv. Degrees awarded to resident students receiving Bachelor's Degrees who represented one or more targeted student population characteristics identified as having lower completion rates, lower participation rates or other unique needs or qualifications may be prioritized by the HECC. The HECC will solicit input from applicable state agencies, public universities and stakeholders to identify what priority student populations, if any, exist. These weights are established in OAR 715-013-0040 Section 9 Table 8.

v. The HECC shall discount the value of Bachelor's Degrees awarded to transfer students at a rate established in OAR 715-013-0040 Section 10 Table 9.

vi. A degree awarded with multiple majors to one student is treated as a single degree in the discipline with the greatest relative value as established in OAR 715-013-0040 Section 7 Table 6.

vii. The combined relative values of degree type and level, priority degrees, and degrees to targeted populations at a public university relatively to the total at all public universities will determine the proportional share of Outcomes-Based Allocation allocated to each public university.

(7) The cumulative results of the Mission Differentiation Funding, Activity-Based Allocation and Outcomes-Based Allocation shall be adjusted by the HECC during a four year phase-in period beginning in Fiscal Year 2016 and concluding in Fiscal Year 2020. This transition period is designed to maintain relative stability and predictability throughout the transition period. Two operations may be performed

in determining any such adjustment: Stop Loss and Stop Gain. The Stop Loss and Stop Gain calculations function as defined in Section 1. Fiscal Year 2016 baseline figures shall be Fiscal Year 2015 allocations by program. Thereafter the prior year allocation will serve as the basis for the Stop Loss and Stop Gain calculation. The HECC will establish a threshold of change that trigger the Stop Loss redistribution of Activity-Based and Outcomes-Based allocation. The HECC will establish a threshold of change that trigger the Stop Gain redistribution of Activity-Based and Outcomes-Based allocation. The values for Stop Loss and Stop Gain thresholds are established in OAR 715-013-0040 Section 11 Table 10.

(8) Allotments are made quarterly with timing and amounts determined by agreement between the HECC and the Department of Administrative Services.

(9) Deference to legislative designation of specific resources as part of the PUSF will be computed outside of the SSCM until such allocations expire, are made a part of PUSF CSL budget or are adopted by OAR into the SSCM.

(10) Non-PUSF income to a public university such as tuition, auxiliary revenue or private philanthropy will not be included in the SSCM.

(11) Weighting factors and data definitions within the SSCM will be examined by HECC staff and stakeholders as appropriate. This reexamination will occur no less than once every biennium. During the even numbered year of every third biennium the Executive Director of the HECC will convene a workgroup of stakeholders and HECC staff to recommend changes to the SSCM to match the strategic priorities of the state of Oregon and the HECC as appropriate.

(12) The HECC delegates administrative authority to the Executive Director or designee to operationalize the Student Success and Completion Model and the procedures outlined in this Administrative Rule.

(13) This rule shall become effective on July 1, 2015.

Statutory Authority: ORS 351.735(3)(d), 351.735(6)
Statutes Implemented: 2013 SB 270, 2013 HB 3120, 2014 HB 4018 2014 SB 1525

HIGHER EDUCATION COORDINATING COMMISSION

DIVISION 13

UNIVERSITY PROGRAMS AND FINANCE

715-013-0040

Public University Support Fund Distribution Factors

(1) The purpose of this rule is to list the relative weights and values of factors to be used in the Students Success and Completion Model calculation as defined in OAR 715-013-0025. All terms are defined as they are in Section 1 of OAR 715-013-0025.

(2) Mission Differentiation Allocation shall be allocated to institutions before Outcomes-Based and Activity-Based Allocations. Funds remaining within the PUSF, excepting those funds otherwise demarcated, after Mission Differential Funding is allocated shall then be allocation between Outcomes-Based Allocation and Activity-Based Allocation according to the proportion outlined below:

Table 1	Activity-Based and Outcomes-Based Funding Proportions				
Fiscal Year	**2016**	**2017**	**2018**	**2019**	**2020**
Outcomes-Based Allocation Proportion	20%	40%	60%	60%	60%
Activity-Based Allocation Proportion	80%	60%	40%	40%	40%

The proportional funding split between Outcomes-Based Allocation and Activity-Based Allocation after Fiscal Year 2020 shall continue at same proportion as in Fiscal Year 2020.

(3) The Mission Differentiation Funding allocation for Fiscal Year 15 is as follows. This Mission Differential Funding allocation shall serve as the basis for subsequent Mission Differentiation Allocations of the PUSF. Following Fiscal Year 2015, the Mission Differential Funding Allocation will change by the lesser of Inflation or the overall change in the PUSF except where indicated below:

Table 2	Mission Differentiation Funding						
	REGIONAL SUPPORT						
	EOU	OIT	OSU[1]	PSU	SOU	UO	WOU
Regional University Support Adjustment[2]	$2,835,488	$ 2,696,084	$ 2,490,212		$ 1,907,486		$1,522,848
Retrenchment	$194,777	$194,874	$129,904		$194,867		$194,832
Retention & Graduation	$340,860	$ 341,028	$227,331		$341,019		$ 340,955
Underpinning	$340,860	$341,028	$227,331		$341,019		$340,955
11-13 Regional Support	$790,141	$790,141			$790,142		$790,141
Regional Access	$848,153	$365,155			$273,858		$91,272
EOU Supplemental Support[3]	$1,991,360						

IT Fifth Site	$478,020	$478,020			$478,020		$478,020
TRU Shared Services[4]	$1,489,522	$1,521,622			$1,681,992		$1,260,448

[1]OSU's allocation includes both the allocation for the main Corvallis campus and the OSU Cascades Campus in Bend.

[2]Regional University Support Adjustment provides $601 per FTE for every FTE below 7,500 FTE at an institution. OSU-Cascades FTE is calculated separately from OSU Corvallis campus and is awarded 60% of per FTE value indicated above. The per FTE appropriation will change by the same rule as other Mission Differential Funding line items.

[3]EOU Supplemental Support begins in Fiscal Year 2016 at the dollar figure indicated and will change by the same rule as other Mission Differential Funding items thereafter.

[4]TRU Shared Services begin at Fiscal Year 2016 at the dollar figure indicated and are allocated after any Stop Loss or Stop Gain allocations for Fiscal Year 2016 only. Thereafter TRU Shared Services are allocated within the Mission Differentiation Allocation and shall change by the same rule as other Mission Differential Funding items.

RESEARCH SUPPORT

	EOU	OIT	OSU	PSU	SOU	UO	WOU
Sponsored Research	$43,308	$16,507	$2,119,115	$351,361	$33,012	$1,043,161	$124,459
Faculty Salaries - Research	$38,995	$65,026	$ 592,283	$509,955	$ 92,477	$694,197	$67,901

MISSION SUPPORT

	EOU	OIT	OSU	PSU	SOU	UO	WOU
UO Law Underpinning						$602,643	
OSU Pharmacy Underpinning			$1,035,077				
OSU Veterinary Medicine Underpinning			$3,454,488				
OIT Terminal Health Programs Underpinning[1]		$200,000					
Engineering Technology Undergraduate[2]		$1,504,281		$6,930			
Engineering Graduates[3]		$28,259	$2,267,071	$594,318			
Collaborative OUS Nursing Program	$ 22,049	$12,942			$37,239		$24,445
Regional Solutions	$13,092		$13,092	$13,092		$13,092	
Statewide Access		$ 830,642					
Campus Public Service Programs	$221,924			$570,890	$ 99,008	$541,094	$1,525
Bldg. Maintenance / SWPS			$1,784,820				
OCATE				$582,869			
Southwestern Oregon University Center (SOUC)	$112,718						
OWEN						$404,461	
Systemwide Expenses / Programs[4]	$55,268	$52,517	$780,126	$239,294	$126,784	$ 695,421	$147,622
Veterinary Diagnostic Lab			$1,226,077				
Health Professions Programs	$276,031	$2,264,004			$380,845		$307,927

PSU-NEW Leadership Oregon				$65,468			
Rural Access	$253,079						
PSU-Oregon Biodiversity Information Center				$49,334			

[1] OIT Terminal Health Programs Underpinning begins in Fiscal Year 2013 at the dollar figure indicated will change by the same rule as other Mission Differential Funding Items thereafter.

[2] Engineering Technology Undergraduate provides supplemental FTE funding for undergraduate enrollment in Engineering Technology. Total funding will change by the same rule as Mission Differential Funding and is allocated based on institutional undergraduate FTE in CIP 15.

[3] Engineering Graduates provides supplemental FTE funding for graduate enrollment in Engineering. Total funding and will change by the same rule as Mission Differential Funding and is allocated based on institutional graduate FTE in CIP 14.

[4] State Assessments provided in Fiscal Year 15 will be discontinued from the Systemwide Expenses / Programs line.

(4) Dual Credit Student Credit Hours (SCH) will be rewarded as follows:

Table 3	Dual Credits
Allocation per SCH	$50.00

(5) The relative cost weights for SCH completions shall be as follows:

Table 4	SCH Cost Weighting				
CIP	Description	Fr./Soph.	Jr/Sr.	Mast./ Prof.	Ph.D.
01	Agriculture	1.8	2.44	2.82	3.27
02	Agricultural Sciences (Legacy)	1.8	2.44	2.82	3.27
03	Natural Resources, Conservation	1.0	1.29	1.45	2.73
04	Architecture	1.8	2.44	1.96	2.73
05	Area, Ethnic, Cultural, Gender, Group Studies	1.0	1.29	1.45	2.73
09	Communication, Journalism	1.26	1.61	1.96	3.27
10	Communication, Technologies	1.26	1.61	1.96	2.73
11	Computer and Information Science	1.26	1.81	2.82	4.13
13	Education	1.26	1.61	1.45	3.27
14	Engineering	1.8	2.44	2.82	4.13
15	Engineering Technologies	1.8	2.44	2.82	3.73
16	Foreign Languages, Literatures, Linguistics	1.0	1.29	1.96	2.73
19	Family and Consumer Sciences	1.26	1.61	1.96	3.27
22	Legal Professions and Studies	-	-	3.1	2.73
23	English Language and Literature	1.0	1.29	1.96	3.27
24	Liberal Arts and Science, Humanities	1.0	1.29	1.45	2.73
25	Library Science	1.26	1.61	1.45	2.73
26	Biological and Biomedical Sciences	1.26	1.61	2.82	3.27
27	Mathematics and Statistics	1.0	1.29	2.82	3.27
28	Military Science, Leadership, Operational Art	1.0	1.29	1.45	2.73
29	Military Technologies	1.0	1.29	1.45	2.73
30	Multi/Interdisciplinary Studies	1.26	1.61	2.82	3.27
31	Parks, Rec, Leisure, Fitness Studies	1.8	2.44	1.96	3.27
32	Basic Skills, Developmental/Remedial Education	1.0	1.29	1.45	2.73
34	Health Related Knowledge and Skills	-	-	-	-
38	Philosophy and Religious Studies	1.0	1.29	1.45	3.27
40	Physical Sciences	1.26	1.61	2.82	3.27
41	Science Technologies	1.8	2.44	2.82	4.13
42	Psychology	1.0	1.29	1.45	3.27
43	Homeland Security, Law Enforce, Protective Service	1.26	1.61	1.45	3.27
44	Public Administration and Social Services	1.26	1.61	1.45	3.27
45	Social Sciences and History	1.0	1.29	1.45	3.27
50	Visual and Performing Arts	1.8	2.44	1.96	3.27

51	Health Professions, Related Programs	1.8	2.44	1.96	2.73
51.20	Pharmacy	2.72	2.72	3.99	8.28
51.24	Veterinary Medicine	-	-	11.66	-
52	Business, Mgmt, Marketing, Related Support Svcs	1.26	1.61	1.45	4.13
54	History	1.0	1.29	1.45	3.27
9999	Unknown	1.0	1.29	1.45	2.73

(6) The relative weighting for degree completions by resident students, by degree level, shall be as follows:

Table 5	Degree Level Weighting
Degree Level	**Weight**
Baccalaureate Degrees	2.0
Masters Degrees	1.0
Doctorate Degrees	1.4
Professional Degrees	1.0
Graduate Certificates	0.2

(7) The Cost Weighting factors for degree completion are determined by CIP and degree level and shall be as follows:

Table 6	Degree Cost Weighting			
CIP	**Description**	**BA/BS**	**Masters/Prof/Grad. Cert**	**PhD**
01	Agriculture	1.85	2.46	2.86
02	Agricultural Sciences (Legacy)	1.85	2.46	2.86
03	Natural Resources, Conservation	1.0	1.27	2.39
04	Architecture	1.85	1.72	2.39
05	Area, Ethnic, Cultural, Gender, Group Studies	1.0	1.27	2.39
09	Communication, Journalism	1.25	1.72	2.86
10	Communication, Technologies	1.25	1.72	2.39
11	Computer and Information Science	1.25	2.46	3.61
13	Education	1.25	1.27	2.86
14	Engineering	1.85	2.46	3.61
15	Engineering Technologies	1.85	2.46	2.39
16	Foreign Languages, Literatures, Linguistics	1.0	1.72	2.39
19	Family and Consumer Sciences	1.25	1.72	2.86
22	Legal Professions and Studies	1.0	1.27	2.86
23	English Language and Literature	1.0	1.72	2.86
24	Liberal Arts and Science, Humanities	1.0	1.27	2.39
25	Library Science	1.25	1.27	2.39
26	Biological and Biomedical Sciences	1.25	2.46	2.86
27	Mathematics and Statistics	1.0	2.46	2.86
28	Military Science, Leadership, Operational Art	1.0	1.27	2.39
29	Military Technologies	1.0	1.27	2.39
30	Multi/Interdisciplinary Studies	1.25	1.72	3.61
30.01	Biological and Physical Sciences	1.25	1.72	3.61
30.06	Systems Science and Theory	1.25	1.72	3.61
30.08	Mathematics and Computer Science	1.25	1.72	3.61
30.18	Natural Sciences	1.25	1.72	3.61
31	Parks, Rec, Leisure, Fitness Studies	1.85	1.72	2.86
32	Basic Skills, Developmental/Remedial Education	1.0	1.27	2.39
34	Health Related Knowledge and Skills	-	-	-
38	Philosophy and Religious Studies	1.0	1.27	2.86
40	Physical Sciences	1.25	2.46	2.86
41	Science Technologies	1.85	2.46	3.61
42	Psychology	1.0	1.27	2.86
43	Homeland Security, Law Enforce, Protective Service	1.25	1.27	2.86

44	Public Administration and Social Services	1.25	1.27	2.86
45	Social Sciences and History	1.0	1.27	2.86
50	Visual and Performing Arts	1.85	1.72	2.86
51	Health Professions, Related Programs	1.85	1.72	2.39
51.20	Pharmacy	1.25	2.46	2.86
51.24	Veterinary Medicine	1.25	2.46	2.86
52	Business, Mgmt, Marketing, Related Support Svcs	1.25	1.27	3.61
54	History	1.0	1.27	2.86
9999	Unknown	1.0	1.27	2.39

(8) Priority degrees weighting factors, by CIP and category, are established as follows:

Table 7	Priority Degrees		
CIP	**Description**	**Area of Study Weight**	**Category**
11	Computer and Information Sciences	1.2	STEM
14	Engineering	1.2	STEM
15	Engineering Technologies	1.2	STEM
26	Biological and Biomedical Sciences	1.2	STEM
27	Mathematics and Statistics	1.2	STEM
30.01	Biological and Physical Sciences	1.2	STEM
30.06	Systems Science and Theory	1.2	STEM
30.08	Mathematics and Computer Science	1.2	STEM
30.18	Natural Sciences	1.2	STEM
40	Physical Sciences	1.2	STEM
51	Health Professions, Related Programs	1.2	Health
BLE	Bilingual Education	2.2	Bilingual Education

(9) The additional weights to Bachelor's degree completions by resident students who are members of one or more Targeted Student Populations shall be as follows:

Table 8	Targeted Student Populations
Number of Targeted Student Population Categories	**Weight**
1	0.8
2	1.0
3	1.1
4	1.2

(10) Weights for Bachelor's Degrees awarded to transfer students shall be discounted as follows:

Table 9	Transfer Student Discount Factor
Bachelor's Degree Discount Factor:	62.54%

(11) During the phase-in period, the HECC shall incorporate a Stop Loss and Stop Gain threshold as established in this section.

a. Stop Loss and Stop Gain thresholds are established as follows:

(12) Table 10	Stop Loss and Stop-Gain				
Fiscal Year	**2016**	**2017**	**2018**	**2019**	**2020**
Stop Loss	4.5%	2.0%	1.0%	0.0%	Disengaged
Stop Gain	1.5 x |ΔPUSF|	2016+10%	2017+10%	2018+10%	Disengaged

Where |ΔPUSF| is equal to Fiscal Year 2016 PUSF allocation less legislative designated funds and TRU Shared Services as a proportion of total Fiscal Year 2015 PUSF allocation.

b. If, during Fiscal Year 2016 through Fiscal Year 2020 the year-over-year change in the PUSF is less than the Stop Loss threshold for that fiscal year the designated Stop Loss is reset to the

year-over-year change in the PUSF, such that the change in funding level for all public universities is pro rata.

(13) This rule shall become effective on July 1, 2015.

Statutory Authority: ORS 351.735(3)(d), 351.735(6)
Statutes Implemented: 2013 SB 270, 2013 HB 3120, 2014 HB 4018 2014 SB 1525

Public Comment:

- J. Wayland (OAR 715-013-0025) — Feb. 1, 2015
- Association of Oregon Faculty (OAR 715-013-0025 and OAR 715-013-0040) — Mar. 18, 2015
- Portland State University (OAR 715-013-0025 and OAR 715-013-0040) — Mar. 24, 2015
- AFT-Oregon (OAR 715-013-0025 and OAR 715-013-0040) — Mar. 26, 2015

FY16 E&G Fund Budget Considerations – Over 80% of E&G Fund Budget is invested in labor costs

Factor	Background	FY16	Relevant Data
Retirement Costs	FY15: $39.0 million	Increasing by 9% on blended basis; estimated $3.5 million cost increase	FY16 PERS rates finalized
Health Benefits Costs	FY15: $50.9 million	Unknown. 5% increase would be $2.5 million ($1.45 million in year one)	Over last 12 years average annual increase has been 6.2%; FY15 flat
Salary and Wages	FY15: $237.9 million	Unknown. Beginning negotiations with UA and SEIU.	Each 1% increase to overall salary base costs $3 million

FY16 E&G Fund Budget Considerations (continued)

Factor	Background	FY16	Relevant Data
Institutional Expenses	Debt, leases, utilities, assessments	Increasing by $0.8 million	Based on specific schedules; some assessments still being negotiated.
Strategic Investments	Recommendations developed through Budget Advisory Group	$2 million	Some of these funds will need to be used for Title IX investments
State Appropriation	FY15: $55.8 million	Unknown. Depends upon legislative action and final HECC funding model	5% increase would be $2.8 million; 10% would be $5.6 million. Some funds may need to be dedicated to new 40/40/20 initiatives

University of Oregon FY16 OPE Rates

	Unclassified	Classified
Fixed OPE		
Medical Insurance	$ 15,461	$ 15,461
Medical Insurance administered through Public Employees' Benefit Board		
Employee Benefits Board	$ -	$ 1.65
Administered through PEBB for Classified Staff		
Workers Comp	$ 2.86	$ 2.86
Administered through the Payroll Shared Services		
Bus Pass	$ 5.85	$ 5.85
Contract with LTD to provide free bus passes to all full time employees		
Total Fixed	**$ 15,469.71**	**$ 15,471.36**
Variable OPE		
Retirement		
Administered through PERS/ORP retirement. Rate based upon blended average. Limited to 2015 wage base of $265,000, adjusted annualy.	Blended rate 22.35%	Blended rate 22.35%
- PERS - Tier 1 and Tier 2	25.98%	25.98%
- PERS - OPSRP (Tier 3)	20.75%	20.75%
- PERS - Police & Fire Tier 1 and Tier 2	29.30%	29.30%
- PERS - Police & Fire OPSRP	24.12%	24.12%
- ORP - Tier 1 and Tier 2	26.45%	
- ORP - OPSRP (Tier 3)	13.94%	
- ORP - Tier 4 (Employer contribution and upto 4% TDI match)	12.00%	
Social Security		
Administered through Federal Government. Limited to 2015 wage base of $118,500, adjusted annualy.	6.20%	6.20%
Medicare	1.45%	1.45%
Administered through Federal Government		
Mass Transit Tax	0.60%	0.60%
Programs for the Lane County Mass Transit District (LTD).		
Unemployment		
UO costs for State Unemployment program.	0.25%	0.25%
SAIF	0.31%	0.31%
SAIF Corporation is Oregon's not-for-profit, state-chartered workers' compensation insurance company		
Total Variable	**31.2%**	**31.2%**

Note: All above rates are for Full Time 100% employee. Less than 100% are prorated for some benefits.

FINANCIAL INFORMATION

COURTESY: GODUCKS.COM
RELEASE DATE: 11/21/2011

NCAA Agreed-Upon-Procedures Reports

- FY2008 Report
- FY2009 Report
- FY2010 Report
- FY2011 Report
- FY2012 Report
- FY2013 Report
- FY2014 Report

NCAA EADA Reports

- FY2008
- FY2009
- FY2010
- FY2011
- FY2012
- FY2013
- FY2014

Operational Assessment

- Presidential Charge
- Operational Assessment
- December 2010 Legacy Fund Model Update
- January 2012 Legacy Fund Model Update
- January 2013 Legacy Fund Model Update
- February 2014 Legacy Fund Model Update
- OUS IAD Review - Matthew Knight Arena Projections

State of Oregon – Athletic Board Reports

- FY2011 University of Oregon Athletic Board Report
- FY2011 OUS System – Athletic Board Reports
- OUS Institutions – Athletic Department Institutional Support and Student Fees

Athletic Department Budget

- FY2012 Budget – Sources of Revenue
- FY2012 Budget – Types of Expenses
- FY2012 Budget – Breakdown by Programs and Departments
- FY2013 Budget – Revenues by Sport
- FY2013 Budget – Revenues by Type
- FY2013 Budget – Expenses by Type
- FY2013 Budget – Breakdown by Programs and Departments
- FY2014 Budget – Revenues by Sport
- FY2014 Budget – Expenses by Type
- FY2014 Budget – Breakdown by Programs and Departments
- FY2015 Budget – Revenues by Sport
- FY2015 Budget – Expenses by Type
- FY2015 Budget – Breakdown by Programs and Departments

Campus MOUS

- MOU – EMU Construction Surge Use of McArthur Court
- MOU – Transitional Use of McArthur Court
- MOU – McArthur Court Transitional Utilities Cost Sharing
- MOU – Operating Expenses on North Side Parking Lot
- MOU – Lottery Funds
- MOU – Debt Service of Purchase of Land for New Arena
- MOU – Shared Use of Facilities with Dept. of Physical Activity and Recreational Services
- MOU – Licensing
- MOU – Bowerman Building
- MOU - PK Park Financing

Payments to Campus

- Scholarship Analysis
- Services, Scholarships and Assessments

Comparative Data

- OUS Institutions – Athletic Department Institutional Support and Student Fees
- Public Football Bowl Subdivision Institutions – Student Fees
- Public Football Bowl Subdivision Institutions – University Support
- Public Football Bowl Subdivision Institutions – Student Fees and University Support
- Division I FBS Schools – Revenue Analysis
- 2014 Athletic Department Financial Overview
- 2012 UO Athletics Economic Impact Study

University of Oregon Department of Athletics
Revenue Summary
Projected FY15 Revenues

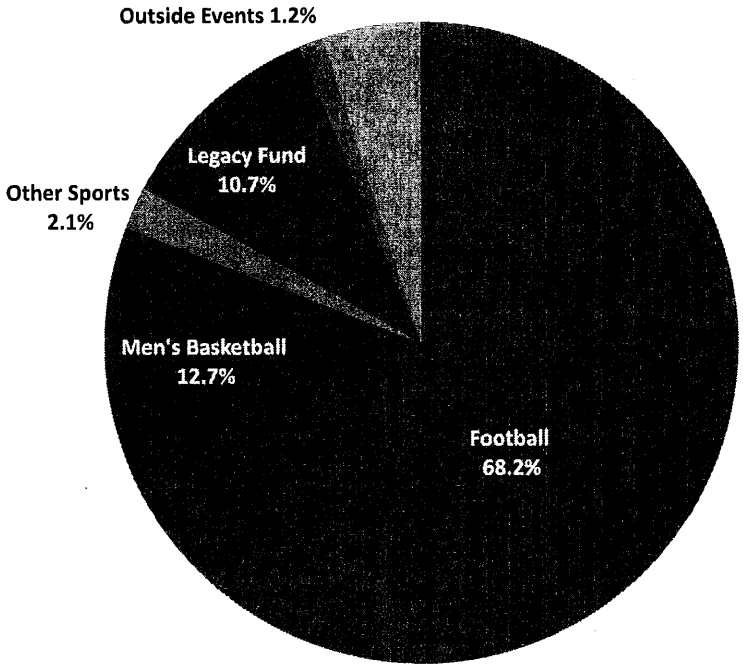
CATEGORY		BUDGET
Men's Sports - Ticket Sales and Game Guarantees		
Football	22,600,000	
Basketball	2,900,000	
Baseball	360,000	
Golf	-	
Tennis	-	
Track & Field	70,000	
Total Men's Sports - Ticket Sales and Game Guarantees		25,930,000
Women's Sports - Ticket Sales and Game Guarantees		
Basketball	135,000	
Golf	-	
Lacrosse	2,500	
Soccer	12,500	
Softball	10,000	
Tennis	-	
Track & Field	70,000	
Volleyball	75,000	
Acrobatics & Tumbling	5,000	
Total Women's Sports - Ticket Sales and Game Guarantees		310,000
Total Ticket Sales and Game Guarantees		26,240,000
Other Funding Sources		
DAF Gifts/Contributions		28,221,503
NCAA/PAC 12		22,634,813
Broadcast, Sponsorships and Royalties		8,175,000
Food and Beverage/Concessions		4,763,000
Ticket-Related Fees		3,607,000
Miscellaneous Revenue		1,085,000
Incidental Fees		1,766,552
Lottery Proceeds		440,000
Rental Income		495,000
Lease Income		482,500
Interest Income		150,000
Parking		290,000
Total Other Funding Sources		72,110,368
TOTAL ATHLETICS REVENUES		98,350,368

University of Oregon Department of Athletics
Expense Summary
Projected FY15 Expenses

CATEGORY		BUDGET
Men's Sports - Operations		
Football	16,666,545	
Basketball	5,847,930	
Baseball	2,314,399	
Golf	639,751	
Tennis	555,457	
Track	1,895,281	
Total Men's Operating Expenses		27,919,363
Women's Sports		
Basketball	2,558,670	
Acrobatics & Tumbling	873,096	
Golf	632,224	
Lacrosse	1,188,322	
Soccer	1,192,723	
Softball	1,415,621	
Tennis	657,010	
Track & Field	2,115,113	
Volleyball & Sand Volleyball	1,403,153	
Total Women's Operating Expenses		12,035,932
Administrative Expenses		
Administration (Includes Debt Service)	29,202,278	
Athletic Communications	821,508	
Business Office	557,172	
Human Resources	249,359	
Information Technology	504,960	
Compliance	742,730	
Student-Athlete Development	168,802	
Student-Athlete Nutrition	417,434	
Food and Beverage/Concessions	2,925,486	
Event Management	529,367	
Facilities/Maintenance	8,584,520	
Treatment Center	2,669,762	
Marketing/Rally/Band	2,035,390	
Video Services	432,238	
Equipment Room	531,169	
Fundraising/DAF/Major Gifts	2,564,925	
Ticket Office	1,778,164	
Strength & Conditioning	715,084	
Special Events	438,900	
Assessment	2,525,825	
Total Admin Expenses		58,395,073
TOTAL EXPENSES		98,350,368

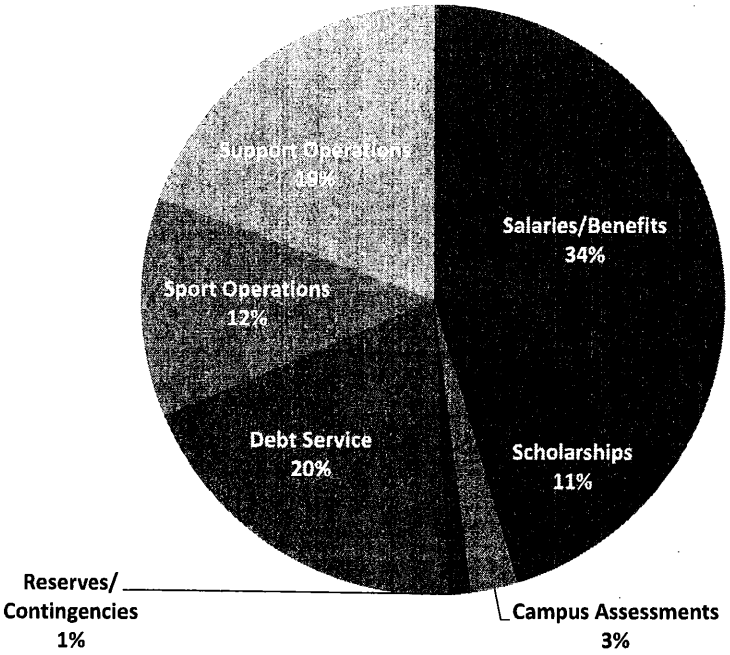
FY2015: Total Revenue = $98.4M

Revenues By Sport



FY2015: Total Expenses = $98.4M

EXPENSES BY TYPE



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ATHLETICS DEPARTMENT OVERVIEW

FY14 REVENUE OVERVIEW

Revenues By Category	FY14	% of Budget	Δ From FY13	% Change
Gifts/Donations	29,907,000	32.2%	(1,093,000)	-3.5%
Ticket Sales	25,606,000	27.5%	456,500	1.8%
PAC 12/NCAA	18,756,796	20.2%	328,246	1.8%
Sponsorship, Royalties	6,621,600	7.1%	925,600	16.3%
Food & Beverage	4,359,000	4.7%	(342,975)	-7.3%
Ticket-Related Fees	3,240,000	3.5%	(461,423)	-12.5%
Incidental Fees	1,715,099	1.8%	191,099	12.5%
Miscellaneous	1,088,000	1.2%	(302,000)	-21.7%
Rentals	535,000	0.6%	189,000	54.6%
Guarantees	415,000	0.4%	405,000	4050.0%
Special Events	395,000	0.4%	(81,613)	-17.1%
Parking	274,000	0.3%	(175,000)	-39.0%
Interest Income	100,000	0.1%	25,000	33.3%
Lottery	0	0.0%	(918,207)	-100.0%
Total	**93,012,495**	**100.0%**	**(853,772)**	**-0.9%**

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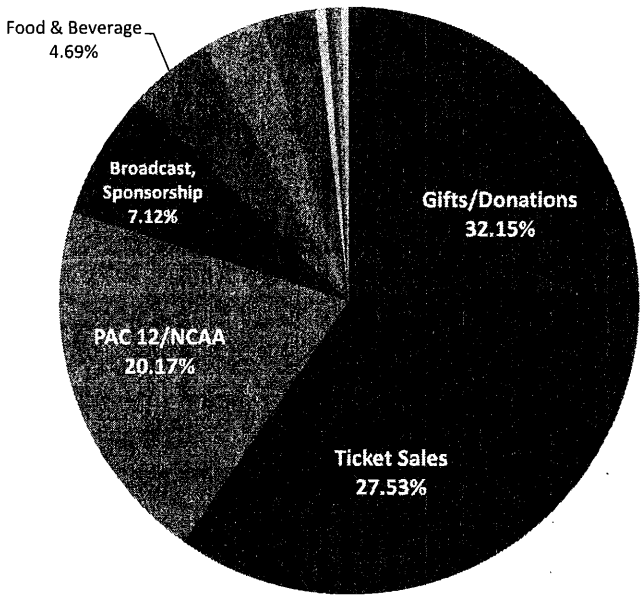
ATHLETICS DEPARTMENT OVERVIEW

FY2014: Total Revenue = $93M
Revenues By Type



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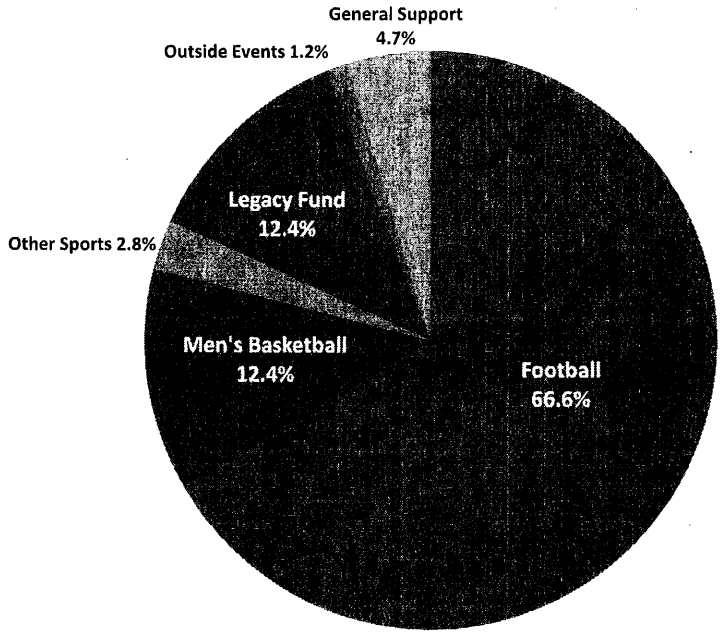
ATHLETICS DEPARTMENT OVERVIEW

FY2014: Total Revenue = $93M

REVENUES BY SPORT/AREA



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ATHLETICS DEPARTMENT OVERVIEW

FY14 EXPENSE OVERVIEW

EXPENSE BY TYPE	FY14	% OF BUDGET	Δ FROM FY13	% CHANGE
Salaries/Benefits	32,429,120	34.9%	(8,294)	0.0%
Debt Service	19,126,984	20.6%	(1,609)	0.0%
Scholarships	10,406,200	11.2%	505,776	5.1%
Support Operations	10,034,607	10.8%	(875,839)	-8.0%
Sport Operations	8,674,947	9.3%	441,443	5.4%
Facilities/Event Operations	7,427,192	8.0%	233,035	3.2%
Campus Assessments	2,289,793	2.5%	311,239	15.7%
Game Guarantees	1,721,540	1.9%	(1,510,060)	-46.7%
Reserve/Contingencies	902,112	1.0%	50,537	5.9%
Total Expenses	**93,012,495**	**100.0%**	**(853,772)**	**-0.9%**

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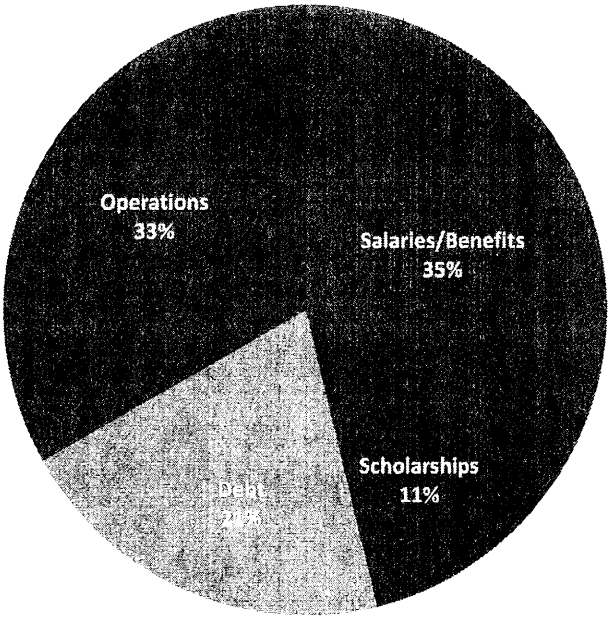
ATHLETICS DEPARTMENT OVERVIEW

FY2014: Total Expenses = $93M

Expenses By Type



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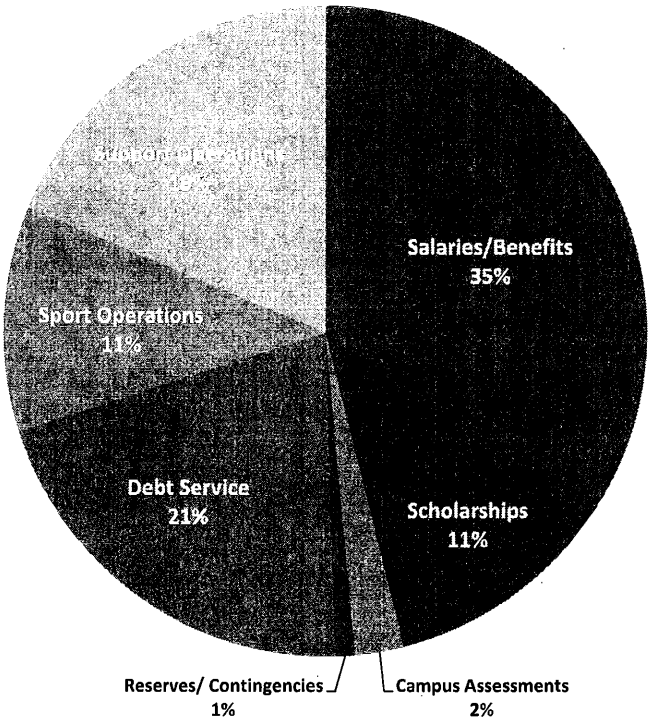
ATHLETICS DEPARTMENT OVERVIEW

FY2014: Total Expenses = $93.M
Expenses By Area



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ATHLETICS DEPARTMENT OVERVIEW

Pac-12 Institutional Support/Allocated Funding (1 of 2)

Direct Institutional Support (Millions)						
Rank	School	2008-09	2009-10	2010-11	2011-12	Total
1	University of Colorado	$5.59	$5.50	$13.74	$14.16	**$38.99**
2	Arizona State University	$7.31	$9.00	$9.32	$8.89	**$34.52**
3	University of California, Berkeley	$8.89	$9.95	$8.24	$7.07	**$34.15**
4	Oregon State University	$3.61	$3.75	$9.05	$10.50	**$26.91**
5	Washington State University	$5.88	$5.36	$7.67	$6.05	**$24.96**
6	University of Arizona	$4.72	$5.70	$6.39	$6.19	**$23.00**
7	University of Utah	$3.98	$4.36	$3.96	$3.96	**$16.26**
8	University of Washington	$1.99	$2.18	$2.45	$3.06	**$9.68**
9	University of California, Los Angeles	$0.21	$0.06	$0.06	$0.06	**$0.39**
10	**University of Oregon**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**

Student Fees (Millions)						
Rank	School	2008-09	2009-10	2010-11	2011-12	Total
1	University of Utah	$3.71	$4.16	$5.41	$6.01	**$19.29**
2	University of California, Los Angeles	$2.49	$2.75	$2.52	$2.71	**$10.47**
3	University of California, Berkeley	$3.18	$2.14	$2.25	$2.44	**$10.01**
4	Oregon State University	$2.11	$2.14	$2.27	$2.44	**$8.96**
5	Washington State University	$1.87	$1.86	$1.60	$1.12	**$6.45**
6	University of Colorado	$1.55	$1.57	$1.56	$1.55	**$6.23**
7	**University of Oregon (3)**	**$0.00**	**$1.54**	**$1.46**	**$1.52**	**$4.52**
8	Arizona State University	$0.00	$0.00	$0.00	$0.00	**$0.00**
9	University of Washington	$0.00	$0.00	$0.00	$0.00	**$0.00**
10	University of Arizona	$0.00	$0.00	$0.00	$0.00	**$0.00**

OREGON

ATHLETICS DEPARTMENT OVERVIEW

Pac-12 Institutional Support/Allocated Funding (2 of 2)

Direct State or Other Governmental Support (Millions)						
Rank	School	2008-09	2009-10	2010-11	2011-12	Total
1	**University of Oregon (4)**	**$1.39**	**$1.14**	**$0.96**	**$0.95**	**$4.44**
2	Oregon State University	$1.34	$1.09	$0.93	$0.92	$4.28
3	Arizona State University	$0.00	$0.00	$0.00	$0.00	$0.00
4	University of Washington	$0.00	$0.00	$0.00	$0.00	$0.00
5	University of Utah	$0.00	$0.00	$0.00	$0.00	$0.00
6	Washington State University	$0.00	$0.00	$0.00	$0.00	$0.00
7	University of Arizona	$0.00	$0.00	$0.00	$0.00	$0.00
8	University of California, Los Angeles	$0.00	$0.00	$0.00	$0.00	$0.00
9	University of Colorado	$0.00	$0.00	$0.00	$0.00	$0.00
10	University of California, Berkeley	$0.00	$0.00	$0.00	$0.00	$0.00
Total Allocated Funding To Athletics (Millions)						
Rank	School	2008-09	2009-10	2010-11	2011-12	Total
1	University of Colorado	$7.14	$7.07	$15.30	$15.71	$45.22
2	University of California, Berkeley	$12.07	$12.09	$10.49	$9.51	$44.16
3	Oregon State University	$7.06	$6.98	$12.25	$13.86	$40.15
4	University of Utah	$7.69	$8.52	$9.37	$9.97	$35.55
5	Arizona State University	$7.31	$9.00	$9.32	$8.89	$34.52
6	Washington State University	$7.75	$7.22	$9.27	$7.17	$31.41
7	University of Arizona	$4.72	$5.70	$6.39	$6.19	$23.00
8	University of California, Los Angeles	$2.70	$2.81	$2.58	$2.77	$10.86
9	University of Washington	$1.99	$2.18	$2.45	$3.06	$9.68
10	**University of Oregon**	**$1.39**	**$2.68**	**$2.42**	**$2.47**	**$8.96**

Notes:

1. The information above was compiled from required annual NCAA EADA submissions.
2. Information for Stanford and University of Southern California is not available.
3. Student fees at University of Oregon are negotiated between Athletics and ASUO for the student ticket allotment at Autzen Stadium and Matt Knight Arena. The student fee revenue received by UO Athletics represents approximately 50% of the face value of the tickets provided to the students.
4. UO Athletics pays 45% of all State/Governmental Support (Lottery Funds) received back to University.
5. UO Athletics currently pays approximately $2M per year in overhead assessments and an additional $1M in gift assessments which are used towards funding the UO's central development operations.
6. **Allocated funding includes all funding which is not generated directly by the Department of Athletics including student fees, institutional support, and state/government support.**

OREGON

ATHLETICS DEPARTMENT OVERVIEW

OUS SYSTEM INSTITUTIONAL SUPPORT

OUS Institution	Direct Institutional Support	Direct Institutional Support To Total Athletics Expenses	Student Incidental Fee Allocation To Total Athletic Expenses	Combined Direct Institutional Support AND Student Incidental Fee Allocation
WOU	$2,466,786	54%	23%	77%
EOU	$1,183,336	52%	24%	77%
PSU	$4,559,507	41%	30%	70%
SOU	$402,440	48%	16%	64%
OIT	$832,752	39%	17%	56%
OSU	$9,059,123	19%	5%	24%
UO	$0	0%	2%	2%

OUS Board Report (FY2011)
Source: http://www.goducks.com/fls/500/pages/athlfin/OUS-Institutions-AD-Support-Student-Fees.pdf?DB_OEM_ID=500

Analysis of Administrative Unit Growth

General Fund Perm & Temp Budgets*	FY10	FY11	FY12	FY13	FY14	YTD FY15	CAGR	Notes
Office of Board Secretary	$ -	$ -	$ -	$ -	$ 172,912	$ 438,685	n/a	New Function - Governance Transition
Office of University Auditor	$ -	$ -	$ -	$ -	$ 37,950	$ 596,247	n/a	New Function - Governance Transition
Parking and Transportation	$ -	$ -	$ -	$ 106,185	$ 108,773	$ 114,225	n/a	Added Accessibility Shuttle
Enterprise Risk Services	$ 1,247,085	$ 1,462,483	$ 1,662,420	$ 2,469,521	$ 2,349,452	$ 2,605,675	15.9%	Funded Emergency Management operation. Invested in lab and fire safety. Additional Insurance functions - Risk Management.
Undergraduate Studies	$ 2,815,654	$ 3,264,291	$ 4,261,157	$ 4,563,962	$ 5,150,552	$ 5,585,833	14.7%	Added accessible education support and undergraduate advising and tutoring. Support for Academic Commons.
VP Student Life Administration	$ 1,472,828	$ 1,785,513	$ 2,052,028	$ 2,565,665	$ 2,918,328	$ 2,885,744	14.4%	Enhanced support for research and assessment, increased capacity for major student events. Increased outreach services for students and parents.
Research	$ 2,517,288	$ 2,210,455	$ 2,402,563	$ 2,646,601	$ 4,633,418	$ 4,551,966	12.6%	Funds for Faculty Start Up packages.
Purchasing & Contracting Services	$ 672,840	$ 928,408	$ 883,712	$ 972,948	$ 1,012,093	$ 1,155,848	11.4%	Added staff to meet increased contracting/procurement activity. Governance change functions added.
Career Center	$ 748,988	$ 916,748	$ 1,209,032	$ 1,270,002	$ 1,288,463	$ 1,285,631	11.4%	Student incidental fee replacement.
Affirmative Action	$ 461,465	$ 419,256	$ 520,789	$ 649,601	$ 768,158	$ 757,911	10.4%	Added Title IX investigators
Campus Operations	$ 10,774,734	$ 13,697,879	$ 15,117,771	$ 15,952,377	$ 16,658,365	$ 17,473,613	10.2%	Added funding for custodians, maintenance and repair due to campus growth. Deferred maintenance funds.
International Affairs	$ 1,755,184	$ 2,025,040	$ 2,411,215	$ 2,485,973	$ 2,710,038	$ 2,835,592	10.1%	Created Global Studies Institute to coordinate campus international research and outreach. Added additional international student support services.
Human Resources	$ 2,793,153	$ 2,996,602	$ 3,239,986	$ 3,278,236	$ 3,587,891	$ 4,488,039	9.9%	Significant reorg. Added faculty and international recruitment, policy development, employee and labor relations support.
Dean of Students & AVP Stdnt Affrs	$ 946,422	$ 1,130,148	$ 1,351,049	$ 1,389,016	$ 1,452,795	$ 1,506,521	9.7%	Enhanced sexual violence, subtance abuse and student conduct services.
President Administrative Operations	$ 1,704,095	$ 1,583,960	$ 1,624,480	$ 2,056,192	$ 2,063,001	$ 2,634,841	9.1%	Added Ombuds Office, Tribal liaison, and Public Records Office.
General Counsel	$ 1,155,290	$ 1,233,386	$ 1,227,440	$ 2,833,332	$ 2,197,205	$ 1,775,167	9.0%	Added attorneys, increased international commitments. Funding dependent on litigation activity.
University Advancement	$ 11,142,210	$ 12,402,910	$ 14,832,709	$ 16,037,402	$ 15,683,543	$ 16,677,397	8.4%	Added campaign fundraisers, donor relations capacity.
Enrollment Management	$ 8,182,814	$ 9,180,431	$ 10,171,078	$ 11,561,418	$ 11,946,104	$ 12,210,270	8.3%	Enhanced regional recruitment staff, and student orientation programs. Added financial aid compliance services.

General Fund Perm & Temp Budgets*	FY10	FY11	FY12	FY13	FY14	YTD FY15	CAGR	Notes
VP for Equity & Inclusion	$ 1,875,154	$ 1,779,589	$ 2,121,447	$ 2,462,989	$ 2,886,310	$ 2,787,452	8.3%	Initiative for faculty diversity - recruitment and retention. Increased support for student retention and success.
Information Services	$ 7,960,425	$ 9,044,971	$ 9,794,325	$ 9,310,946	$ 11,217,159	$ 11,605,180	7.8%	Data Warehouse, Cognos, assorted software and hardware enhancements.
Police Department	$ 3,157,341	$ 3,559,709	$ 4,238,733	$ 3,939,450	$ 4,306,875	$ 4,514,320	7.4%	Improved dispatch capabilities, CERC upgrades, added safety and patrol staff.
Printing & Mailing Services	$ 250,000	$ 252,884	$ 284,803	$ 285,260	$ 337,838	$ 352,006	7.1%	Fully fund campus mail operation, serve off campus locations.
Academic Affairs	$ 4,674,527	$ 4,632,102	$ 4,670,885	$ 5,101,778	$ 5,905,322	$ 6,186,220	5.8%	Support for Dual Career and Partners, and Courseleaf programs. Created support for faculty/labor services. Increased development capacity for OBF and MNCH.
Campus Planning, Design & Constr	$ 938,389	$ 980,124	$ 1,389,156	$ 1,122,685	$ 1,104,450	$ 1,223,772	5.5%	Added project mgmt. staff to meet increased activity, and property support staff to manage real estate activity.
Institutional Research	$ 500,344	$ 549,974	$ 711,038	$ 553,374	$ 488,822	$ 639,110	5.0%	
UO Portland	$ 911,723	$ 1,175,328	$ 1,120,001	$ 1,125,912	$ 1,104,809	$ 1,146,280	4.7%	
Student Union, EMU	$ 436,110	$ 334,142	$ 385,993	$ 461,795	$ 525,944	$ 536,205	4.2%	
VP Fin & Admin Operations	$ 1,249,771	$ 2,413,496	$ 792,327	$ 1,394,800	$ 2,432,001	$ 1,526,519	4.1%	
Library	$ 18,156,456	$ 17,910,394	$ 18,602,022	$ 19,961,338	$ 21,046,432	$ 21,849,505	3.8%	
Business Affairs Office	$ 4,837,841	$ 3,542,953	$ 4,952,953	$ 5,158,388	$ 4,878,571	$ 5,754,037	3.5%	
Physical Education and Recreation	$ 451,059	$ 491,671	$ 533,104	$ 439,961	$ 450,711	$ 517,150	2.8%	
Graduate School	$ 2,051,186	$ 1,275,828	$ 1,345,635	$ 1,032,703	$ 2,245,376	$ 2,234,970	1.7%	
Budget and Finance Division	$ 208,117	$ 515,242	$ 170,508	$ 224,817	$ 224,817	$ 224,817	1.6%	
Budget and Resource Planning	$ 761,681	$ 663,006	$ 706,621	$ 829,242	$ 769,472	$ 812,651	1.3%	
Vice Provost for Budget & Planning	$ 198,852	$ 202,354	$ 287,439	$ 204,559	$ 295,462	$ 205,689	0.7%	
Senior VP and Provost Operations	$ 4,025,796	$ 4,326,984	$ 3,405,397	$ 3,324,914	$ 3,452,409	$ 3,908,761	-0.6%	
VPSL Holden Center	$ 424,460	$ 361,349	$ 323,995	$ 416,332	$ 370,287	$ 381,009	-2.1%	
Counseling & Testing Center	$ 444,319	$ 523,336	$ 361,607	$ 361,119	$ 295,230	$ 307,039	-7.1%	

*Does not include carry-forward.

UNIVERSITY OF OREGON

Sponsored Projects Services

Annual Report - Fiscal Year 2014

07/01/2013 – 06/30/2014

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Executive Summary

Proposals

In FY14, 1070 proposals were submitted (a 28% increase from the 833 submitted in FY13) requesting a total of $156.2M in first-year funding (a 16.3% increase over the dollar amount of funding requested in FY13). Of the 1070 proposals, 73.5% of the submissions were for new funding for the University. Of the amount requested, Federal proposals make up 87.0% either directly or via flow-through funding.

Awards

The University of Oregon (UO) was awarded $110.3M from external funding sources in grants, contracts and other competitive awards for the fiscal year 2013-14 (FY14), a 13% increase compared to FY13 ($97.6M). This comprised 631 awards received by 264 Principal Investigators (PIs).Direct federal awards in support of UO sponsored activities totaled $73.7M and the addition of federal flow-through awards brought the total federal award support to $97.3M, 88.3% of the total funding awarded in FY14. Federal flow-through dollars are those funds allocated to UO by other entities, such as other universities, non-profit organizations, and state and local governmental agencies.

Expenditures

Expenditures on approximately 1121 active grants and contracts during FY14 totaled $109.9M, including both direct costs and facilities and administration cost expenditures. FY14 sponsored expenditures decreased by 7% compared to FY13. Expenditure totals cannot be directly compared to award totals for the same fiscal year, because grant periods do not correspond strictly to our fiscal year. Organized Research accounted for $77.2M (70%) of the total sponsored expenditures in FY14, while Sponsored Instruction and Other Sponsored activities accounted for the remainder.

Facilities and Administrative Costs

Revenue from the federal government and other agencies to recover already expended university Facilities and Administrative (F&A) costs totaled $20.4M in FY14. Although the federally negotiated F&A rate budgeted for on-campus organized research activities increased to 45% (42% FY12), some activities carry a lower F&A rate and some agencies do not allow the federally negotiated rate to be charged to recover the revenue against already expended university costs. The effective F&A recovery rate was 22.8% an increase compared to FY13 (18.6%).

F&A costs recovered in FY14, together with some ICC fund reserves, were allocated for FY15 expenditures in many areas. These allocations yielded the following distribution:

- Research Support* 31.0%
- Central Research Administration 26.7%
- Unit administration (formulaic return based on sponsored activity) 20.1%
- Utilities 13.0%
- Libraries 2.5%
- Central Technical Services 1.1%
- Core Research Facilities 5.6%

**Faculty Support includes capital construction expenditures, start-up costs, retention costs, core research facilities, support for the library and support of programs and activities related to research, scholarship and creative inquiry.*

Proposal Submissions
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Requested Funding Total for Submitted Proposals: **$156,212,652**

Count of Submitted Proposals: **1070**

Figure 1: Requested Funding by Proposal Submission Type

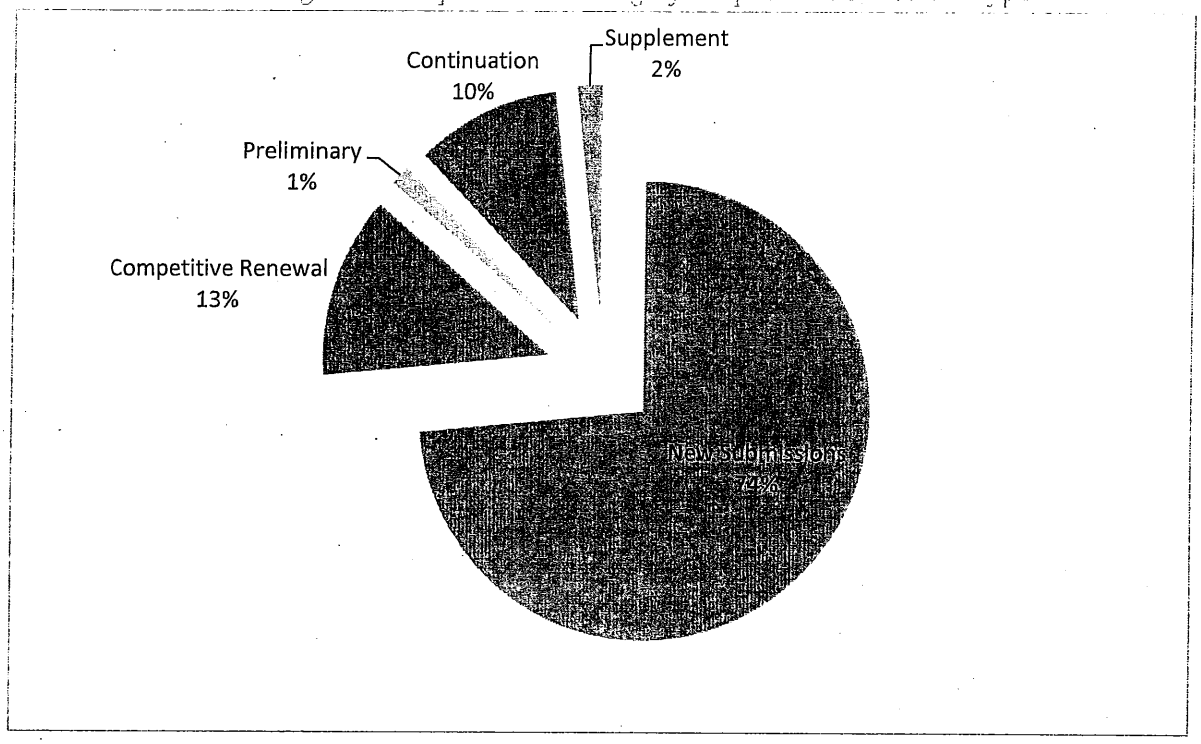

Figure 1 specifies how FY14 requested funding breaks down by Proposal Submission Type. 74% of the FY14 funding requested was in the form of New Submissions.

Proposal Submissions
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Figure 2: Proposal Submission Count by Sponsor Type

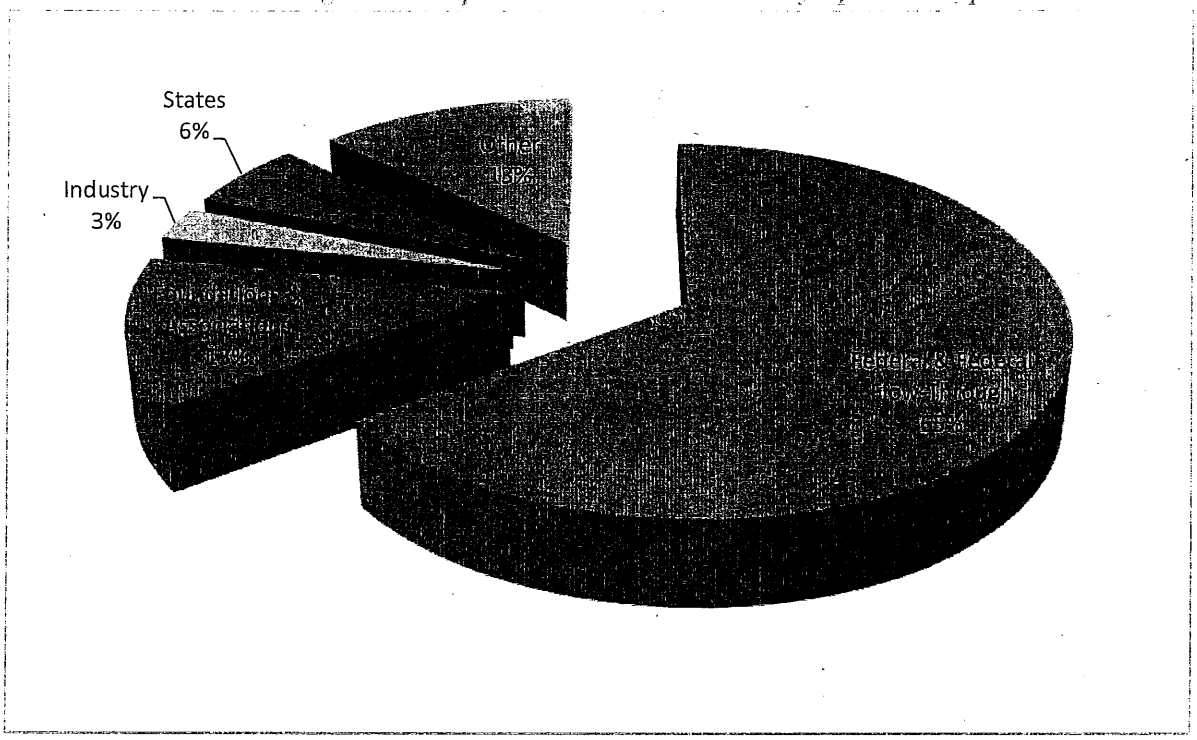

Figure 2 (above) illustrates the percentage by number of proposals submitted to each Sponsor Type. A majority (65%) of proposals were submitted to Federal agencies.

Proposal Submissions
University of Oregon
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Figure 3: Proposal Submission Funding Requests by Sponsor Type

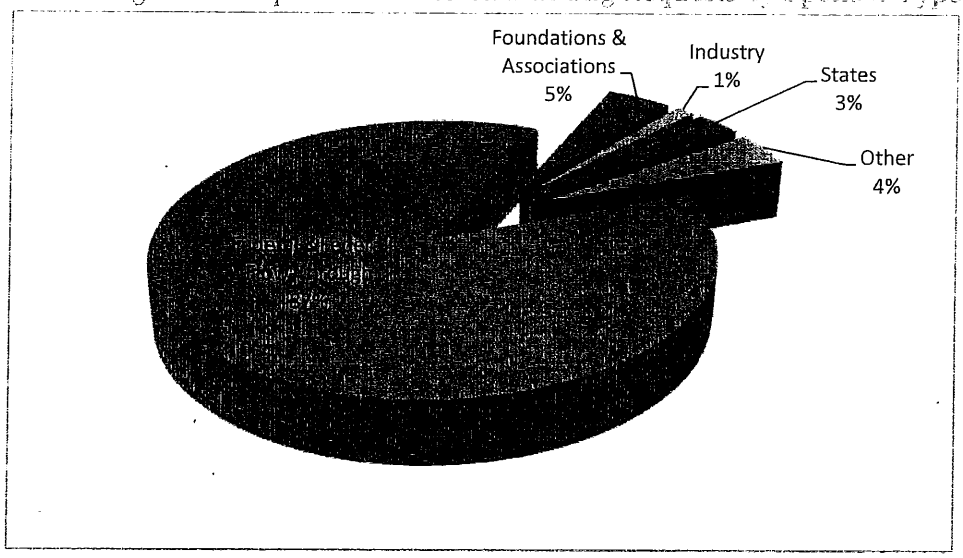
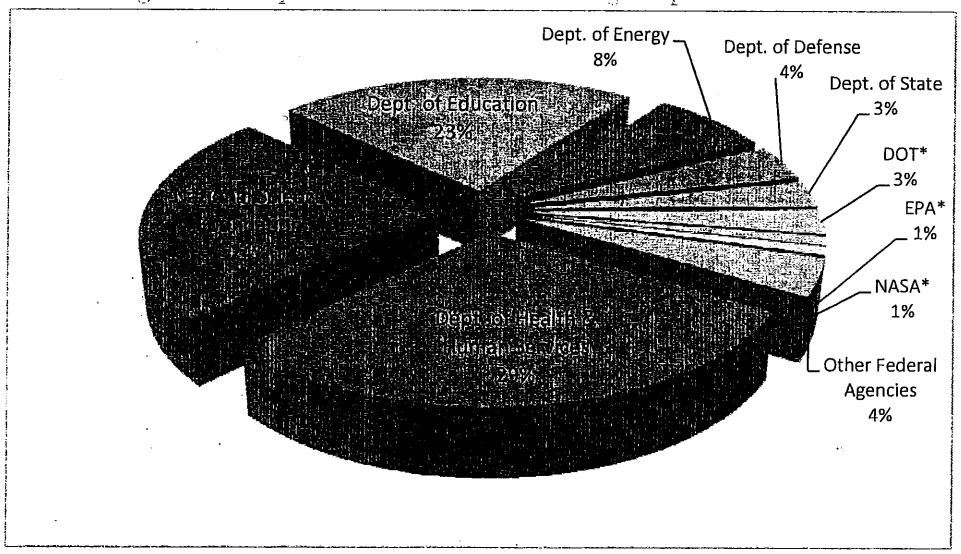


Figure 3 (above) outlines the proposal funding requests by Sponsor type and Figure 4 (below) provides additional detail on Federal and Federal Flow-Through funding requests by Federal Agency.

Figure 4: Proposal Submission Funding Requests - Federal Detail



Note: For multi year submissions, only the funding requested for the first year of support is included in the totals presented in this analysis

**(DOT: Department of Transportation, EPA: Environmental Protection Agency, NASA: National Aeronautics and Space Administration)*

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Figure 5: All Proposal Submissions Across Fiscal Years

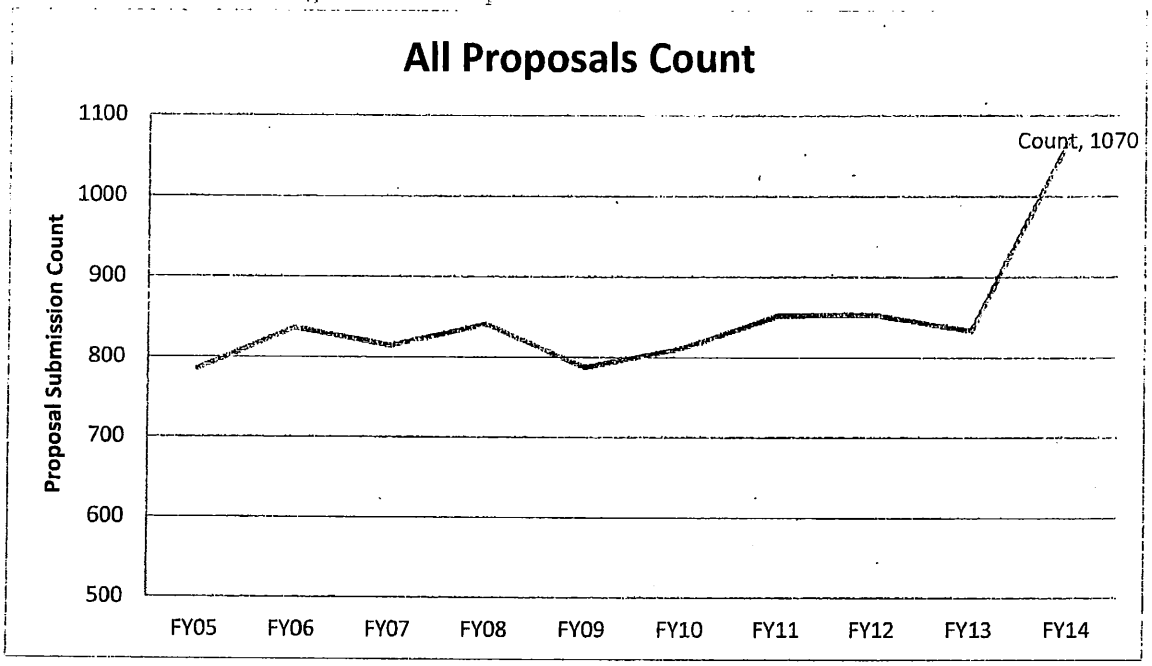
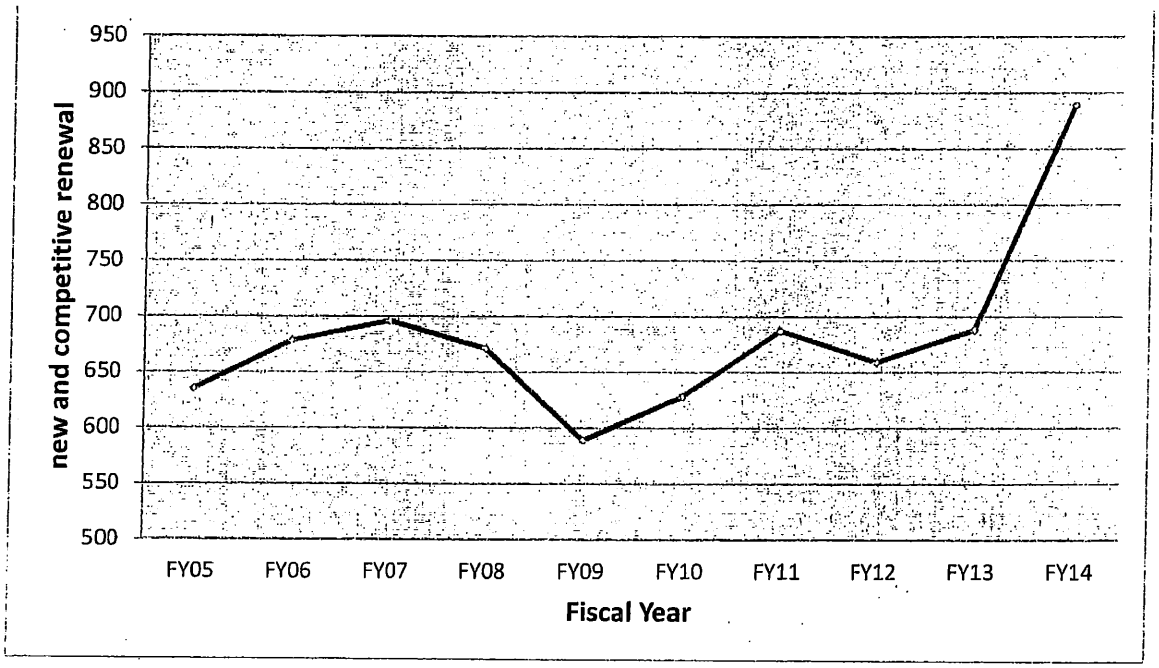


Figure 5a: New and Competitive Proposal Submissions Across Fiscal Years



Figures 5 and 5a provide a multi year summary of the number proposal submissions by submitting unit. Figure 5 is all proposals. Figure 5a is only new and competitive.

Awards Received
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Total FY14 Funding Awarded: **$110,281,412**

Figure 6: Total Funds Awarded by Sponsor Type

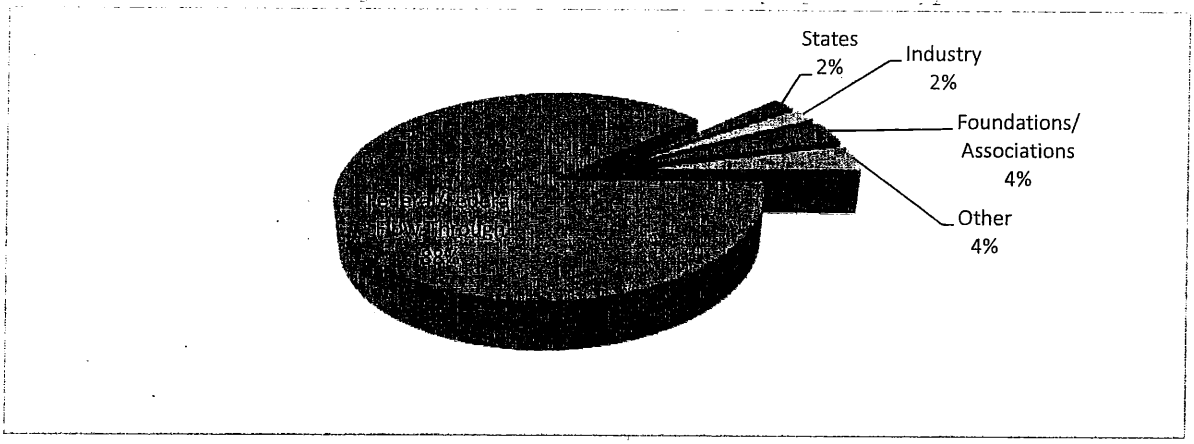

Figure 6 (above) details total funds awarded to UO in FY14 by Sponsor Type. 67% of the FY14 funds awarded came from Federal agencies, and flow-through Federal funds accounted for an additional 21% of the FY14 total.

Figure 7: Federal Funding Awarded - Detail

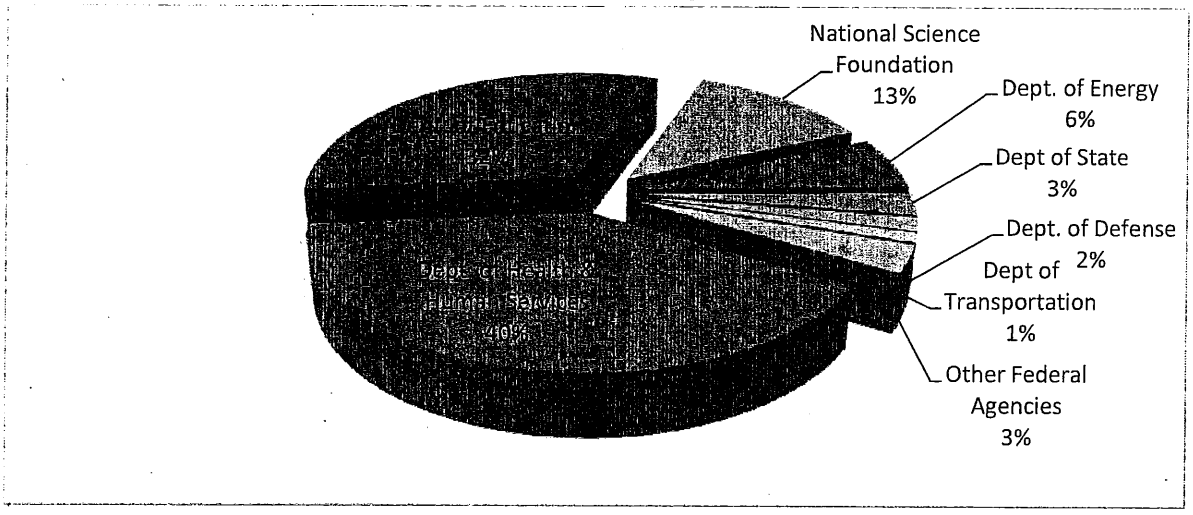

Figure 7 (above) illustrates the detailed breakdown of Federal funding, including Federal flow-through funds. The U.S. Department of Education (32%), U.S. Department of Health and Human Services (40%), and the National Science Foundation (13%) were the three leading Federal funding agencies in FY14.

Awards Received
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Table 1: Total Funds Awarded By Year by Sponsor Type

Fiscal Year	Total Funding Received	Federal/ Flow-Through	State	Industry	Foundation/ Association	Other
FY05	$ 83,796,740	77,140,143	1,625,880	1,067,209	2,433,123	1,530,385
FY06	$ 96,545,311	83,056,260	2,722,944	1,298,588	6,446,828	3,020,691
FY07	$ 85,293,657	77,689,063	1,561,807	746,644	2,668,878	2,627,265
FY08	$ 115,285,648	101,060,427	3,344,680	902,609	5,474,905	4,503,027
FY09	$ 100,516,110	87,968,252	2,254,021	808,177	6,100,713	3,384,947
FY10	$ 135,588,604	125,382,063	2,526,126	645,658	4,532,876	2,501,881
FY11	$ 110,161,835	98,476,259	1,294,247	789,017	7,038,469	2,563,844
FY12	$ 110,631,365	96,985,189	1,916,272	4,025,266	5,030,442	2,674,195
FY13	$ 97,622,652	85,673,458	1,086,752	1,803,868	3,726,513	5,332,061
FY14	$ 110,281,412	97,347,525	2,299,615	2,208,409	4,023,606	4,412,256

Figure 8: Perspective of Total Sponsored Funding Awarded by Sponsor Type

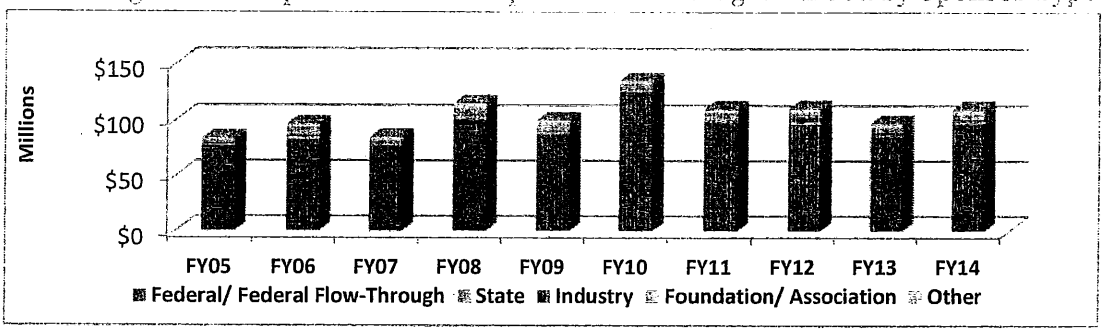

Figure 9: Perspective of Total Sponsored Funding Awarded (ARRA Detail)

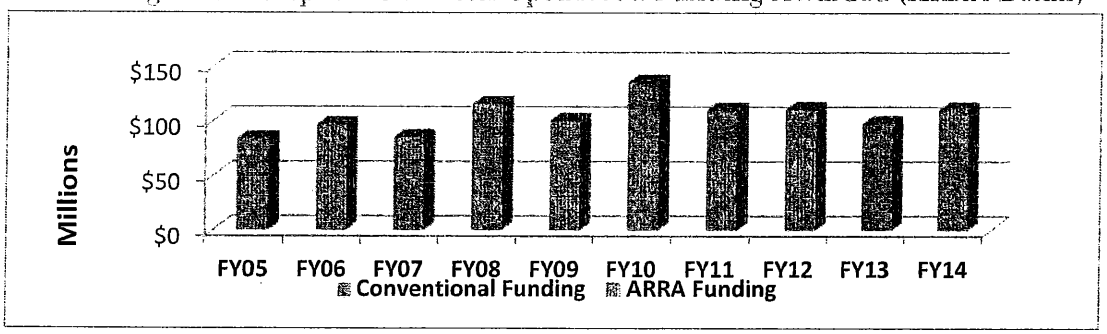

Table 1 (top) and *Figure 8* (middle) provide a multi year summary of sponsored support awarded to UO by Sponsor Type. *Figure 9* (above) illustrates the multi year summary, highlighting the impact of ARRA funding on awarded funding.

Awards Received

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Figure 10: Total Awards Received By Year by Activity Type

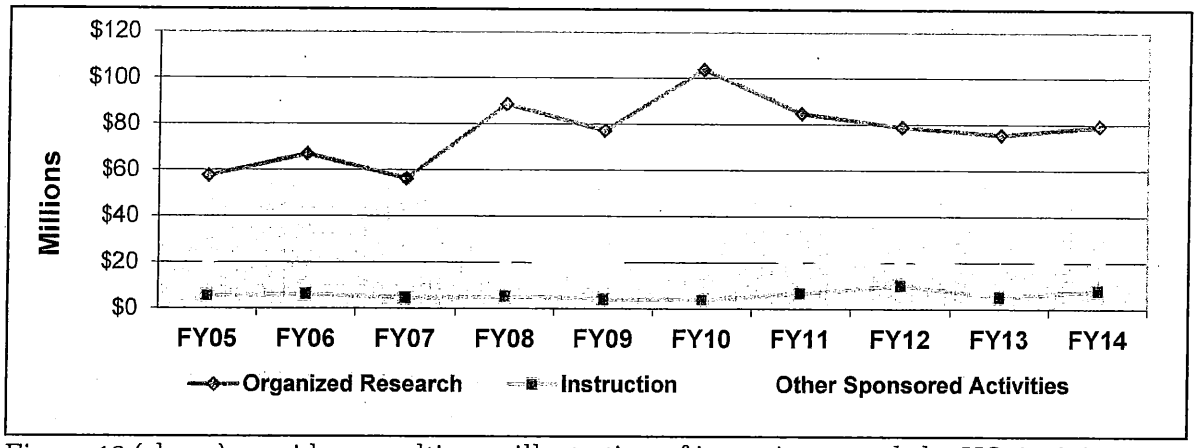

Figure 10 (above) provides a multi year illustration of incoming awards by UO Activity Type: Research, Instruction, and Other Sponsored Activities.

Figure 11: Sponsored Awards Received by Activity Type

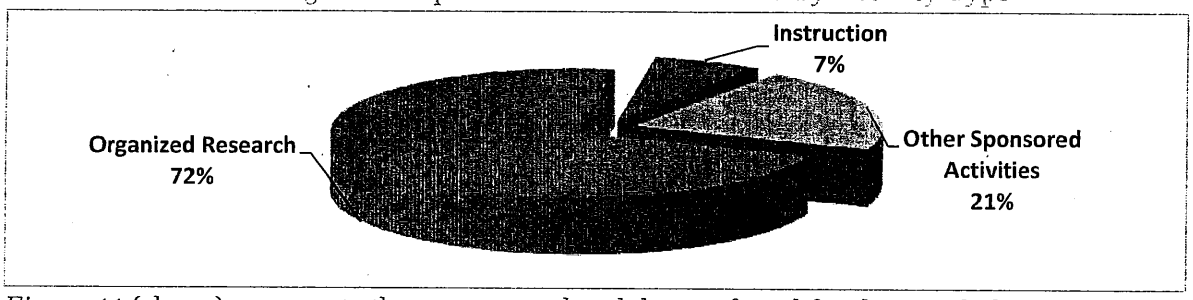

Figure 11 (above) represents the percentage breakdown of total funds awarded in FY14 by Activity Type.

Figure 12: Sponsored Support Activities by Activity Type

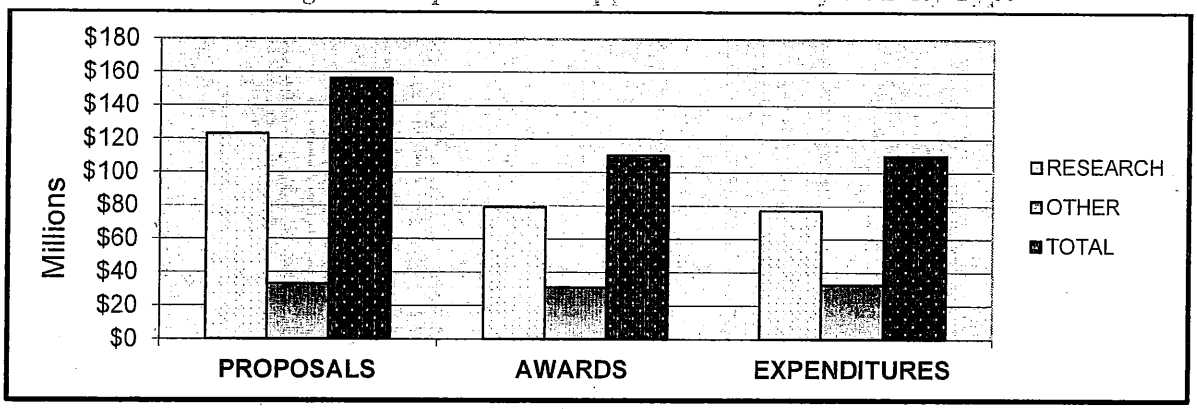

Figure 12 (above) illustrates FY14 proposals, awards, and expenditures by Activity Type (Research vs. Other Activities).

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Figure 13: Proposals Requested to Funding Awarded Across Fiscal Years

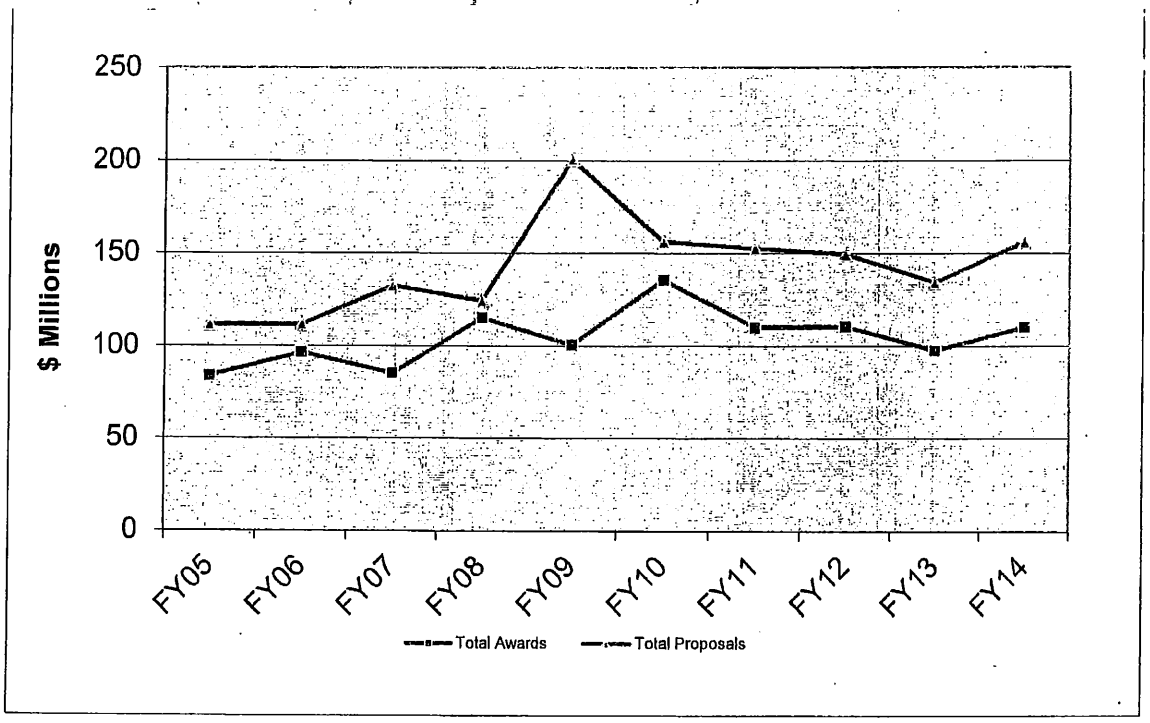

Figure 13 provides a ten year illustration of the fluctuation in awards granted versus proposals submitted.

Awards Received

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Figure 14: FY14 Awards Received by PI's Home College

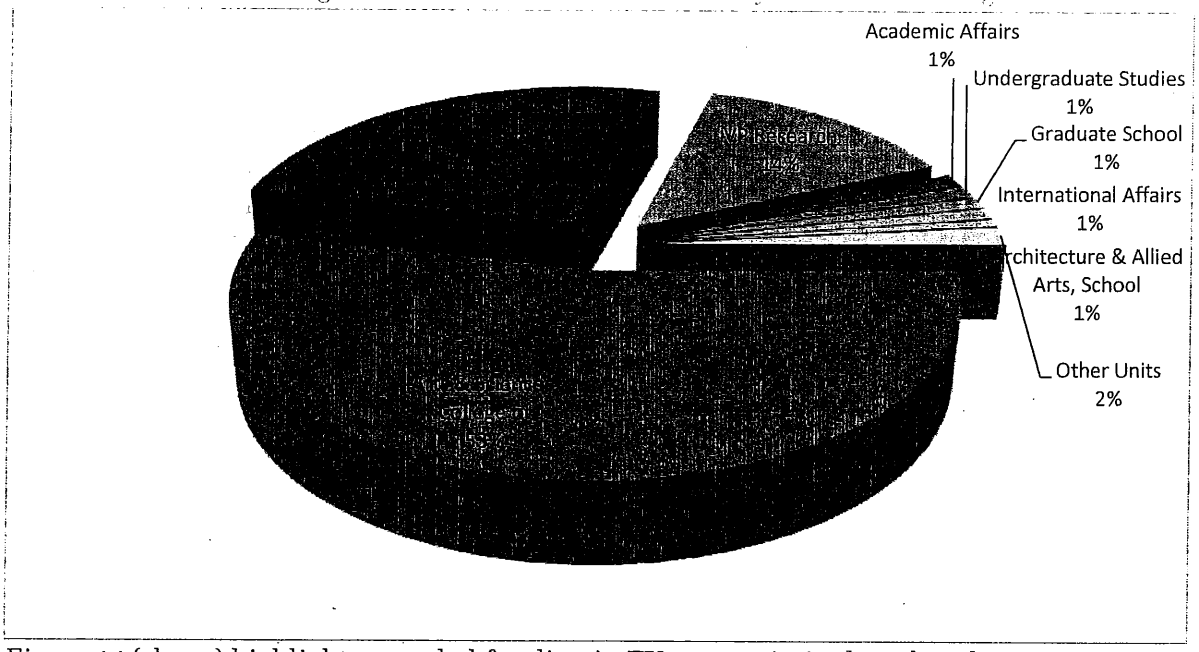

Figure 14 (above) highlights awarded funding in FY14, a majority based in the UO's submitting colleges and schools.

Table 2: Awards Received by PI Home Organization

Architecture & Allied Arts, School	
AAA Architecture & Interior Arch	74,350.00
AAA Arts & Administration	3,000.00
AAA Historic Preservation	16,500.00
AAA Landscape Architecture	266,045.00
AAA Planning, Public Policy and Mgt	320,466.78
AAA Product Design	34,935.00
Total	705,340.78
Arts & Sciences, College of	
CAS AEI American English Institute	3,004,380.00
CAS Anthropology	382,767.07
CAS Biology	25,980,680.36
CAS Chemistry	7,631,824.00
CAS CIS Computer & Information Sci	4,213,146.00
CAS Economics	60,843.00
CAS English	10,000.00
CAS Environmental Studies	409,792.00
CAS Geography	644,957.00
CAS Geological Science	2,072,030.38
CAS History	1,637,374.00
CAS Human Physiology HPHY	3,026,123.00
CAS IT	91,000.00
CAS Linguistics	345,798.00
CAS Mathematics	647,522.00
CAS Philosophy	42,614.00
CAS Physics	4,241,280.00
CAS Psychology	4,297,786.00
Total	56,943,721.83
Business, College of	
Business, College of	145,500.00
Total	145,500.00
Campus Planning & Real Estate	
CPRE Sustainability	118,013.00
Total	118,013.00
Dean of Students & AVP Stdnt Affrs	
DOS Operations	10,000.00
Total	10,000.00

Education, College of	
Ed BRT Behavioral Rsch & Teaching	462,337.00
Ed CATE Cntr Advanced Tech in Educ	1,599,907.00
Ed Communication Disorders & Sci	85,535.00
Ed CORE Ctr At Oregon For Res In Ed	194,103.00
Ed Counseling Psychology	10,597.00
Ed Counseling, Family & Human Srvcs	270,200.00
Ed Early Childhood CARES	8,590,743.00
Ed ECS Educ and Community Supports	626,813.00
ED Education Studies	405,199.00
Ed Family and Human Services	1,949,949.00
Ed HEP High School Equivalency	467,691.00
Ed IVDB Inst Violence & Dstrctv Bhv	603,062.00
Ed Methodology, Policy & Leadership	1,809,675.00
Ed School Psychology	622,806.00
Ed Special Education	6,174,658.00
Ed SSET Sec Sp Ed & Transition Prog	2,221,443.47
Ed TACS/WRRC Tech Asst&Consult Srv	1,398,291.00
Total	20,391,217.47
Graduate School	
Graduate School	1,095,414.00
Total	1,095,414.00
Honors College	
HC Operations	231,227.00
Total	231,227.00
International Affairs	
IA Ctr Applied Second Lang Studies	1,077,792.23
International Affairs	7,225.00
Total	1,085,017.23
Journalism & Communicatn, School of	
Journalism & Communicatn, School of	49,620.00
Total	49,620.00
Library	
Library	262,776.00
Total	262,776.00
Music and Dance, School of	
SOMD Music	33,329.00
Total	33,329.00

Rsch and Innovation Services	
Rsch Innovation Partnership Srvcs	32,445.00
Total	32,445.00
Rsch Centers & Institutes	
Rsch Community Service Center	1,267,200.00
Rsch Ctr Brain Injry RschTrng CBIRT	1,599,790.35
Rsch Ctr on Teaching & Learning	4,141,276.00
Rsch Inst Ecology & Evolution	102,499.00
Rsch Inst of Molecular Biology	511,080.00
Rsch Inst of Theoretical Science	914,511.00
Rsch Institute of Neuroscience	2,077,249.00
Rsch ISE Inst Sustainable Environmt	350,504.00
Rsch NW Indian Language Institute	77,174.00
Rsch Oregon Inst of Marine Biology	20,992.00
Rsch Prevention Science Institute	1,791,937.00
Total	12,663,512.00
Rsch Core Services	
Rsch Ctr Adv Mat Charact in OR	200,000.00
Total	200,000.00
Rsch VPRI Office	
Rsch Vice Pres Office Admin	2,307,781.65
Total	2,307,781.65
Senior VP & Provost	
Information Services	276,766.00
Prov Bach Festival	56,000.00
SCI Sust Cities Init Operation	375,000.00
Total	707,766.00
University Advancement	
UR Jordan Schnitzer Museum of Art	102,925.00
Total	102,925.00
VP Academic Affairs	
Acad Aff Labor Ed & Research Ctr	183,076.00
Acad Aff Mus of Nat & Cult Hist	1,179,740.00
Academic Extension	175,036.00
UGS Teaching & Learning Center	1,240,803.00
Total	2,778,655.00
VP Student Life	
Career Center	16,652.00
EMU Erb Memorial Union	9,500.00
Total	26,152.00

Awards Received
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Figure 15: FY14 Awards Received by Administered Unit

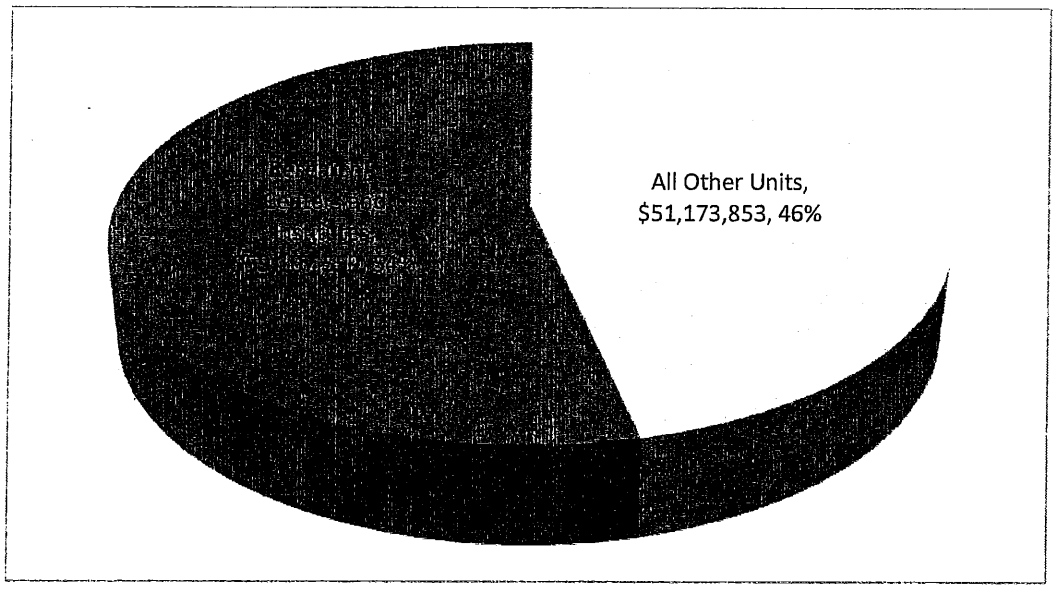

Figure 15 (above) shows FY14 awards by the University's administering unit or college. 54% of the awards were received by the Research, Centers and Institutes.
(Office for Research and Innovation, Research Core Services)

Awards Received
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Table 3: FY14 Funding Administered by Research, Center / Institute

Research Center or Institute	FY14 Awards	Percentage
Rsch Comm Adv of Women Chemists	442,500.00	0.7%
Rsch Community Service Center	1,267,200.00	2.1%
Rsch Ctr Asian & Pacific Studies	448,040.00	0.8%
Rsch Ctr Brain Injry RschTrng CBIRT	1,599,790.88	2.7%
Rsch Ctr High Energy Physics	1,411,598.00	2.4%
Rsch Ctr on Teaching & Learning	5,194,552.00	8.8%
Rsch Environmentl Science Institute	535,609.00	0.9%
Rsch Inst Cognitive & Dec Sciences	42,614.00	0.1%
Rsch Inst Ecology & Evolution	3,714,447.00	6.3%
Rsch Inst of Molecular Biology	11,281,611.00	19.1%
Rsch Inst of Theoretical Science	972,511.00	1.6%
Rsch Institute of Neuroscience	16,209,913.00	27.4%
Rsch ISE Inst Sustainable Environmt	598,805.00	1.0%
Rsch Material Science Institute	4,431,972.00	7.5%
Rsch Neuroinformatics Center	747,480.00	1.3%
Rsch NW Indian Language Institute	72,174.00	0.1%
Rsch Oregon Center for Optics	1,848,586.00	3.1%
Rsch Oregon Inst of Marine Biology	176,940.38	0.3%
Rsch Prevention Science Institute	7,365,070.65	12.5%
Rsch Core Services	200,000.00	0.3%
VP Research and Innovation	546,145.00	0.9%
Grand Total	[illegible]	[illegible]

Figure 16: Breakdown of Funding Administered by Research, Center / Institute

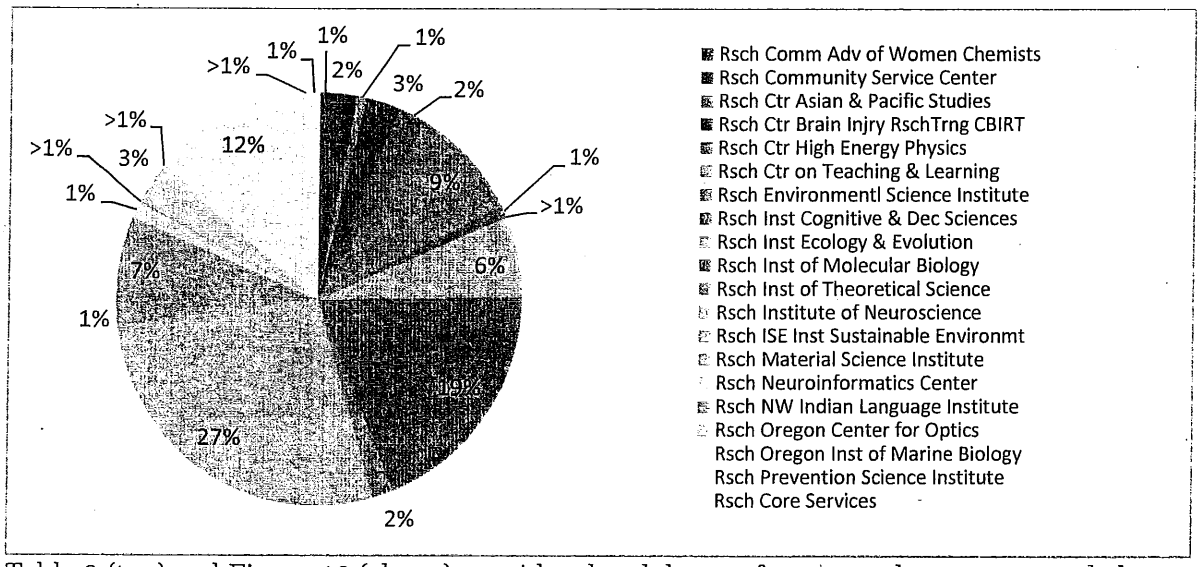


Table 3 (top) and Figure 16 (above) provide a breakdown of sponsored support awarded to the Research Centers and Institutes, a subset of the total funding awarded to UO during FY14.

Table 4: Summary of Awards Received by Submitting Unit Across Fiscal Years

Submitting Unit	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14
COLLEGE OF ARTS AND SCIENCES										
American English Institute	432,550	143,713	71,102	103,890	198,780	317,387	411,070	5,288,061	1,440,000	3,004,380
Anthropology	104,132	66,143	117,313	132,715	646,322	70,565	120,390	164,832	264,792	359,289
Biology	-	-	-	-	-	-	377,680	631,367	101,404	415,656
Chemistry	923,459	1,287,908	1,308,977	3,320,153	1,099,000	1,778,458	1,056,357	875,703	558,013	994,923
Cinema Studies Program										10,000
Comparative Literature Program									1,000	-
Computer and Information Science	1,047,797	1,525,734	1,083,132	2,449,647	1,106,855	2,305,640	3,053,216	1,998,231	1,669,588	3,465,666
Dean, College of Arts and Sciences	-	-	-	-	-	5,275	4,320	-		-
East Asian Languages and Literatures	-	40,000	-	-	-	40,000	35,060	37,200	12,000	-
Economics	379,357	374,979	54,302	147,335	56,248	-	53,934	56,669	79,555	60,843
English	80,000	-	30,000	-	-	6,000	-	-		-
Environmental Studies	47,397	16,920	135,009	22,250	48,738	14,556	167,782	178,444	32,500	51,270
Ethnic Studies	-	-	-	40,000	40,000	20,000	-	25,000		-
Folklore	-	-	-	-	-	-	62,401	170,573	65,000	-
Geography	541,843	870,133	860,298	910,228	287,686	2,076,045	884,698	441,791	472,310	403,990
Geological Sciences	1,160,320	2,217,744	1,308,967	2,174,081	2,020,250	2,530,914	1,761,909	1,995,036	2,202,904	1,994,778
German and Scandinavian	-	-	14,000	3,500	-	-	-	-		-
History	100,900	-	10,000	-	-	-	122,134	266,430	14,288	105,214
Human Physiology	490,734	573,638	249,275	766,914	633,181	934,470	2,277,976	1,403,583	1,727,488	2,746,623
IT										91,000
Linguistics	162,748	564,370	758,529	645,234	506,620	1,545,749	1,065,989	1,041,916	472,297	255,799
Mathematics	1,067,415	532,688	626,165	832,593	569,857	769,175	857,748	787,732	395,142	847,522
Oregon Consortium for International and Area Studies	78,000	78,692	-	-	-	8,518	14,520	-	92,242	90,380
Philosophy									42,614	-
Physics	450,809	2,646,209	1,156,006	481,466	480,203	936,163	346,284	196,432	473,247	899,352
Political Science	32,225	142,478	182,635	226,394	-	572,429	10,082	86,580	23,995	-
Psychology	2,610,408	1,885,870	2,819,621	4,991,473	5,303,195	5,328,383	4,892,728	2,124,838	4,210,889	2,754,921
Religious Studies	-	46,700	-	-	-	-	-	-		-
Romance Languages	40,000	-	-	-	-	-	49,978	85,000		-
Sociology	-	25,000	12,000	191,752	201,792	143,357	9,745	-	50,900	-
Women's Studies	-	-	-	-	31,500	-	-	-		-
Yamada Language Center	10,000	-	10,000	-	-	10,000	-	-		-
Total College of Arts and Sciences	**$ 9,760,094**	**$ 13,038,919**	**$ 10,807,331**	**$ 17,439,625**	**$ 13,230,227**	**$ 19,413,084**	**$ 17,636,001**	**$ 17,855,418**	**$ 14,402,168**	**$ 18,651,606**
SCHOOL OF ARCHITECTURE AND ALLIED ARTS										
AAA Product Design	-	-	-	-	-	-	25,000	-	11,000	34,986
Architecture & Interior Arch	-	400,000	78,085	-	20,420	14,319	-	69,000	10,000	29,350
Art History	-	-	-	-	-	-	-	35,000		-
Arts and Administration	-	-	15,350	-	-	-	50,000	14,200	15,000	-
Dean, School of Architecture and Allied Arts	20,000	251,827	164,888	185,200	224,334	41,700	14,362	43,000	11,400	59,547
Department of Art	20,000	-	-	-	30,000	-	5,646	-	97,000	-
Energy Studies in Building Laboratory	-	-	-	-	-	-	-	12,500	671,723	-
Historic Preservation	69,310	-	-	5,000	69,620	-	13,952	40,000	47,500	5,000
Landscape Architecture	72,961	37,400	10,000	-	-	25,000	5,000	54,908	26,509	57,920
Planning, Public Policy and Management	-	20,993	-	-	-	-	-	-	74,078	-
Portland Program	-	-	-	-	-	-	-	10,550		-
Total School of Architecture and Allied Arts	**$ 182,271**	**$ 710,220**	**$ 268,323**	**$ 190,200**	**$ 344,374**	**$ 81,019**	**$ 113,960**	**$ 279,158**	**$ 964,210**	**$ 186,803**

Submitting Unit	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14
CHARLES H. LUNDQUIST COLLEGE OF BUSINESS	$ 130,777	$ 86,317	$ 63,916	$ 564,941	$ 458,795	$ 348,270	$ 350,000	$ 135,000	$ 489,158	$ 145,500
COLLEGE OF EDUCATION										
Advanced Technology in Education, Center for	382,036	-	422,589	784,665	1,206,847	2,938,524	3,515,538	2,089,412	1,881,666	5,000
Behavioral Research and Teaching	-	50,900	2,030,253	908,843	668,770	1,476,871	2,516,546	7,338,943	1	1
Communication Disorders and Sciences	-	333,983	399,940	-	-	10,000	-	-		-
CORE Center at Oregon for Research in Education	1,495,186	461,518	592,995	653,242	1,296,266	356,282	1,192,580	1,200,449	1,531,722	8,253,202
Counseling Psychology and Human Services	16,100	-	40,000	15,184	-	18,700	-	-		-
Dean, College of Education	69,984	600,000	69,984	69,984	-	-	-	-	91,002	23,485
Development of Educational Achievement, Institute for	8,066,013	5,847,765	3,188,768	1,668,508	382,648	140,857	7,957	-	327,833	157,907
Early Childhood CARES	-	-	8,085,251	8,416,095	8,252,567	9,607,759	8,186,263	8,274,414	8,887,664	8,890,743
Early Intervention Program	1,228,264	1,023,987	788,659	2,085,673	658,221	682,254	639,224	387,699	695,082	373,723
Educational and Community Supports	4,402,551	5,576,546	4,849,957	7,234,389	3,009,001	4,687,290	2,341,404	2,900,290	1,433,518	3,281,268
Educational Policy Research, Center for	84,628	-	344,338	72,038	-	167,170	183,914	55,805	415,856	-
Electronic Studying, Center for	184,679	1,277,634	1,074,317	771,806	600,000	600,000	-	-		-
Family and Human Services	-	-	-	4,735	-	-		-	119,558	-
High School Equivalency Program	545,000	455,000	455,000	455,000	450,191	474,571	474,714	474,969	474,120	-
Human Development, Center on	7,759,125	7,683,493	500,000	490,000	581,003	592,015	625,651	630,186	768,745	-
Oregon Writing Project	-	45,000	25,000	52,000	43,000	70,500	46,000	35,000		-
School Psychology	299,627	198,413	199,995	200,000	199,998	-	-	-		-
Secondary Special Education and Transition Programs	-	412,641	599,847	3,515,066	2,088,787	1,109,446	604,703	1,407,863	1,034,959	940,756
TACS/Western Regional Resource Center	3,805,152	2,441,628	2,426,106	2,631,982	1,346,788	2,198,430	2,234,778	2,966,031	1,424,924	2,817,115
Teaching and Learning General Training Program	-	-	-	400,000	-	344,950	395,909	394,491		-
Teaching and Learning, Center for	320,000	1,389,093	2,385,488	2,586,676	2,669,713	5,900,841	7,288,336	4,164,955	5,628,646	6,435,355
Violence and Destructive Behavior, Institute on	1,527,066	1,842,504	171,802	1,249,364	985,336	1,849,404	2,268,067	314,452	291,707	93,556
Total College of Education	$ 30,186,411	$ 29,640,106	$ 28,650,289	$ 34,266,250	$ 24,439,136	$ 33,226,864	$ 32,521,584	$ 32,634,959	$ 25,007,003	$ 31,272,111
ROBERT D. CLARK HONORS COLLEGE	$ -	$ -	$ 75,810	$ -	$ -	$ -	$ 129,332	$ -	$ 70,858	$ 194,914
SCHOOL OF JOURNALISM AND COMMUNICATION	$ -	$ 10,000	$ -	$ 6,160	$ -	$ 6,000	$ 89,516	$ -	$ -	$ 49,620
SCHOOL OF LAW	$ 200,634	$ 348,986	$ 870,318	$ 21,860	$ 391,077	$ -	$ 337,557	$ 48,635	$ 50,000	$ -
SCHOOL OF MUSIC AND DANCE	$ 85,000	$ 97,600	$ 15,000	$ 27,350	$ 44,000	$ 40,500	$ 52,700	$ 27,000	$ 47,000	$ 33,329
MUSEUMS										
Jordan Schnitzer Museum of Art	47,604	20,000	12,000	22,000	19,000	35,750	144,023	182,455	74,280	102,925
Museum of Anthropology	1,080,994	2,057,967	1,308,279	2,014,273	1,159,368	1,314,936	780,641	1,511,745	662,333	-
Museum of Natural History	-	-	2,541,989	785,137	171,982	320,397	83,949	241,766	201,478	1,203,218
Total Museums	$ 1,128,598	$ 2,077,967	$ 3,862,268	$ 2,821,410	$ 1,350,360	$ 1,671,083	$ 1,008,613	$ 1,935,966	$ 938,091	$ 1,306,143
VP Finance & Administration										
Enterprise Risk Services	-	-	-	-	-	-	-	-	160,277	-
Campus Planning & Real Estate	190,000	-	-	-	-	-	-	-	9,977	118,013
Total VP Finance & Administration	$ 190,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 170,254	$ 118,013

Submitting Unit	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14
VP Academic Affairs										
Academic Affairs	-	-	-	50,000	-	-	-	-	62,500	3,000
Academic Learning Services	705,134	719,675	719,674	730,696	756,907	777,557	772,670	748,717	755,892	-
Applied Second Language Studies, Center for	850,842	1,303,231	2,090,420	2,581,240	3,895,168	1,010,166	2,373,251	3,081,505	544,491	1,167,791
Asian and Pacific Studies, Center for	495,790	246,896	194,500	277,698	106,028	242,500	476,820	354,222	454,122	1,441,780
Academic Extension	-	136,490	141,000	132,151	32,151	32,151	32,151	-		175,036
Continuing Education	-	-	-	-	50,000	-	25,000	33,760		-
International Affairs	-	4,950	-	-	-	-	-	10,000		7,225
Labor Education and Research Center	1,543,726	384,712	355,596	337,274	378,358	35,821	205,207	379,757	152,746	183,076
Library	86,062	97,025	154,802	95,045	121,227	601,273	349,620	957,645	92,700	262,775
Network Start-up Resource Center	-	-	-	-	-	93,000	-	-	65,060	-
Substance Abuse Prevention Program	-	-	-	-	37,050	40,000	-	-		-
Total VP Academic Affairs	**$ 3,681,554**	**$ 2,892,979**	**$ 3,655,992**	**$ 4,204,104**	**$ 5,376,889**	**$ 2,832,468**	**$ 4,234,719**	**$ 5,565,606**	**$ 2,127,511**	**$ 3,240,683**
VP Student Affairs										
Career Center	11,599	11,599	11,999	12,232	12,452	13,024	14,721	14,721	15,887	16,652
Counseling and Testing Center	-	75,000	75,000	75,000	-	-	-	-		-
Dean of Students & AVP Stdnt Affrs	-	750	-	-	-	-	-	-		10,000
Erb Memorial Union	5,000	16,631	4,960	9,967	6,868	10,868	17,985	11,045	2,000	9,500
Health Center	1,750	-	-	-	-	-	-	10,000		-
Student Life	299,464	-	-	-	-	-	-	-	10,000	-
Total VP Student Affairs	**$ 317,813**	**$ 103,980**	**$ 91,959**	**$ 97,199**	**$ 19,320**	**$ 23,892**	**$ 32,706**	**$ 35,766**	**$ 27,887**	**$ 36,152**
VP Finance & Administration										
Enterprise Risk Services	-	-	-	-	-	-	-	-	-	-
Police Department	-	-	-	-	30,276	-	-	-		-
Total VP Finance & Administration	**$ -**	**$ -**	**$ -**	**$ -**	**$ 30,276**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Senior VP & Provost										
Information Services	635,218	399,234	516,481	1,133,114	528,684	2,146,829	406,614	520,144	1,057,560	276,756
Prov Bach Festival										56,000
Sustainable Cities Initiative	-	-	-	-	-	-	-	540,763	431,597	805,481
Vice President for Administration	-	-	-	-	7,000	474,333	-	-	36,000	-
Total Senior VP & Provost	**$ 635,218**	**$ 399,234**	**$ 516,481**	**$ 1,133,114**	**$ 535,684**	**$ 2,621,162**	**$ 406,614**	**$ 1,060,907**	**$ 1,525,157**	**$ 1,138,237**
President of the University										
VP For Equity & Inclusion	-	62,640	-	52,062	43,437	21,500	-	-		-
Total President of the University	**$ -**	**$ 62,640**	**$ -**	**$ 52,062**	**$ 43,437**	**$ 21,500**	**$ -**	**$ -**	**$ -**	**$ -**

Submitting Unit	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14
OFFICE OF RESEARCH INNOVATION & GRADUATE EDUCATION										
Rsch Innovation Partnership Srvcs										32,445
Rsch Vice Pres Office Admin	-	2,616,023	47,355	5,612,484	-	12,330,240	-	2,466,500	217,931	513,700
Graduate School	248,000	329,000	364,500	5,000	309,000	284,500	405,000	-	357,000	543,333
Total Office of Research Innovation & Graduate Education	**$ 248,000**	**$ 2,945,023**	**$ 411,855**	**$ 5,617,484**	**$ 309,000**	**$ 12,614,740**	**$ 405,000**	**$ 2,466,500**	**$ 574,931**	**$ 1,089,478**
RESEARCH CENTERS & INSTITUTES										
Prevention Science Institute	4,812,926	4,587,049	4,504,529	3,503,390	4,266,902	3,769,515	3,025,691	3,407,823	3,185,763	7,365,071
Committee on the Advancement of Women Chemists (COACh)	-	-	-	-	-	440,962	513,394	762,025	597,223	442,500
Cognitive and Decision Sciences, Institute of	41,456	-	-	264,605	26,060	951,691	117,887	-	-	42,614
Community Service Center	884,053	1,703,721	1,078,367	1,196,591	1,597,170	2,405,544	1,854,017	1,847,882	1,538,040	1,267,200
Center on Brain Injury Research and Training (CBIRT)										1,599,791
Ecology and Evolution, Institute of	1,341,666	1,570,114	1,707,214	1,860,801	3,875,541	3,982,274	5,147,852	3,919,939	5,129,725	3,714,447
Environmental Science Institute										535,609
High Energy Physics, Center for	-	-	1,257,000	2,366,200	1,793,000	2,097,025	1,747,436	2,023,443	734,000	1,411,598
Materials Science Institute	4,399,592	8,604,464	7,716,975	8,950,941	16,337,208	10,166,637	8,808,619	7,168,456	7,442,549	4,431,972
Molecular Biology, Institute of	7,562,228	6,651,074	5,649,089	8,123,613	6,871,613	9,821,262	7,798,213	8,536,539	7,154,865	11,281,611
Neuroinformatics Center	1,159,093	974,914	770,325	1,458,518	1,420,337	4,549,438	832,151	2,153,712	797,512	747,480
Neuroscience, Institute of	11,690,696	12,376,226	9,940,145	15,378,894	11,643,958	17,733,975	14,516,747	12,160,439	18,024,528	16,209,913
Northwest Indian Language Institute	-	-	-	-	92,478	329,042	78,989	326,577	137,222	72,174
Oregon Center for Optics	1,264,388	1,732,548	872,202	1,313,106	1,253,579	1,072,353	3,174,459	1,616,525	1,271,927	1,848,586
Oregon Institute of Marine Biology	902,011	1,629,566	953,949	1,212,852	1,301,612	1,899,506	1,768,252	1,222,880	1,622,254	176,940
Study of Women in Society, Center for the	54,777	-	100,000	183,745	-	535,561	-	-		-
Sustainable Environment, Institute for a	856,527	772,036	761,395	995,473	2,187,020	967,129	1,213,922	1,771,067	1,723,102	598,805
Theoretical Science, Institute of	1,421,000	1,863,000	556,000	1,732,000	505,000	908,000	857,400	1,195,343	634,000	972,511
Inactive Programs	635,831	1,666,630	113,758	281,073	772,067	1,059,108	1,388,505	-	-	-
Total Research Centers & Institutes	**$ 37,026,244**	**$ 44,131,342**	**$ 35,980,948**	**$ 48,821,802**	**$ 53,943,545**	**$ 62,689,022**	**$ 52,843,534**	**$ 48,112,650**	**$ 49,992,709**	**$ 52,718,822**
RESEARCH CORE SERVICES										
Advanced Material Characteristics Operations, Center for	-	-	-	-	-	-	-	48,800	1,235,714	200,000
Lewis Center for Neuroimaging	-	-	-	-	-	-	-	425,000		
Veterinary Services and Animal Care, Office of	25,126	-	23,166	23,088	-	-	-	-		
Total Research Core Services	**$ 25,126**	**$ -**	**$ 23,166**	**$ 23,088**	**$ -**	**$ -**	**$ -**	**$ 473,800**	**$ 1,235,714**	**$ 200,000**
TOTAL ALL AWARDS RECEIVED	**$ 83,796,740**	**$ 96,545,311**	**$ 85,293,656**	**$ 115,285,649**	**$ 100,516,110**	**$ 135,588,604**	**$ 110,161,835**	**$ 110,631,365**	**$ 97,622,652**	**$ 110,281,412**

Note:

Tenured and tenure-track faculty are generally appointed through an academic department where instruction, public service and some research activities are their primary functions. However, interdisciplinary research and collaboration is a hallmark at the UO, and many faculty members manage their externally-funded research programs through a research center or institute.

The proposals are submitted by, and awards are made, to the centers and institutes rather than the academic unit. Charts on "Awards by Proposal Submitting Unit" (see Figure 8) and "Awards by Home Unit of the PI"

Sponsored Project Expenditures

University of Oregon
Sponsored Projects Services
Annual Report Fiscal Year 2014

Table 5: Multi-Year Summary of Sponsored Project Expenditures

	FY05	FY06	FY07	FY08	FY09
Expenditures	$ 84,497,298	$ 93,793,207	$ 96,544,549	$ 98,874,926	$ 107,931,814
Prior FY Increase		11.0%	2.9%	2.4%	9.2%

	FY10	FY11	FY12	FY13	FY14
Expenditures	$ 113,164,291	$ 121,748,585	$ 119,454,432	$ 118,232,948	$ 109,877,125
Prior FY Increase	4.8%	7.6%	-1.9%	-1.0%	-7.1%

Figure 17: Sponsored Project Expenditures Across Fiscal Years

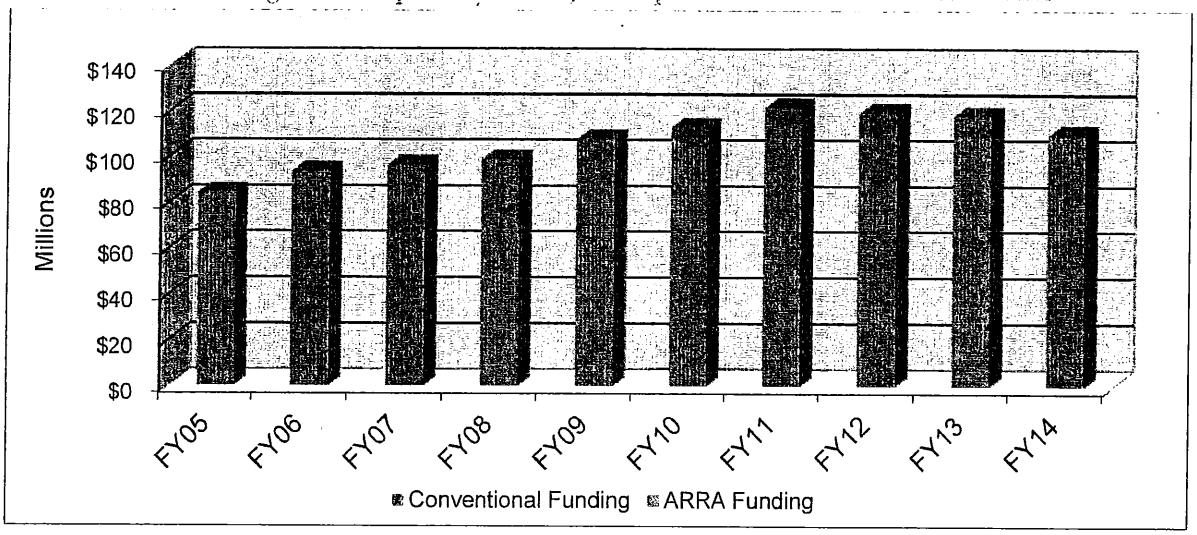


Table 5 (top) and Figure 17 (above) provide a multi year perspective of total sponsored project expenditure levels and illustrate the steady rate of sponsored spending over the last 10 years.

Sponsored Project Expenditures
University of Oregon
Sponsored Projects Services
Annual Report Fiscal Year 2014

Figure 18: FY14 Total Direct Sponsored Expenditures by Cost Category

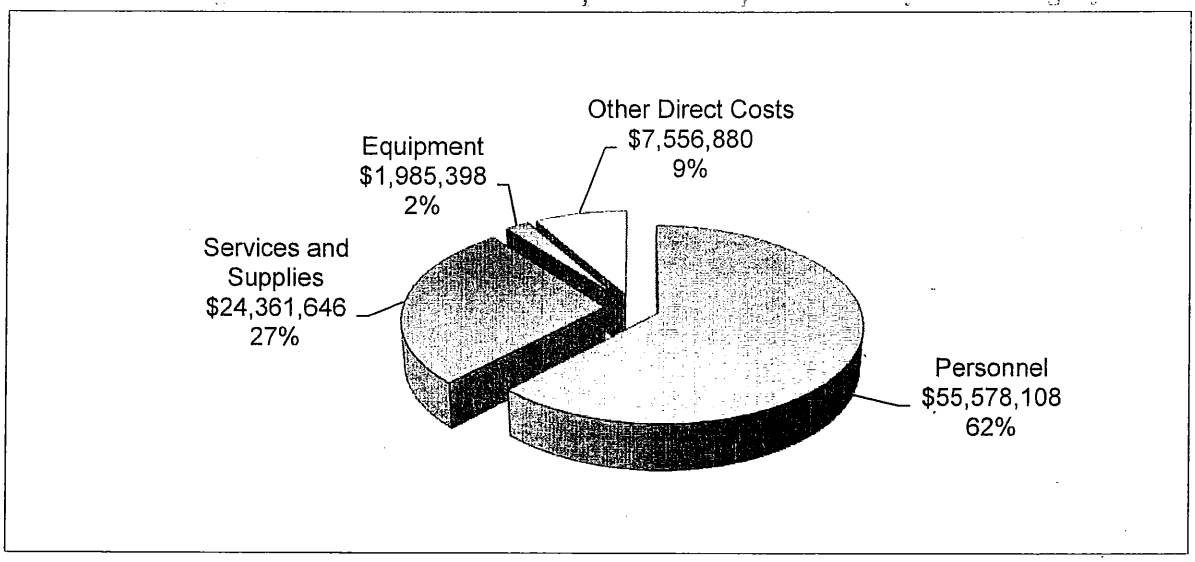


Figure 18 (above) details the breakdown of FY14 sponsored project total direct expenditures (excludes indirect costs) by Cost Category or Expenditure Type. 62% of FY14 direct expenditures were dedicated to personnel charges, including salary and fringe.

Figure 19: FY14 Total Project Expenditures by Activity Type

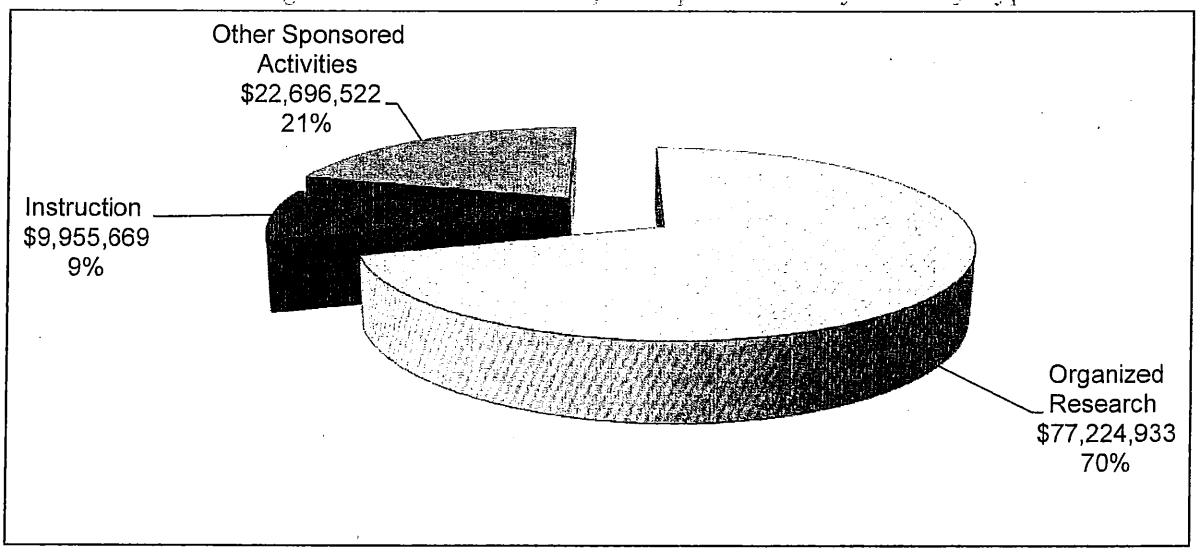


Figure 19 (above) illustrate how sponsored project total direct expenditures for FY14 are divided across Research Expenditures and all other activity types, including instruction, public service and other outreach programs.

Figure 20: Facilities & Administrative Cost Recovery Totals Across Fiscal Years

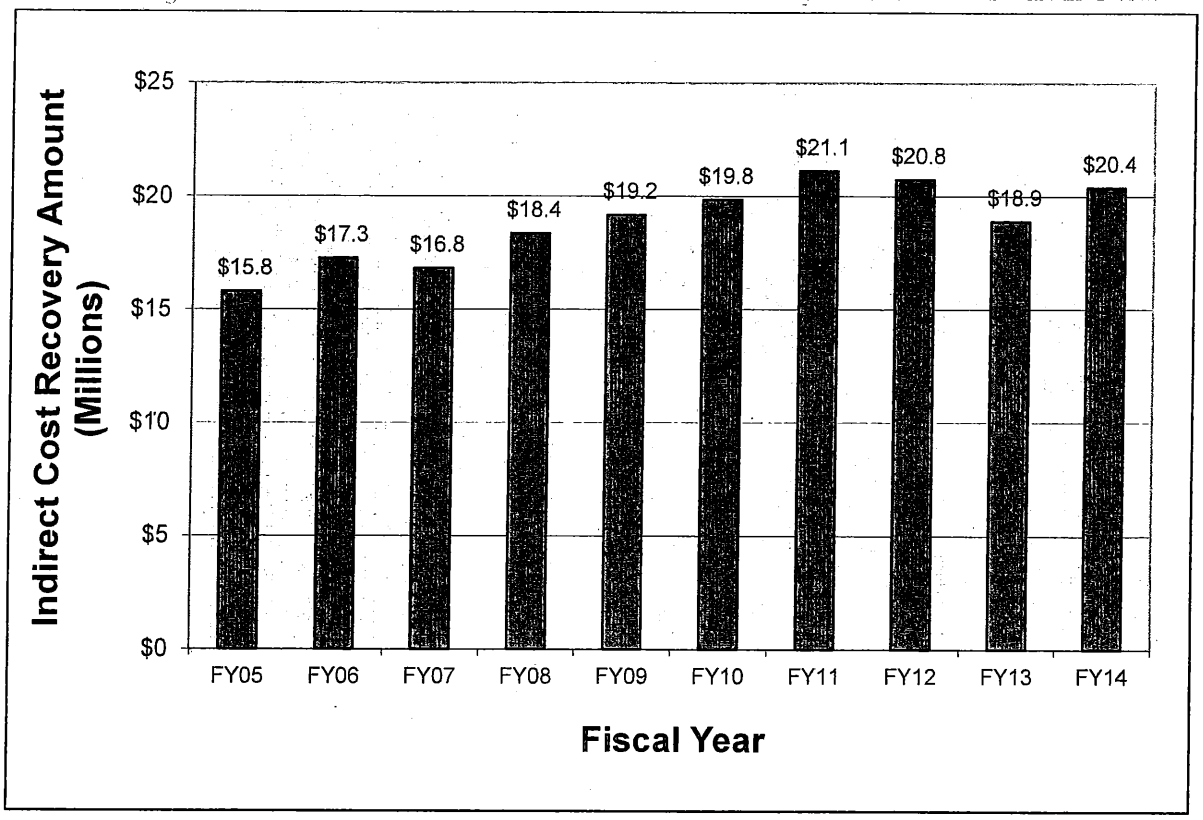


Figure 20 provides a ten year perspective of incoming funds to the University through Facilities & Administrative Cost recovery on sponsored projects.

Table 6: Multi-Year Summary of Expenditures by Organization Unit

Department	Division	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Architecture & Allied Arts, School	AAA Architecture & Interior Arch	-145.95	38,591.06	112,637.65	81,997.73	68,724.67	43,665.45	13,626.07	3,627.92	59,788.40	52,045.30
	AAA Art History	0.00			12,708.48	65,358.91	0.00		26,593.12	8,406.88	4,305.20
	AAA Arts & Administration		1,660.86	15,360.00		4,995.52	4.48	56,852.98	102,996.95	31,736.30	34,517.55
	AAA Department of Art	0.00	20,090.00			0.00	14,495.83	17,855.93	5,296.34	10,559.05	4,923.27
	AAA Energy Studies Building Lab	589,426.19	689,585.29	576,839.15	753,709.90	834,856.50	974,222.28	1,028,043.72	1,039,762.14	657,673.83	576,259.28
	AAA Historic Preservation	19,470.25	14,839.75			22,841.00	42,564.88	8,150.74	42,522.53	7,500.00	37,748.58
	AAA Landscape Architecture	97,775.07	70,498.55	-28,523.76	1,103.91		22,033.42	7,959.70	21,778.11	32,243.05	35,341.24
	AAA Office of Dean	122,840.79	107,739.73	300,662.87	78,062.07	108,009.01	49,559.65	4,822.90	-0.38	-4,154.27	
	AAA Planning, Public Policy and Mgt	19,525.95	1.85			0.00	0.00	6,299.83	3,756.65	64,840.52	13,368.47
	AAA Portland Program Admin								37,959.35	29,741.62	42,295.70
	AAA Product Design							16,196.03	8,854.18	9,685.96	16,089.80
Architecture & Allied Arts, School	**Total**	**848,892.30**	**943,007.09**	**976,975.91**	**927,582.09**	**1,104,785.61**	**1,146,546.99**	**1,159,807.90**	**1,293,146.91**	**908,021.34**	**816,894.39**
Arts & Sciences, College of	CAS AEI American English Institute	183,671.33	331,766.93	434,346.58	468,930.15	508,578.91	659,017.84	958,420.32	2,979,513.25	2,458,148.20	2,409,119.73
	CAS Anthropology	222,120.79	155,585.31	78,686.55	131,170.31	177,505.39	359,970.37	236,693.25	143,900.35	171,779.45	248,698.60
	CAS Biology	35,714.74	350.52	-350.11	0.00				380,703.54	256,684.56	481,137.92
	CAS Chemistry	3,444,566.28	2,976,925.08	1,647,407.19	2,328,340.86	3,322,004.50	3,610,451.20	3,063,513.79	2,232,377.31	1,786,346.71	1,162,177.05
	CAS Cinema Studies Pgm										9,983.79
	CAS CIS Computer & Information Sci	1,134,183.75	1,122,997.87	1,075,294.82	1,337,218.48	1,361,473.84	1,565,549.04	1,911,507.07	2,286,755.13	2,299,382.64	2,917,420.09
	CAS Comparative Literature Program								0.00	6,095.08	-95.08
	CAS Creative Writing						0.00	4,987.30	3,642.80	0.00	0.00
	CAS East Asian Language Literature		0.00	40,000.00				97,922.06	-1,976.67	36,329.56	-6,842.96
	CAS Economics	328,332.83	214,448.58	301,991.85	173,699.33	112,638.53	34,126.35	71,528.57	50,683.53	78,438.14	48,397.90
	CAS English	58,227.98	21,454.73	45,319.46	-14,904.83		0.00	13,148.13	11,600.54	133.71	0.00
	CAS Environmental Studies	19,074.36	45,202.64	100,240.36	49,089.35	40,084.91	17,698.88	57,445.07	131,905.02	122,813.04	129,187.26
	CAS Ethnic Studies				40,000.00	1,403.88	19,607.96	392.02	96.12	24,999.55	0.00
	CAS Folklore							10,808.13	41,821.15	49,877.31	-14.43
	CAS Geography	881,969.10	619,804.53	717,975.60	727,443.97	862,261.78	856,363.10	980,093.20	1,046,762.72	886,433.56	570,736.03
	CAS Geological Science	1,499,499.45	1,171,454.10	1,819,581.20	1,595,918.43	1,714,680.33	2,196,367.02	2,344,309.88	2,101,976.46	1,991,363.33	1,982,376.82
	CAS German and Scandinavian			13,963.03	36.97	3,500.00	0.00	1,800.20	3,200.00		11,972.40
	CAS History	102,695.12	11,204.02	9,531.11	8,858.36		0.00	28,199.35	56,458.92	308,181.96	-1,765.94
	CAS Human Physiology HPHY	1,251,229.65	815,685.70	347,839.49	428,087.55	736,470.13	792,804.18	1,092,208.78	1,506,892.00	1,923,749.71	1,924,739.95
	CAS International Studies		45,125.69	67,600.02	41,187.49	2,530.19			0.00	3,338.51	1,661.04
	CAS IT									58,012.77	60,409.40
	CAS Judaic Studies Program								0.00	5,000.00	
	CAS Linguistics	124,479.65	359,814.08	225,884.64	282,271.70	180,902.78	444,970.89	647,805.65	550,707.84	386,309.86	323,201.78
	CAS Mathematics	477,401.44	708,256.92	594,850.13	600,032.57	786,157.88	722,849.30	701,409.49	768,700.21	779,130.33	548,483.59
	CAS Or Consortium Int'l & Area Stds						3,516.63	8,520.21	11,077.40	62,510.66	-78,791.29
	CAS Philosophy								11,788.37	0.00	32,126.88
	CAS Physics	1,499,873.27	2,620,231.48	2,821,700.26	2,887,881.53	2,135,080.67	1,768,200.78	1,228,216.77	704,813.66	400,355.00	448,875.54
	CAS Political Science	108,639.28	132,625.34	208,623.28	182,765.53	89,823.84	104,904.09	142,778.88	163,908.31	146,658.23	84,826.30
	CAS Psychology	1,719,903.28	2,651,569.87	2,762,787.34	3,594,127.09	4,342,793.92	5,055,247.39	4,847,247.79	4,498,705.44	3,982,084.21	3,671,953.90
	CAS Religious Studies			46,699.99				0.00	5,000.00		
	CAS Romance Languages		39,999.14	0.86			2,500.00	23,954.15	30,493.60	81,900.45	12,233.20
	CAS Social Science Instruction Lab	5,077.48	35.36								
	CAS Sociology	14,333.94		32,865.89	91,791.33	181,585.78	171,769.76	87,611.00	8,977.77	5,167.12	50,894.40
	CAS Theatre Arts			1,300,000.00							
	CAS Women's Studies						38,242.76	-8,242.76			
	CAS Yamada Language Center	0.00	10,000.00	0.00	10,000.00		199,918.72	122,135.97	33,931.82		
Arts & Sciences, College of	**Total**	**12,911,013.72**	**14,054,587.87**	**14,692,839.54**	**14,964,946.17**	**16,559,477.26**	**18,624,076.30**	**18,676,414.27**	**19,762,314.59**	**18,311,223.65**	**17,200,686.44**

Department	Division	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Business, College of	LCB Centers & Institutes	5,032.30		183.11	895.89	9,104.11	43,106.20	-1,429.86			55,989.71
	LCB Grants/Contracts	106,900.22	82,265.22	63,684.61	71,532.26	323,992.03	443,200.98	234,650.10	206,321.07	116,582.99	15,586.10
	LCB Instruction General	0.00	34,666.27	9,878.79	3,967.28	7,839.92	2,282.45	25,892.24	63,543.64	124,951.17	154,428.08
	LCB Instructional Salaries-Teaching	-4.13									
	LCB Other Programs		14,127.08	2,907.92							
	LCB Student Services	51,498.15	47,939.14	52,451.10	45,863.04	52,603.57	57,093.09	48,987.59	39,364.10	44,664.16	64,119.76
Business, College of	**Total**	**163,426.54**	**178,997.71**	**129,105.53**	**122,258.47**	**393,539.63**	**545,682.72**	**306,100.07**	**309,228.81**	**286,198.32**	**290,121.65**
Campus Planning & Real Estate	CPRE Campus Planning & RE Operation		103,017.79	69,560.53	9,739.65	16,585.76					28,100.00
	CPRE Sustainability					7,000.00				6,088.35	5,354.45
Campus Planning & Real Estate	**Total**		**103,017.79**	**69,560.53**	**9,739.65**	**23,585.76**				**6,088.35**	**33,454.45**
Counseling & Testing Center	Counseling Center Operations		52,392.03	89,218.80	78,686.20	4,702.97					
Counseling & Testing Center	**Total**		**52,392.03**	**89,218.80**	**78,686.20**	**4,702.97**					
Dean of Students & AVP Stdnt Affrs	DOS ASUO Associated Students UO			1,000.00							
	DOS Operations	112,696.81	140,396.46	83,131.10	8,252.73	0.00				9,926.63	5,008.71
Dean of Students & AVP Stdnt Affrs	**Total**	**112,696.81**	**140,396.46**	**84,131.10**	**8,252.73**					**9,926.63**	**5,008.71**
Education, College of	Ed BRT Behavioral Rsch & Teaching	998,211.75	1,018,142.32	1,309,279.74	1,346,948.04	1,276,088.86	1,039,216.77	1,790,524.33	2,608,257.27	3,488,126.11	2,887,789.29
	Ed CATE Cntr Advanced Tech in Educ	374,619.35	699,096.03	1,353,404.46	1,719,294.54	1,599,050.22	2,025,564.29	2,908,658.11	3,303,172.70	2,591,339.37	2,223,724.85
	Ed Center for Equity Promotion									22,624.17	579,920.14
	Ed CEPR Cntr for Educ Policy Rsch	187,479.58	194,118.30	246,346.95	342,304.59	269,554.13	217,405.93	161,349.53	280,483.47	58,880.32	140,540.10
	Ed CHD Ctr for Human Development	385,812.79	547,699.39	511,102.83	496,375.14	449,540.15	568,700.36	525,524.08	513,290.45	626,936.21	493,318.38
	Ed COE Central Activities		0.00		0.00	682,682.54					
	Ed CORE Ctr At Oregon For Res In Ed	1,898,300.66	1,707,972.94	2,198,602.42	1,577,056.57	1,510,065.26	1,849,485.76	1,245,102.84	1,335,439.51	1,548,719.25	2,085,303.94
	Ed Counseling Psychology			5,387.63	20,803.97	12,559.75	1,200.00	0.00			
	Ed Counseling, Family & Human Srvcs				12,073.25	3,112.34	28,924.24	-10,228.15			
	Ed Ctr for Prev of Abuse & Neglect									26,351.16	-4,351.16
	Ed Early Childhood CARES	6,951,101.20	7,307,888.95	7,585,307.19	8,535,850.47	8,907,993.14	8,555,123.55	10,038,925.61	9,255,665.60	8,994,734.95	8,939,307.06
	Ed ECS Educ and Community Supports	3,211,566.25	4,097,636.24	3,771,191.90	4,491,717.96	4,905,280.07	4,386,893.11	3,550,961.27	3,410,264.84	2,863,454.16	3,310,267.38
	Ed EIP Early Intervention Program	179,480.65	228,238.22	303,777.30	858,482.33	976,983.65	970,882.61	998,690.34	642,859.79	528,196.56	548,193.66
	Ed ERIC Educ Rsch Info Clearinghse	4,390.75	2,401.80	1,129.47	10.30	1,189.22	180.00				
	Ed HEP High School Equivalency	470,438.60	462,529.80	418,349.03	490,637.04	511,382.59	470,205.30	446,542.92	455,962.88	493,831.41	461,723.81
	Ed IDEA Inst Dvlpmnt of Ed Achvmnt	4,488,117.42	4,946,988.18	4,551,665.60	3,184,853.69	2,123,211.47	1,343,693.70	622,641.14	635,033.56	378,581.38	66,015.64
	Ed IntoCareers		-711.30		1.14						
	Ed IVDB Inst Violence & Dstrctv Bhv	1,748,010.01	1,436,690.67	977,565.51	1,192,248.17	1,033,091.92	1,299,751.92	1,043,080.65	855,283.37	725,347.00	574,249.96
	Ed Special Education	110,706.74	197.38								
	Ed SSET Sec Sp Ed & Transition Prog	999,162.84	975,841.11	800,361.13	830,261.91	1,197,845.67	1,434,844.55	1,365,566.64	1,315,731.61	1,095,394.23	1,273,113.91
	Ed TACS/WRRC Tech Asst&Consult Srv	2,249,927.43	2,592,776.76	2,229,313.75	2,355,988.96	2,591,485.30	2,291,089.51	2,300,538.08	2,273,197.22	2,068,398.27	2,058,843.23
	Ed TAG Talented & Gifted Program	595.74	208.89								
	Ed Teaching & Learning	3,549.39	6,508.05	-23,962.07							
Education, College of	**Total**	**24,261,471.15**	**26,224,223.73**	**26,240,822.84**	**27,454,908.07**	**28,051,116.28**	**26,483,161.60**	**26,987,879.39**	**26,884,642.27**	**25,510,914.55**	**25,617,960.19**
EI Ops	EI Ctr on Diversity & Community			19,549.43	-18,521.32	1,794.73	16,582.70	905.83		229.64	
	EI Operations	2,366.56	27,873.44	69,855.68	2,427.47	47,564.06	50.00	-25.90			
EI Ops	**Total**	**2,366.56**	**27,873.44**	**89,405.11**	**(16,093.85)**	**49,358.79**	**16,632.70**	**879.93**		**229.64**	
EM Operations	EM Admissions Recruiting						4,057.98	2,684.58	188.36		
	EM Financial Aid Operations	468.71	1,562,988.16	1,340,165.37	1,538,420.15	1,413,278.81	1,184,238.99	1,080,998.30	1,342,735.14	1,459,115.06	1,419,851.06
	EM Registrar Diploma & Certificate									24,628.53	8,568.66
EM Operations	**Total**	**468.71**	**1,562,988.16**	**1,340,165.37**	**1,538,420.15**	**1,413,278.81**	**1,188,296.97**	**1,083,682.88**	**1,342,923.50**	**1,483,743.59**	**1,428,419.72**
Graduate School	GS Administration and Operations	341,685.94	302,253.43	344,131.42	80,000.00	272,500.00	295,980.00	407,500.00	374,500.00	518,853.37	561,333.78
Graduate School	**Total**	**341,685.94**	**302,253.43**	**344,131.42**	**80,000.00**	**272,500.00**	**295,980.00**	**407,500.00**	**374,500.00**	**518,853.37**	**561,333.78**

Department	Division	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Honors College	HC Operations			68,701.41	7,108.59			63,201.47	44,556.85	29,543.44	117,035.28
Honors College	**Total**			**68,701.41**	**7,108.59**			**63,201.47**	**44,556.85**	**29,543.44**	**117,035.28**
International Affairs	IA Ctr Applied Second Lang Studies	544,509.18	1,300,297.57	1,737,158.79	2,800,837.95	2,588,205.17	2,532,993.52	1,861,061.85	2,222,276.36	1,637,547.38	1,381,627.64
	IA Ctr for Asian & Pacific Stds	176,242.16	130,112.53	334,382.23	310,659.19	244,269.80	317,260.07	352,158.58	380,233.05	447,906.07	623,499.11
	IA Int'l Affairs Administration		0.00	4,950.00					6,205.30	-529.43	7,225.00
International Affairs	**Total**	**720,748.34**	**1,430,410.10**	**2,076,491.02**	**3,111,497.14**	**2,832,474.97**	**2,850,253.59**	**2,213,220.43**	**2,608,715.71**	**2,084,924.02**	**2,012,351.75**
Journalism & Communicatn, School of	SOJC Dean				330.00	5,775.00	0.00	24,815.59	51,060.33	16,950.26	83,194.00
	SOJC Instruction	7,320.21	279.79					14,990.30	0.00		
Journalism & Communicatn, School of	**Total**	**7,320.21**	**279.79**		**330.00**	**5,775.00**	**-**	**39,805.89**	**51,060.33**	**16,950.26**	**83,194.00**
Law, School of	Law Finance & Operations	241,151.15	238,932.95	810,977.03	175,486.91	75,904.65	227,016.56	192,655.69	244,448.36	125,511.93	10,941.95
Law, School of	**Total**	**241,151.15**	**238,932.95**	**810,977.03**	**175,486.91**	**75,904.65**	**227,016.56**	**192,655.69**	**244,448.36**	**125,511.93**	**10,941.95**
Library	Lib Network Startup Resource Ctr								391,506.92	437,027.41	439,188.37
	Libr Campus Technology Support	26,822.06	8,532.32	9,094.47							
	Libr Collections & Access							0.00	2,700.00		
	Libr Orbis Consortium	2,953,533.05	3,376,341.80	3,713,476.40	3,800,849.13	4,918,227.67	5,131,173.01	4,940,955.12	166,136.27	70,039.03	170,400.41
	Library General Operations	95,828.03	76,577.03	93,976.58	138,671.30	83,172.74	281,765.21	366,071.61	346,322.12	378,774.03	193,895.54
Library	**Total**	**3,076,183.14**	**3,461,451.15**	**3,816,547.45**	**3,939,520.43**	**5,001,400.41**	**5,412,938.22**	**5,307,026.73**	**906,665.31**	**885,840.47**	**803,482.32**
Music and Dance, School of	SOMD Mus Admin Operations	28,933.46	20,771.54			2,000.00	2,000.00	1,200.00	0.00	4,999.91	4,973.00
	SOMD Mus Instructional Programs					11,352.00		-2.00			1,451.71
Music and Dance, School of	**Total**	**28,933.46**	**20,771.54**			**13,352.00**	**2,000.00**	**1,198.00**	**-**	**4,999.91**	**6,424.71**
Police Department	PD Security					30,260.97	0.00	0.00			
Police Department	**Total**					**30,260.97**	**-**	**-**	**-**		
President Administrative Operations	President's Office	207,246.28	216,705.30	154,420.86	278,152.46	283,852.36	205,951.63	184,177.19	193,618.74	298,827.41	374,745.99
President Administrative Operations	**Total**	**207,246.28**	**216,705.30**	**154,420.86**	**278,152.46**	**283,852.36**	**205,951.63**	**184,177.19**	**193,618.74**	**298,827.41**	**374,745.99**
Rsch Centers & Institutes	Rsch Comm Adv of Women Chemists		-43,262.54	292,085.85	363,736.45	423,491.59	381,591.26	431,749.55	476,849.27	628,228.18	392,739.84
	Rsch Community Service Center	1,073,982.49	1,103,038.13	1,181,922.18	1,355,403.99	1,379,236.94	1,848,643.10	2,080,673.88	1,806,566.32	1,537,107.18	1,357,158.16
	Rsch Computational Intelligence Lab	60,535.01	-37.25								
	Rsch Computational Science Inst	33,588.48	10,632.44								
	Rsch Ctr Brain Injry RschTmg CBIRT									57,439.02	1,182,623.64
	Rsch Ctr High Energy Physics					10,145.22	406,519.50	1,708,638.11	2,062,494.29	1,786,359.42	1,630,542.97
	Rsch Ctr on Teaching & Learning	479,065.30	945,221.99	996,747.39	485,250.33	272,818.58	1,446,984.41	5,585,631.60	6,154,144.32	6,784,610.00	5,938,633.38
	Rsch Ctr Study of Women in Society	359,062.23	1,000.03	53,186.06	82,301.22	135,246.17	0.00	0.00			
	Rsch Environmentl Science Institute								0.00	129,058.36	347,840.45
	Rsch Inst Cognitive & Dec Sciences	105,345.05	27,248.07		15,671.88	46,550.10	9,598.43	168,651.00	211,864.36	243,756.16	194,461.77
	Rsch Inst Ecology & Evolution	1,312,137.97	1,366,297.36	1,294,248.65	1,956,682.38	2,630,205.41	3,514,300.95	3,256,460.18	4,032,977.25	3,578,565.92	3,298,550.98
	Rsch Inst of Molecular Biology	9,247,890.61	8,014,030.78	7,818,647.48	6,819,357.40	7,007,459.91	7,602,507.61	9,376,977.21	9,072,156.39	8,561,274.62	8,752,384.48
	Rsch Inst of Theoretical Science	527,095.45	496,673.88	447,598.58	425,832.60	407,581.34	583,197.17	562,556.53	543,106.88	832,192.81	661,098.24
	Rsch Institute of Neuroscience	12,378,278.43	13,842,257.29	12,640,619.81	14,221,730.97	15,815,381.74	16,053,311.86	17,130,599.33	14,614,016.19	11,906,342.61	13,508,053.49
	Rsch ISE Inst Sustainable Environmt	662,572.21	961,051.68	1,017,892.79	882,194.21	1,077,547.82	1,140,069.33	1,161,821.99	1,185,132.75	1,395,272.65	1,574,556.72
	Rsch Material Science Institute	1,660,586.60	3,218,186.81	6,250,500.52	7,896,344.26	8,418,675.50	9,564,057.05	9,772,390.86	9,360,591.70	9,524,115.99	7,218,702.81
	Rsch Neuroinformatics Center	1,146,062.44	1,684,657.62	1,342,141.46	1,621,061.51	2,698,260.10	2,512,478.30	2,131,569.48	3,745,177.85	1,667,187.35	1,229,380.93
	Rsch NW Indian Language Institute					65,929.13	76,385.85	274,280.42	137,117.71	149,183.48	176,764.93
	Rsch Oregon Center for Optics	1,322,534.33	2,024,451.26	1,064,066.03	1,061,183.00	1,214,117.08	1,115,650.27	1,423,569.00	1,989,808.65	1,950,667.97	2,208,534.22
	Rsch Oregon Inst of Marine Biology	1,284,684.67	977,570.60	1,028,460.32	1,177,771.96	1,356,475.21	1,468,947.59	1,446,566.46	1,195,251.32	1,259,130.27	1,374,904.94
	Rsch Oregon Survey Research Lab	776,833.61	63,696.10	0.00							
	Rsch Prevention Science Institute	4,209,446.79	4,542,863.57	4,613,471.13	3,793,804.81	3,976,299.28	3,836,159.87	3,624,696.34	3,341,535.48	3,609,153.64	5,575,845.14
Rsch Centers & Institutes	**Total**	**36,639,701.67**	**39,235,577.82**	**40,021,588.25**	**42,158,326.97**	**46,937,421.12**	**51,560,402.75**	**60,136,941.94**	**59,928,790.53**	**55,599,645.63**	**56,622,576.89**

Department	Division	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Rsch and Innovation Services	Rsch Innovation Partnership Srvcs									19,222.28	21,086.33
	Rsch Sponsored Projects Services										120,491.83
Rsch and Innovation Services	**Total**									**19,222.28**	**141,578.16**
Rsch Core Services	Rsch Animal Care Services		36,428.89	57,545.12	30,527.45	-108.76	471.10				
	Rsch Ctr Adv Mat Charact In OR						2,772.00	18,695.03	87,553.34	9,503.33	200,658.36
	Rsch Greenhouse									2.10	-2.10
	Rsch Lewis Center for Neuroimaging	256,372.48	726,553.89	717,879.35	410,887.82	458,614.47	347,722.24	410,176.69	357,824.79	426,430.51	0.00
	Rsch Transgenic Mouse Facility	54,503.77	23,105.99	69,346.30	99,257.47	26,561.27	25,418.75	25,778.60	6,793.24	2.86	0.00
Rsch Core Services	**Total**	**310,876.25**	**786,088.77**	**844,770.77**	**540,672.74**	**485,066.98**	**376,384.09**	**454,651.32**	**452,171.37**	**435,938.80**	**200,656.26**
Rsch VPRI Office	Rsch Vice Pres Office Admin	90,367.50	129,501.64	139,396.69	116,341.68	185,750.28	65,087.19	4.05	1,534,517.74	8,121,245.04	64,312.78
Rsch VPRI Office	**Total**	**90,367.50**	**129,501.64**	**139,396.69**	**116,341.68**	**185,750.28**	**65,087.19**	**4.05**	**1,534,517.74**	**8,121,245.04**	**64,312.78**
Rsch VPRI Rsch Programs	Rsch Graduate Internship Program	10,170.37	8,479.96	3,493.51	1,383.88						
Rsch VPRI Rsch Programs	**Total**	**10,170.37**	**8,479.96**	**3,493.51**	**1,383.88**						
Senior VP & Provost	IS Special Programs and Projects	463,720.45	696,457.93	495,493.50	504,094.72	853,922.74	902,167.33	961,491.70	426,112.91	398,638.22	448,535.32
	Prov Bach Festival	32,416.00	7,584.00	32,500.00	16,000.00	31,300.00	38,319.10	54,772.26	29,399.98	17,208.66	58,853.12
	Prov Office of Senior VP & Provost	160,295.00	161,340.59	753,481.00	132,650.00	376,617.56	616,996.40	806,918.00	129,320.00	201,581.00	40,000.00
	SCI Sust Cities Init Operation						47,291.62	312,646.35	606,474.61	470,230.64	574,785.06
Senior VP & Provost	**Total**	**656,431.45**	**865,382.52**	**1,281,474.50**	**652,744.72**	**1,261,840.30**	**1,604,774.45**	**2,135,828.31**	**1,191,307.50**	**1,087,658.52**	**1,122,173.50**
University Advancement	UA University Development									10,000.00	
	UR JSMA	168,272.01	32,661.67	20,848.54	14,557.69	34,698.00	27,842.00	54,744.38	118,040.38	120,212.91	140,923.36
University Advancement	**Total**	**168,272.01**	**32,661.67**	**20,848.54**	**14,557.69**	**34,698.00**	**27,842.00**	**54,744.38**	**118,040.38**	**130,212.91**	**140,923.36**
University Health Center	UHC Clinical Services	1,750.00	74.30	425.70							
University Health Center	**Total**	**1,750.00**	**74.30**	**425.70**							
UO General	UO Gen Miscellaneous Management		686.77	-686.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00
UO General	**Total**		**686.77**	**(686.77)**	-	-	-	-	-	-	-
VP Academic Affairs	Acad Aff Administration									0.00	2,898.47
	Acad Aff Labor Ed & Research Ctr	725,564.66	1,012,251.50	805,801.05	600,386.92	542,339.73	103,200.11	86,273.57	181,827.08	368,933.80	232,066.73
	Acad Aff Mus of Nat & Cult Hist	2,145,321.57	1,848,312.45	1,530,574.70	1,429,485.98	1,390,764.71	1,564,756.70	1,327,337.10	1,131,214.83	1,118,698.36	1,043,660.43
	Acad Aff Willamette Block Ops				0.00	51,411.10		0.00			
	AE Central Oregon-Bend		1,021.70	-13,505.36	33,468.13	7,009.21	-26,724.40				
	CE Continuing Education	101,104.52	131,829.48	142,563.41	132,934.61	66,935.85	44,209.01	34,991.29	31,115.53	59,577.46	110,121.56
	SS Summer Session					31,979.22	18,794.00	23,081.37			
	UGS Teaching & Learning Center	653,307.44	715,635.01	709,358.69	748,630.09	748,200.80	803,162.00	781,185.39	765,026.58	718,688.33	755,482.76
VP Academic Affairs	**Total**	**3,625,298.19**	**3,709,050.14**	**3,174,812.49**	**2,944,905.73**	**2,838,640.62**	**2,507,397.42**	**2,252,868.72**	**2,109,184.02**	**2,265,897.95**	**2,144,229.95**
VP Finance & Administration	ERS Emergency Management						89,635.40	53,139.09	33,581.51		
	ERS Environmental Hlth & Safety									69,361.96	61,514.82
VP Finance & Administration	**Total**						**89,635.40**	**53,139.09**	**33,581.51**	**69,361.96**	**61,514.82**
VP Student Life	CarCtr Career Operations	67,037.85	60,917.55	62,288.20	-237,500.24	62,428.93	-74,921.11	14,105.43	55,703.12	15,736.74	15,994.54
	EMU Erb Memorial Union	3,788.00	6,497.47	11,983.47	2,698.00	10,602.07	9,151.14	22,752.30	5,314.13	6,231.14	1,109.13
VP Student Life	**Total**	**70,825.85**	**67,415.02**	**74,271.67**	**(234,802.24)**	**73,031.00**	**(65,769.97)**	**36,857.73**	**71,017.25**	**21,967.88**	**17,103.67**
VPSL Holden Center	HLC Holden Operations			660.00							
VPSL Holden Center	**Total**			**660.00**							
Total		[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	**119,454,431.68**	**118,277,917.85**	**109,677,124.72**

Facilities & Administrative Cost Analysis
University of Oregon
Sponsored Projects Services
Annual Report Fiscal Year 2014

Figure 21: Facilities & Administrative Allocation of FY14 Reimbursement for FY15 expenditure

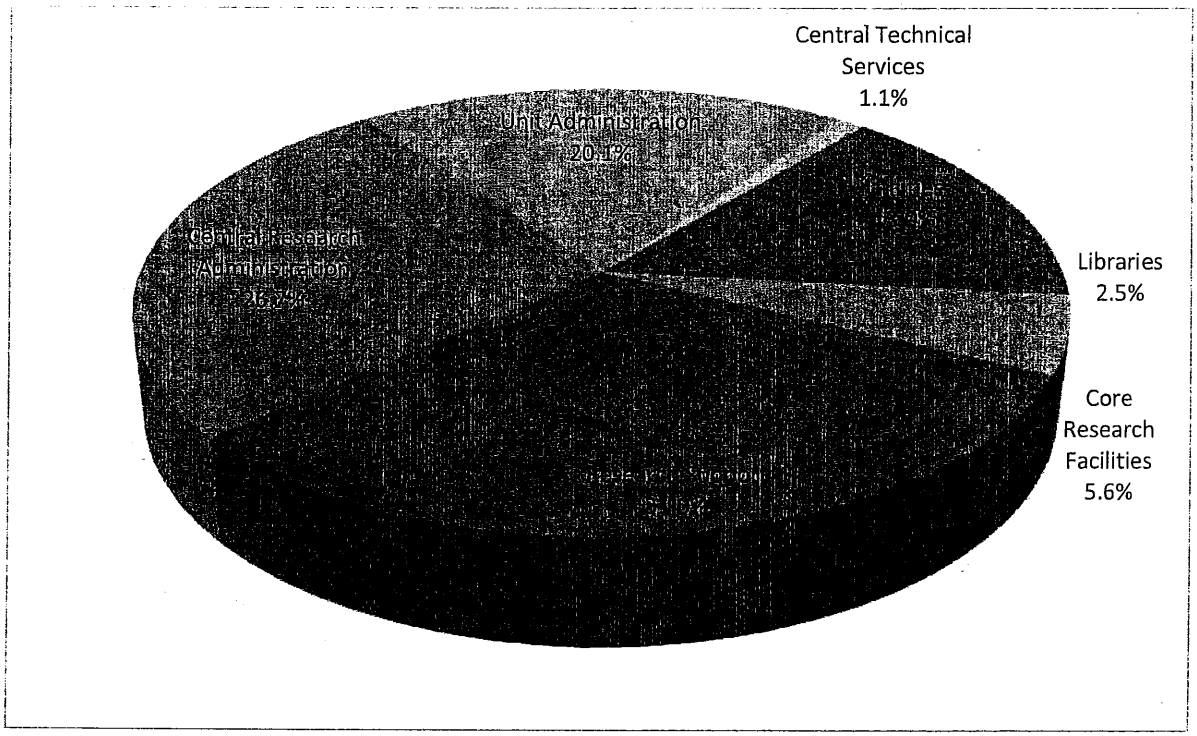
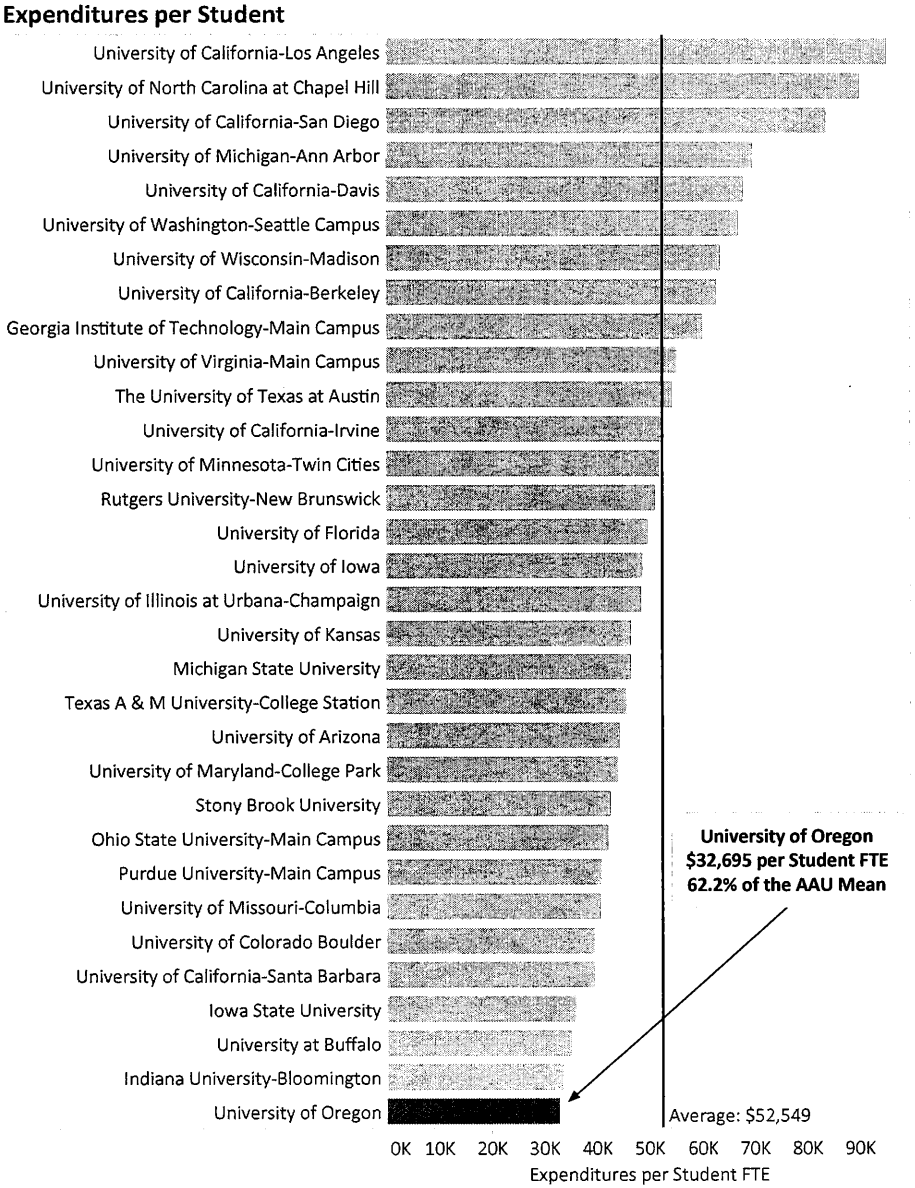


Figure 21 illustrates how F&A collected in FY14 was allocated in the FY15 beginning budget process.

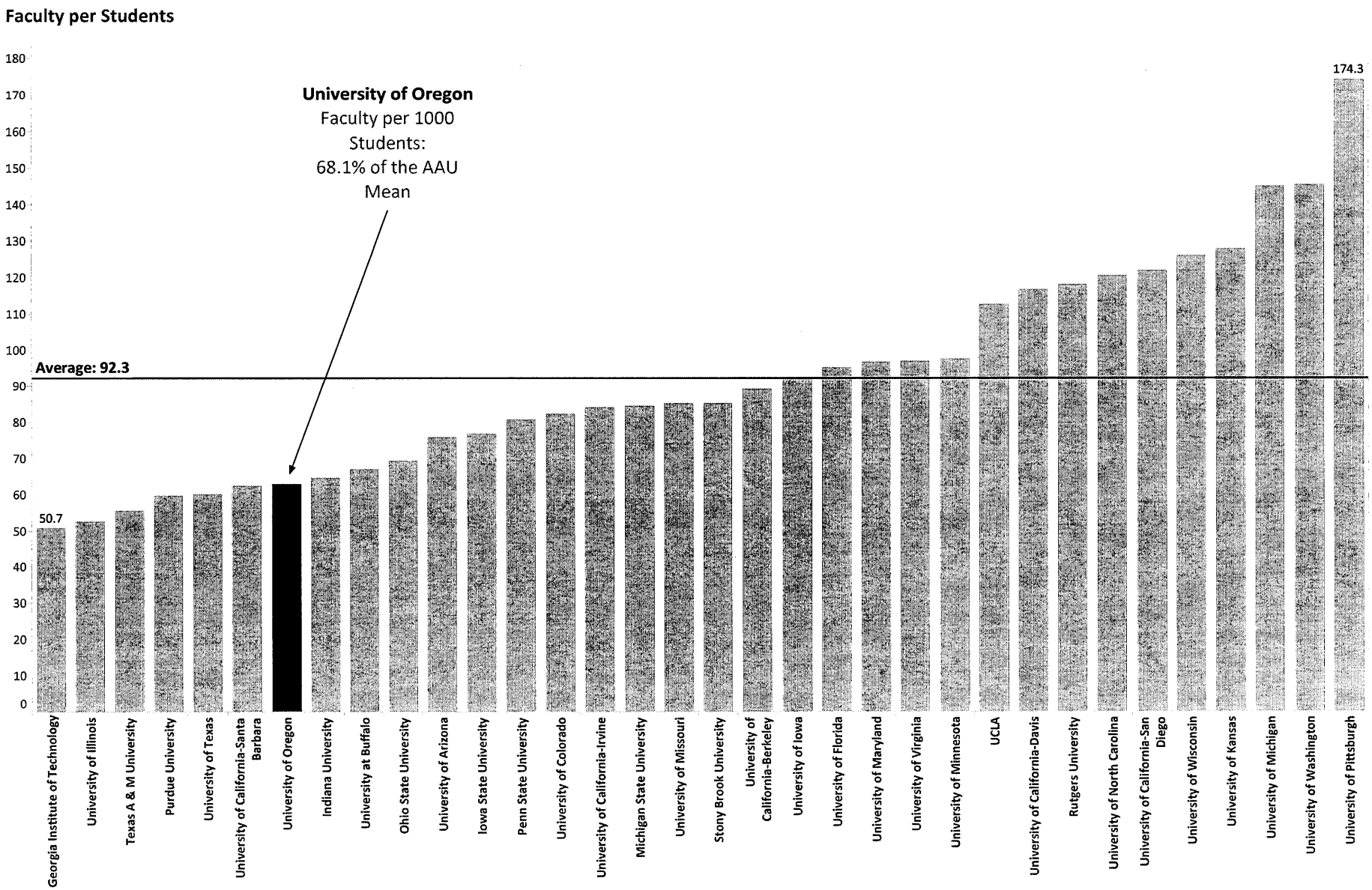
Expenditures and Enrollment among AAU Publics, FY13

	FY13 12-month FTE	Total Expenditures (less Hospitals)	Expenditures per Student FTE
Georgia Institute of Technology-Main Cam..	22,188	$1,338,734,175	$60,336
Indiana University-Bloomington	40,366	$1,352,296,035	$33,501
Iowa State University	29,250	$1,051,387,385	$35,945
Michigan State University	44,227	$2,060,044,287	$46,579
Ohio State University-Main Campus	59,360	$2,501,048,051	$42,134
Purdue University-Main Campus	39,760	$1,618,365,345	$40,703
Rutgers University-New Brunswick	39,803	$2,038,797,000	$51,222
Stony Brook University	22,983	$981,824,188	$42,720
Texas A & M University-College Station	47,078	$2,147,278,307	$45,611
The University of Texas at Austin	47,266	$2,566,677,198	$54,303
University at Buffalo	27,911	$979,142,840	$35,081
University of Arizona	38,301	$1,698,968,000	$44,358
University of California-Berkeley	38,240	$2,400,079,000	$62,764
University of California-Davis	32,172	$2,185,372,000	$67,928
University of California-Irvine	29,232	$1,531,379,000	$52,387
University of California-Los Angeles	41,071	$3,903,985,105	$95,055
University of California-San Diego	30,027	$2,510,550,000	$83,610
University of California-Santa Barbara	22,806	$898,421,000	$39,394
University of Colorado Boulder	28,861	$1,140,271,249	$39,509
University of Florida	47,557	$2,366,749,000	$49,767
University of Illinois at Urbana-Champaign	49,108	$2,379,757,073	$48,460
University of Iowa	28,143	$1,366,946,000	$48,571
University of Kansas	25,006	$1,164,768,632	$46,580
University of Maryland-College Park	36,500	$1,606,590,187	$44,016
University of Michigan-Ann Arbor	44,504	$3,102,251,000	$69,707
University of Minnesota-Twin Cities	54,328	$2,823,887,101	$51,978
University of Missouri-Columbia	30,865	$1,253,710,781	$40,619
University of North Carolina at Chapel Hill	29,213	$2,629,497,340	$90,011
University of Oregon	23,925	$782,222,828	$32,695
University of Virginia-Main Campus	23,967	$1,323,700,325	$55,230
University of Washington-Seattle Campus	45,389	$3,042,835,336	$67,039
University of Wisconsin-Madison	37,667	$2,401,367,309	$63,753

Note: Penn State University and University of Pittsburgh are not reported. Hospital expenditures are not included.
Source: FY13 IPEDS Finance and Enrollment.



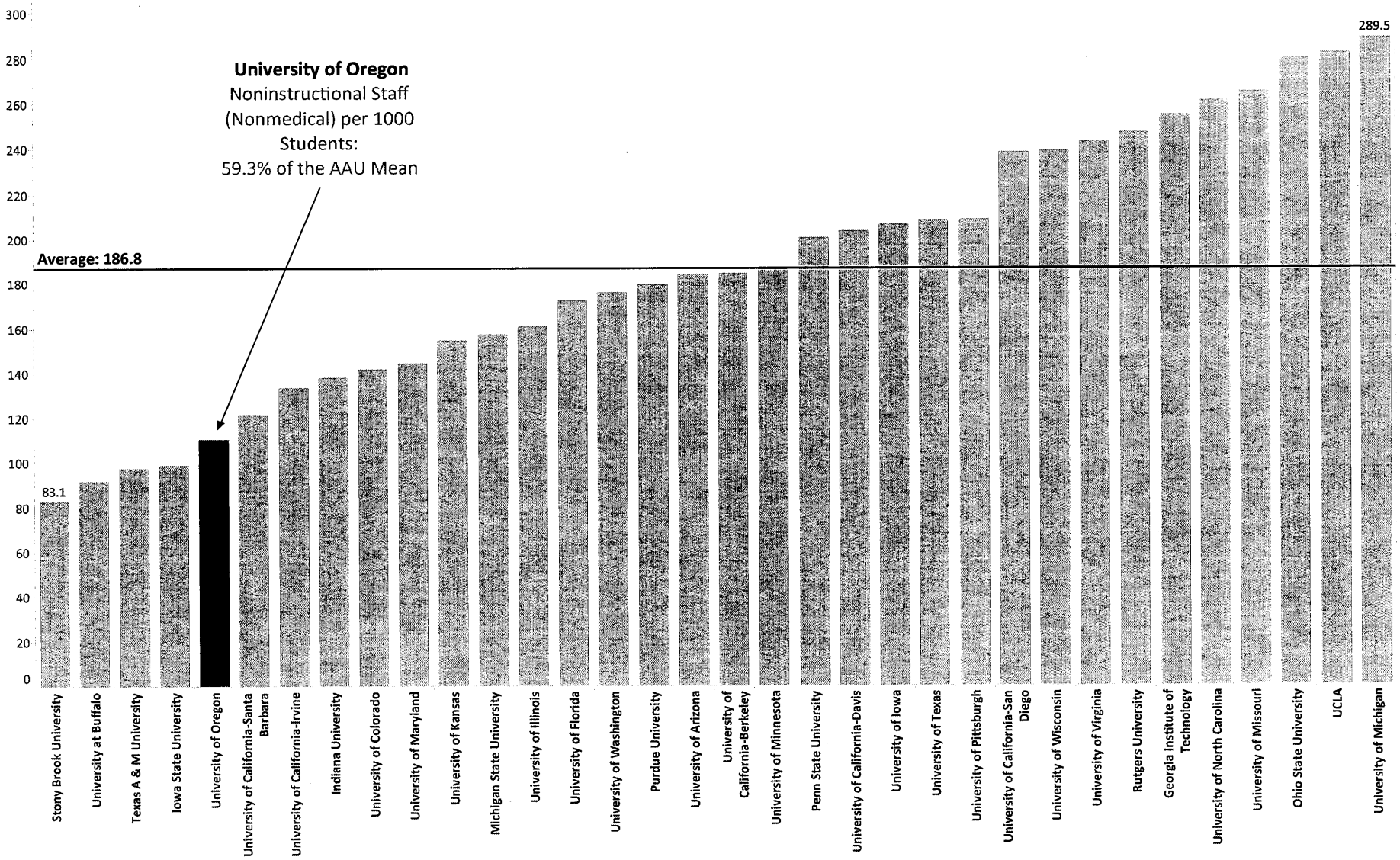
Faculty among AAU Publics



Source: IPEDS Human Resources and Enrollment (FY2013).

AAU Comparison of Staffing without Medical Personnel per 1,000 Students

Noninstructional (Nonmedical) Staff per Students



Source: IPEDS Human Resources and Enrollment (FY2013).

University of Oregon

Comparison of UO Faculty Salaries and Increases to AAUDE Public Peers

	2012-13			2013-14							2014-15				
									% Change from 2012-13 to 2013-14					% Change from 2013-14 to 2014-15	
Rank	UO Average Salary	AAU Average Salary	*UO Avg as % of AAU Avg*	ORIGINAL UO Average Salary	FINAL UO Average Salary	AAU Average Salary	*ORIGINAL UO Avg as % of AAU Avg*	*FINAL UO Avg as % of AAU Avg*	UO	AAU	UO Average Salary	AAU ESTIMATED Average Salary	*UO Avg as % of AAU Avg*	UO	AAU
Full Professor	112,700	137,400	*82.0%*	114,800	117,200	138,400	*82.9%*	*84.7%*	4.0%	0.7%	126,900	143,000	*88.7%*	8.3%	3.3%
Associate Professor	80,800	89,900	*89.9%*	83,700	85,900	91,200	*91.8%*	*94.2%*	6.3%	1.4%	91,800	93,900	*97.8%*	6.9%	3.0%
Assistant Professor	75,500	84,500	*89.3%*	76,500	78,700	85,400	*89.6%*	*92.2%*	4.2%	1.1%	83,800	88,600	*94.6%*	6.5%	3.7%
All Ranks	***91,000***	***111,700***	***81.5%***	***92,700***	***95,000***	***113,200***	***81.9%***	***83.9%***	***4.4%***	***1.3%***	***102,500***	***116,800***	***87.8%***	***7.9%***	***3.2%***
All Ranks Weighted	***90,900***	***105,700***	***86.0%***	***92,900***	***95,200***	***106,700***	***87.1%***	***89.2%***	***4.7%***	***0.9%***	***102,200***	***110,300***	***92.7%***	***7.4%***	***3.4%***

Weighted Averages are calculated for both the UO and AAU Peers using a standard ratio of 35% Full/30% Associate/30% Assistant .

AAU Weighted Average methodology has previously adjusted for the UO's CAS distribution before applying the 35/30/30 weightings. Beginning with 2014-15, the CAS adjustment will be removed to make the calculation more replicable. 2012-13 and 2013-14 AAU weighted averages have been recalculated with the new methodology.

2014-15 AAU Average Salaries were estimated using reported anticipated salary increases weighted by institutional FTE for missing institutions.

2013-14 Updates

Because of timing issues related to the deadline for data submission and ongoing salary negotiations, the original University of Oregon Fall 2013 data set used to produce the AAUDE Faculty Salary Comparison Reports included only about 25% of the salary increases that would ultimately be given to faculty for the 2013-14 academic year (FY14). This data set has been updated, and the Original and Final FY 2013-14 UO average salaries are shown below. Comparing the original reports to the 2012-13 (FY13) reports showed increases of less than 2% overall, but the actual overall increase with all salary increases included was 4.4% as seen above.

2014-15 AAU Public Peers Data

As of the most recent update, only 24 of the expected 32 AAU public peer institutions have submitted faculty salary data for 2014-15 (FY15). The missing institutions include all of the UC schools, the University of Arizona, and the University of Michigan. All but Arizona are higher paying institutions, so the resulting averages without their data are approximately 2.3% below the averages for 2013-14 (FY14). All of these institutions submitted estimated overall salary increase amounts for 2014-15 in another data collection (all UCs = 4.78%, Arizona = 0%, Michigan = 2.9%), so estimates were produced using these percentages with previous year FTE weights by institution and rank. The missing institutions will complete their submission by the end of June.

UO Office of Institutional Research

April 6, 2015

University of Oregon

Comparison of UO Faculty and Administrative Salaries to AAUDE Public Peers

Faculty	UO Average Salary	AAU ESTIMATED Average Salary	UO Avg as % of AAU Avg
Full Professor	126,900	143,000	88.7%
Associate Professor	91,800	93,900	97.8%
Assistant Professor	83,800	88,600	94.6%
All Ranks	***102,500***	***116,800***	***87.8%***
All Ranks Weighted	***102,200***	***110,300***	***92.7%***

Administrators	UO Average Salary	AAU Average Salary	UO Avg as % of AAU Avg
Top Executives	257,700	288,200	89.4%
Institutional Administrators	162,200	185,500	87.4%
Academic Deans	241,800	269,100	89.9%
Academic Associate/Asst. Deans	155,300	163,200	95.2%
Heads of Divisions, Departments, & Centers	121,400	139,500	87.0%

Faculty Salary Data Source: 2014-15 AAU Data Exchange Faculty Salary by CIP Survey
Administrative Salary Data Source: 2014-15 CUPA-HR Administrators in Higher Education and Professionals in Higher Education Salary Surveys

UO Office of Institutional Research April 6, 2015

***FY2015 Salary Base, Represented Faculty**

General Fund-School & College	$ 70,108,232
General Fund-Administration	$ 2,909,970
Restricted Grants and Contracts	$ 18,687,363
*All Other Funds	$ 11,075,267
Total	**$ 102,780,832**

**Salary base includes standard 9/12 month contracts on all funds and summer term contracts on Restricted Grants and Contract funds.*

***'All Other Funds' includes: State Match Endowment, Continuing Ed for Credit, General Fund-Other, Indirect Cost Credit, Designated Ops, Income Funds, Auxiliary Funds, Unrestricted Gifts, Royalty Funds, Service Department Funds, and Restricted Gifts.*

United Academics Proposal - February 26, 2015
Article 26-Salaries
Fiscal Year 2016/2017

All Fund Types	Cost of Bargaining Unit Members											
	FY2016					FY2017					Biennial	
	Change Rate or Amount		Total Cost		Total Annualized Cost	Change Rate or Amount		Total Cost		Total Annualized Cost	Total Cost *(not annualized)*	
COLA	2.50%	$	3,339,565	$	3,339,565	2.50%	$	3,573,335	$	3,573,335	$	10,252,465
Merit Increase	2.00%	$	2,671,652	$	2,671,652	4.00%	$	5,717,336	$	5,717,336	$	11,060,640
Salary Floor	See Below	$	1,154,696	$	1,154,696	See Below	$	-	$	-	$	2,309,392
Internal Equity Pool	1.00%	$	1,335,826	$	1,335,826	0.00%	$	-	$	-	$	2,671,652
External Equity Pool	1.50%	$	1,043,477	$	1,043,477	0.00%	$	-	$	-	$	2,086,954
Lump Sum	$0	$	-	$	-	$0	$	-	$	-	$	-
Summer Term (Research)	4.50%	$	9,720	$	108,924	6.50%	$	14,672	$	164,415	$	133,317
Total		**$**	**9,554,937**	**$**	**9,654,141**		**$**	**9,305,343**	**$**	**9,455,085**	**$**	**28,514,420**
Total Recurring		**$**	**9,554,937**	**$**	**9,654,141**		**$**	**18,959,483**	**$**	**19,109,226**		**N/A**

FY16 Salary Floors

PE/REC	*$26,400*
HEP	*$28,600*
Academic Extension	*$29,700*
Postdoctoral Scholars	*$42,000*
All other NTTF	*$39,600*

FY17 Salary Floors

PE/REC	*$27,060*
HEP	*$29,315*
Academic Extension	*$30,433*
Postdoctoral Scholars	*$43,050*
All other NTTF	*$40,788*

Salary Floors will be effective July 1 for employees on 12 month contracts and September 16, 2015 for employees on 9 month contracts.

Notes: Salary Base recalculated with proposed salary floors. All increases besides salary floors applied to the re-calculated salary base.
All cost projections include salary plus variable OPE of 31.20%.

United Academics Proposal - February 26, 2015
Article 26-Salaries
Fiscal Year 2016/2017
by Fund Category

General Fund	Cost of Bargaining Unit Members								
	FY2016			FY2017			Biennial
	Change Rate or Amount	Total Cost	Total Annualized Cost	Change Rate or Amount	Total Cost	Total Annualized Cost	Total Cost *(not annualized)*
COLA	2.50%	$ 2,405,724	$ 2,405,724	2.50%	$ 2,574,124	$ 2,574,124	$ 7,385,571
Merit Increase	2.00%	$ 1,924,579	$ 1,924,579	4.00%	$ 4,118,599	$ 4,118,599	$ 7,967,756
Salary Floor	See Below	$ 429,061	$ 429,061	See Below	$ -	$ -	$ 858,123
Internal Equity Pool	1.00%	$ 962,289	$ 962,289	0.00%	$ -	$ -	$ 1,924,579
External Equity Pool	1.50%	$ 1,012,970	$ 1,012,970	0.00%	$ -	$ -	$ 2,025,941
Lump Sum	$0	$ -	$ -	$0	$ -	$ -	$ -
Summer Term (Research)	N/A	$ -	$ -	N/A	$ -	$ -	$ -
Total		**$ 6,734,624**	**$ 6,734,624**		**$ 6,692,723**	**$ 6,692,723**	**$ 20,161,970**
Total Recurring		**$ 6,734,624**	**$ 6,734,624**		**$ 13,427,346**	**$ 13,427,346**	**N/A**

Sponsored Projects	Cost of Bargaining Unit Members						
	FY2016			FY2017			Biennial
	Change Rate or Amount	Total Cost	Total Annualized Cost	Change Rate or Amount	Total Cost	Total Annualized Cost	Total Cost *(not annualized)*
COLA	2.50%	$ 562,885	$ 562,885	2.50%	$ 602,286	$ 602,286	$ 1,728,056
Merit Increase	2.00%	$ 450,308	$ 450,308	4.00%	$ 963,658	$ 963,658	$ 1,864,274
Salary Floor	See Below	$ 418,103	$ 418,103	See Below	$ -	$ -	$ 836,205
Internal Equity Pool	1.00%	$ 225,154	$ 225,154	0.00%	$ -	$ -	$ 450,308
External Equity Pool	1.50%	$ 5,552	$ 5,552	0.00%	$ -	$ -	$ 11,103
Lump Sum	$0	$ -	$ -	$0	$ -	$ -	$ -
Summer Term (Research)	4.50%	$ 9,720	$ 108,924	6.50%	$ 14,672	$ 164,415	$ 133,317
Total		**$ 1,671,721**	**$ 1,770,925**		**$ 1,580,617**	**$ 1,730,360**	**$ 5,023,263**
Total Recurring		**$ 1,671,721**	**$ 1,770,925**		**$ 3,351,542**	**$ 3,501,285**	**N/A**

All Other Funds	Cost of Bargaining Unit Members						
	FY2016			FY2017			Biennial
	Change Rate or Amount	Total Cost	Total Annualized Cost	Change Rate or Amount	Total Cost	Total Annualized Cost	Total Cost *(not annualized)*
COLA	2.50%	$ 370,957	$ 370,957	2.50%	$ 396,924	$ 396,924	$ 1,138,838
Merit Increase	2.00%	$ 296,766	$ 296,766	4.00%	$ 635,078	$ 635,078	$ 1,228,610
Salary Floor	See Below	$ 307,532	$ 307,532	See Below	$ -	$ -	$ 615,064
Internal Equity Pool	1.00%	$ 148,383	$ 148,383	0.00%	$ -	$ -	$ 296,766
External Equity Pool	1.50%	$ 24,955		0.00%	$ -	$ -	$ 24,955
Lump Sum	$0	$ -	$ -	$0	$ -	$ -	$ -
Summer Term (Research)	N/A	$ -	$ -	N/A	$ -	$ -	$ -
Total		**$ 1,148,593**	**$ 1,123,638**		**$ 1,032,003**	**$ 1,032,003**	**$ 3,304,233**
Total Recurring		**$ 1,148,593**	**$ 1,123,638**		**$ 2,155,640**	**$ 2,155,640**	**N/A**

FY16 Salary Floors

PE/REC	*$26,400*
HEP	*$28,600*
Academic Extension	*$29,700*
Postdoctoral Scholars	*$42,000*
All other NTTF	*$39,600*

FY17 Salary Floors

PE/REC	*$27,060*
HEP	*$29,315*
Academic Extension	*$30,433*
Postdoctoral Scholars	*$43,050*
All other NTTF	*$40,788*

Salary Floors will be effective July 1 for employees on 12 month contracts and September 16, 2015 for employees on 9 month contracts.

Notes: Salary Base recalculated with proposed salary floors. All increases besides salary floors applied to the re-calculated salary base. All cost projections include salary plus variable OPE of 31.20%.

Promotion Costs - Existing Contract

Tenure Track Faculty	Salary Base	Promotion Increase	Years Spread	Average Per Year Dollars	Average per Year percentage
Assistant Tenure Track Professors	$ 14,839,272	8%	7	$ 169,592	1.1%
Associate Tenure Track Professors (0-10 years)	$ 13,117,401	8%	10	$ 104,939	0.8%
Full Professors	$ 17,096,580	8%	6	$ 227,954	1.3%
Assistant Professors - Final year	$ 392,085	0%	0	$ -	0.0%
Associate Tenure Track Professors (greater than 10 years)	$ 4,174,923	0%	0	$ -	0%
Total	***$ 49,620,261***			***$ 502,485***	***1.01%***

NTTF	Salary Base	Promotion Increase	Years Spread	Average Per Year Dollars	Average per Year percentage
Career NTTF (>.4 FTE) - Level 1	$ 25,135,081	8%	6	$ 335,134	1.3%
Career NTTF (>.4 FTE) - Level 2	$ 7,814,062	8%	6	$ 104,187	1.3%
Career NTTF (>.4 FTE) - Level 3	$ 1,420,638	0	0	$ -	0.0%
Career NTTF (<.4 FTE)	$ 1,479,747	0	0	$ -	0.0%
Adjunct	$ 12,772,522	0	0	$ -	0.0%
Postdoc	$ 2,693,596	0	0	$ -	0.0%
Total	***$ 51,315,646***			***$ 439,322***	***0.86%***

Weighted Average Increase - All Faculty		***0.93%***
Total Salary Cost	***$***	***941,807***
Total Cost with OPE	***$***	***1,224,349***

United Academics

Bargaining Proposal Costs

Article	Proposal	Cost
16 §15	Contracts - Limitations on Adjunct Faculty	$404,653
26 §1	Salary - Workload Adjustment Raises	
26 §2(a)	Salary - Floors - FY 16	$2,309,392
26 §2(b)	Salary - Floors - FY 17	$0
26 §3(a)	Cost of Living Adjustment - 7/1/15	$1,494,671
26 §3(b)	Cost of Living Adjustment - 9/16/15	$5,250,373
26 §3(c)	Cost of Living Adjustment - 7/1/16	$799,649
26 §3(d)	Cost of Living Adjustment - 9/16/16	$2,779,329
26 §4(a)	Merit Raises - FY16 TTF	$1,232,911
26 §4(b)	Merit Raises - FY16 NTTF	$4,163,125
26 §4(c)	Merit Raises - FY17 TTF	$1,287,553
26 §4(d)	Merit Raises - FY17 NTTF	$4,438,812
26 §5(a)	Compression/Equity Adjustments - Internal Equity Raises TTF	$1,331,986
26 §5(b)	Compression/Equity Adjustments - Internal Equity Raises NTTF	$1,339,666
26 §5(c)	Compression/Equity Adjustments - External Equity Raises TTF	$1,997,979
26 §5(d)	Compression/Equity Adjustments - External Equity Raises Library	$88,976
26 §6(a)	Promotion Raises - Major Review - Highest Category (8%)	
26 §6(b)	Promotion Raises - Major Review - 2nd Highest Category (4%)	
26 §6(c)	Promotion Raises - Career Classification - 8%	
26 §7	Retention Adjustments	
27 §1	Health Insurance - .50 FTE or greater in one term	
27 §1(a)	Health Insurance - 9 mo Annual Contract at .50 or > FTE	
27 §1(b)	Health Insurance - 9 mo Contract 3 Term Average at .50 or > FTE	$434,868
27 §1(c)	Health Insurance - 9 mo Contract 2 Term Average at .50 or >FTE	$125,736
27 §1(d)	Health Insurnace - 9 mo Contract eligible for Full Year Benefits	$338,520
27 §1(e)	Health Insurance - 12 mo Contracts at .50 or > FTE	$193,068
28 §1	Expanding Bene's to Appts less than .50	$810,356
28 §4	OUS Tuition Discount for 2nd child	
28 §5	Childcare Endowment	$150,000
28 §6	Fees for H-1B or J1 Visas for all Bargaining Unit Members	$0
28 §7	Premium Processing Fees (when paperwork for Visas is late)	$0
29	Salary Increase in Lieu of 6% Pick Up of Retirement Benefits	
32	Faculty Leave Bank	TBD
35 §4	Professional Development - CDAC - Funding (per new Tenure Hire)	$1,100,000

Total Estimated Costing of Proposals $32,071,623